## Exercise of Transportation problem

Example 1: A Company has 2 production facilities $S 1$ and $S 2$ with production capacity of 100 and 110 units per week of a product, respectively. These units are to be shipped to 3 warehouses D1, D2 and D3 with requirement of 80,70 and 60 units per week, respectively. The transportation costs (in \$) per unit between factories to warehouses are given in the table below.
A)

| Destination |  |  |  |  |  | $D_{1}$ | $D_{2}$ | $D_{3}$ | Supply |
| :--- | :--- | :--- | :--- | :--- | :---: | :---: | :---: | :---: | :---: |
| Sources |  |  |  |  |  |  |  |  |  |
| $S_{1}$ | 1 | 2 | 3 | 100 |  |  |  |  |  |
| $S_{2}$ | 4 | 1 | 5 | 110 |  |  |  |  |  |
| Demand | 80 | 70 | 60 |  |  |  |  |  |  |

Find initial basic feasible solution (IBFS) to the following transportation problem using NWCM, then optimize the solution using MODI method (Modified Distribution Method -UV method) .

Answer:

$$
\begin{array}{r}
\operatorname{Min} Z=x_{11}+2 x_{12}+3 x_{13}+4 x_{21}+x_{22}+5 x_{23} \\
x_{11}+x_{12}+x_{13} \leq \mathbf{1 0 0} \\
x_{21}+x_{22}+x_{23} \leq \mathbf{1 1 0} \\
x_{11}+x_{21} \geq \mathbf{8 0} \\
x_{12}+x_{22} \geq \mathbf{7 0} \\
x_{13}+x_{23} \geq \mathbf{6 0}
\end{array}
$$

$$
\begin{aligned}
& \operatorname{Min} Z=\sum_{i=1}^{n} \sum_{j=1}^{m} c_{i j} x_{i j} \\
& \text { s.t } \\
& \sum_{j=1}^{m} x_{i j} \leq s_{i} \\
& \sum_{i=1}^{n} x_{i j} \geq d_{j}
\end{aligned}
$$

$\sum_{i=1}^{m} s_{i}=\sum_{j=1}^{n} d_{j}=210$, so we don't need dummy demand or dummy supply.
starting point is the north-west corner of the table.
$\min \left(S_{1}=100, D_{1}=80\right)=\mathbf{8 0}$, This satisfies the total demand of $D_{1}$ and leaves $100-80=20$ units with $S_{1}$.
$\min \left(S_{1}=20, D_{1}=70\right)=20$, This exhausts the capacity of $S_{1}$ and remain $70-20=50$ units for $D_{2}$
$\min \left(S_{2}=110, D_{2}=50\right)=\mathbf{5 0}$, This satisfies the total demand of $D_{2}$ and leaves $110-50=60$ units with $S_{2}$.
$\min \left(S_{2}=60, D_{3}=60\right)=60$, This satisfies $S_{2}$ and $D_{3}$.


Initial feasible solution (IBFS) is:

$$
X_{11}=80, X_{12}=20, X_{22}=50, X_{23}=60, X_{13}=0, X_{21}=0
$$

The total transportation cost:
TTC $=Z=80 * 1+20 * 2+50 * 1+60 * 5=470 \$$

The number of allocated cells $=4$ is equal to $m+n-1=3+2-1=4$, so the solution could be improved.

## Optimality test using MODI method...

$$
\boldsymbol{\delta}_{\boldsymbol{k j}}=v_{j}+u_{i}-\boldsymbol{C}_{\boldsymbol{k j}},
$$

1. Find $u_{i}$ and $v_{j}$ for all occupied cells ( $\mathrm{i}, \mathrm{j}$ ), where $v_{j}+u_{i}=C_{i j}$

- Let $u_{1}=0$
- $c_{11}=u_{1}+v_{1} \Rightarrow v_{1}=c_{11}-u_{1} \Rightarrow v_{1}=1-0 \Rightarrow v_{1}=1$
- $c_{12}=u 1+v 2 \Rightarrow v 2=c 12-u 1 \Rightarrow v 2=2-0 \Rightarrow v 2=2$
- $c_{22}=u 2+v 2 \Rightarrow u 2=c 22-v 2 \Rightarrow u 2=1-2 \Rightarrow u 2=-1$
- $c_{23}=u_{2}+v_{3} \Rightarrow v_{3}=c_{23}-u_{2} \Rightarrow v_{3}=5+1 \Rightarrow v_{3}=6$

2. Find $\boldsymbol{\delta}_{\boldsymbol{k} \boldsymbol{l}}=\boldsymbol{v}_{\boldsymbol{l}}+\boldsymbol{u}_{\boldsymbol{k}}-\boldsymbol{C}_{\boldsymbol{k} \boldsymbol{l}}$ for all unoccupied cells (k, 1). IF all $\boldsymbol{\delta}_{\mathrm{kl}} \leq 0$, the solution is optimal solution.
3. Now choose the maximum positive value from all $\delta_{k j}$ (opportunity cost) $=\delta_{13}=3$ and draw a closed path $\boldsymbol{S} 1 \boldsymbol{D} 3 \rightarrow \boldsymbol{S} 2 \boldsymbol{D} 3 \rightarrow \boldsymbol{S} 2 \boldsymbol{D} 2 \rightarrow \boldsymbol{S} 1 \boldsymbol{D} 2$ with plus/minus sign allocation.
4. Minimum allocated value among all negative position (-) on closed path $\theta=20$ Subtract 20 from all (-) and Add it to all (+).

|  |  | $\mathrm{V}_{1}=1$ | $\mathrm{V}_{2}=2$ | $\mathrm{V}_{3}=6$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\square$ | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | Supply |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | $\begin{array}{ll}  & 1 \\ 80 \end{array}$ | $20^{-\quad 2}$ | $\longrightarrow+\delta_{13}=3$ | 100 |
| $\mathrm{U}_{2}=-1$ | $\mathbf{S}_{\mathbf{2}}$ | $\begin{array}{r} 4 \\ \delta_{21}=-4 \end{array}$ | $\begin{array}{r\|r} + & 1 \\ 50 & 4 \end{array}$ | $\square$- <br> 60 | 110 |
|  | Demand | 80 | 70 | 60 |  |

5. Repeat the step 1 to 4 , until an optimal solution is obtained.

|  |  | $\mathrm{V}_{1}=1$ | $\mathrm{V}_{2}=-1$ | $\mathrm{V}_{3}=3$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination Sources | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | Supply |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | $\begin{array}{ll}  & 1 \\ 80 & \end{array}$ | $\delta_{12}=-3$ | $\begin{array}{ll} \hline & 3 \\ 20 & \\ \hline \end{array}$ | 100 |
| $\mathrm{U}_{2}=2$ | S 2 | $\delta_{21}=-1$ | $\begin{array}{ll} \hline & 1 \\ 70 & \\ \hline \end{array}$ | $\begin{array}{ll}  & 5 \\ 40 & \end{array}$ | 110 |
|  | Demand | 80 | 70 | 60 |  |

The new solution (*):

$$
X_{11}=80, X_{13}=20, X_{22}=70, X_{23}=40, X_{12}=X_{21}=0
$$

The minimum total transportation cost: $Z^{*}=80 * 1+20 * 3+70 * 1+40 * 5=410 \$$ The number of allocated cells $=4$ is equal to $\mathrm{m}+\mathrm{n}-1=3+2-1=4$.
All $\boldsymbol{\delta}_{\mathrm{kj}} \leq 0$, so solution $\left(^{*}\right)$ is an optimal solution.

## B) same previous example (A) but change $\mathbf{S} 2$ to 130 rather than 110.

Answer:

| Destination | D | D | D |  |
| :--- | :--- | :--- | :--- | :--- |
| Sources |  |  |  |  |
| $S_{1}$ | 1 | 2 | 3 | 100 |
| $S_{2}$ | 4 | 1 | 5 | 130 |
| Demand | 80 | 70 | 60 | 210 |

Here Total Demand $=210$ is less than Total Supply $=230$. So, we add a dummy demand constraint with 0 unit cost and with allocation 20. ( $\boldsymbol{x}_{\mathbf{1 4}}+\boldsymbol{x}_{\mathbf{2 4}} \geq \mathbf{2 0}$ )

| Destination |  | $D_{1}$ | $D_{2}$ | $D_{3}$ | $D_{4}$ (Dummy) |
| :--- | :--- | :--- | :--- | ---: | ---: |
| Sources |  | Supply |  |  |  |
| $S_{1}$ | 1 | 2 | 3 | 0 | 100 |
| $S_{2}$ | 4 | 1 | 5 | 0 | 130 |
| Demand | 80 | 70 | 60 | 20 | $\mathbf{2 3 0}=\mathbf{2 3 0}$ |



Initial feasible solution (IBFS) is:

$$
X_{11}=80, X_{12}=20, X_{22}=50, X_{23}=60, X_{24}=20, X_{13}=X_{14}=X_{21}=0
$$

The minimum total transportation cost:

$$
T T C=Z=80 * 1+20 * 2+50 * 1+60 * 5+20 * 0=470
$$

Here, the number of allocated cells $=5$ is equal to $m+n-1=2+4-1=5$
Not all $\boldsymbol{\delta}_{\mathrm{kj}} \leq 0$, so IBFS is not an optimal solution.

|  |  | $\mathrm{V}_{1}=1$ | $\mathrm{V}_{2}=-1$ | $\mathrm{V}_{3}=3$ | $\mathrm{V}_{4}=-2$ | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination Sources | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | $\mathrm{D}_{4}$ (Dummy) |  |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | $\begin{array}{rr} 1 \\ 80 \\ \hline \end{array}$ | $\delta_{12}=-3^{\mathbf{2}}$ | $20^{3}$ | $\delta_{14}=-2$ | 100 |
| $\mathrm{U}_{2}=2$ | $\mathrm{S}_{2}$ | $\delta_{21}=-1$ | ${ }_{70} \begin{aligned} & \mathbf{1} \end{aligned}$ | 405 | $20$ | 110 |
|  | Demand | 80 | 70 | 60 | 20 |  |

The new solution (*):

$$
\begin{aligned}
X_{11}=80, X_{13} & =20, X_{22}=70, X_{23}=40, X_{24}=20, X_{12}=X_{21}=0 \\
Z^{*} & =80 * 1+20 * 3+70 * 1+40 * 5=410 \$
\end{aligned}
$$

The number of allocated cells $=5$ is equal to $\mathrm{m}+\mathrm{n}-1=4+2-1=5$.
All $\boldsymbol{\delta}_{\mathrm{kj}} \leq 0$, so solution (*) is an optimal solution.

## C) same previous example in part (B) but change D1, D2 and D3 to

## 90,80 and 100 units per week, respectively.

Answer:

| Destination <br> Sources | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | Supply |
| :---: | :---: | :---: | :---: | :---: |
| $\mathrm{S}_{1}$ | 1 | 2 | 3 | 100 |
| $\mathrm{S}_{2}$ | 4 | 1 | 5 | 130 |
| Demand | 90 | 80 | 100 |  |

Here Total Demand $=270$ is greater than Total Supply $=230$. So, we add a dummy supply constraint with 0 unit cost and with allocation 40. ( $\boldsymbol{x}_{\mathbf{3 1}}+\boldsymbol{x}_{\mathbf{3 2}}+\boldsymbol{x}_{\mathbf{3 3}} \leq \mathbf{4 0}$ )


Initial feasible solution (IBFS) is:

$$
X_{11}=90, X_{12}=10, X_{22}=70, X_{23}=60, X_{33}=40, X_{13}=X_{21}=X_{31}=X_{32}=0
$$

The total transportation cost:
$T T C=Z=90 * 1+10 * 2+70 * 1+60 * 5+40 * 0=480 \$$
Here, the number of allocated cells $=5$ is equal to $\mathrm{m}+\mathrm{n}-1=3+3-1=5$
Not all $\boldsymbol{\delta}_{\mathrm{kj}} \leq 0$, so IBFS is not an optimal solution.

|  |  | $\mathrm{V}_{1}=-2$ | $\mathrm{V}_{2}=-4$ | $\mathrm{V}_{3}=0$ | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination Sources | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ |  |
| $\mathrm{U}_{1}=3$ | $\mathrm{S}_{1}$ | $\begin{array}{ll} \hline & 1 \\ 90 \end{array}$ | $\delta_{12}=-3^{2}$ | $10^{3}$ | 100 |
| $\mathrm{U}_{2}=5$ | $\mathrm{S}_{2}$ | $\delta_{21}=-14$ | $\begin{array}{ll} \hline & 1 \\ 80 \end{array}$ | 505 | 130 |
| $\mathrm{U}_{3}=0$ | $\mathrm{S}_{3}$ (Dummy) | $\begin{array}{r} \mathbf{0} \\ \delta_{12}=-2 \\ \hline \end{array}$ | $\begin{array}{r} \mathbf{0} \\ \delta_{12}=-4 \end{array}$ | $40 \quad 0$ | 40 |
|  | Demand | 90 | 80 | 100 |  |

All $\boldsymbol{\delta}_{\mathrm{kj}} \leq 0$, so the optimal solution is:
$X_{11}=90, X_{13}=10, X_{22}=80, X_{23}=50, X_{33}=40, X_{12}=X_{21}=X_{31}=X_{32}=0$
The minimum total transportation cost: $Z^{*}=90 * 1+10 * 3+80 * 1+50 * 5=450 \$$ The number of allocated cells $=5$ is equal to $\mathrm{m}+\mathrm{n}-1=3+3-1=5$.

## \# Degenerate case

Example 2: A company has factories at $\mathrm{S} 1, \mathrm{~S} 2$ and S 3 which supply to warehouses at D1, D2, D3 and D4. Weekly factory capacities are 18, 3 and 30 units, respectively. Weekly warehouse requirement are 21, 15, 9 and 6 units, respectively. Unit shipping costs (in Dollar) are as follows:

| Destination | $D_{1}$ | $D_{2}$ | $D_{3}$ | Supply |  |
| :--- | ---: | :--- | :--- | :--- | :---: |
| Sources |  |  |  |  |  |
| $S_{1}$ | 8 | 21 | 44 | 28 | 18 |
| $S_{2}$ | 4 | 0 | 24 | 4 | 3 |
| $S_{3}$ | 20 | 32 | 60 | 36 | 30 |
| Demand | 21 | 15 | 9 | 6 |  |

## Solution:



Initial feasible solution (IBFS) is:

$$
X_{11}=18, X_{21}=3, X_{32}=15, X_{33}=9, X_{34}=6
$$

The total transportation cost:
TTC $=Z=8 * 18+4 * 3+32 * 15+60 * 6=1392 \$$
The number of allocated cells $=5 \neq \mathbf{m}+\mathbf{n - 1}=\mathbf{3}+\mathbf{4 - 1}=\mathbf{6}$, then degeneracy does exist.
Note: this solution is degenerate.
To resolve degeneracy, we proceed by allocating a small quantity $(\boldsymbol{\varepsilon})$ to one or more (if needed) unoccupied cells that have lowest transportation costs, so as to allocate $m+n-1$ cells.
The quantity $\boldsymbol{\varepsilon}$ is assigned to cell $(2,2)$, which has the minimum transportation cost $=\mathbf{0}$.

|  | Iteration-1 <br> Destination <br> Sources | $\mathrm{V}_{1}=36$ | $\mathrm{V}_{2}=32$ | $\mathrm{V}_{3}=60$ | $\mathrm{V}_{4}=36$ | $\begin{aligned} & \text { Sup } \\ & \text { ply } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | $\mathrm{D}_{4}$ |  |
| $\mathrm{U}_{1}=-28$ | $\mathrm{S}_{1}$ | 8 18 | $\begin{array}{r} \mathbf{2 1} \\ \delta_{12}=-17 \end{array}$ | $\begin{array}{r} 44 \\ \delta_{13}=-12 \end{array}$ | $\begin{array}{r} \mathbf{2 8} \\ \delta_{14}=-20 \end{array}$ | 18 |
| $\mathrm{U}_{2}=-32$ | $\mathbf{S}_{2}$ | $-4$ | $\left.\rightarrow\right\|_{\varepsilon} ^{+0}$ | $\delta_{23}=\begin{gathered} \mathbf{2 4} \end{gathered}$ | $\begin{array}{r} \mathbf{4} \\ \delta_{24}= \end{array}$ | 3 |
| $\mathrm{U}_{3}=0$ | S 3 | $\begin{aligned} & +20 \\ \delta_{31} & =16 \end{aligned}$ | $ـ^{v}-\begin{aligned} & 32 \\ & 15 \end{aligned}$ | 60 | 36 6 | 30 |
|  | Demand | 21 | 15 | 9 | 6 | $\begin{aligned} & 51 \\ & 51 \end{aligned}$ |

To Find $u_{i}$ and $v_{j}$ for all occupied cells (i, j$)$, where $v_{j}+u_{i}=C_{i j}$

- Let $u_{3}=0$
- $c_{32}=u_{3}+v_{2} \Rightarrow v_{2}=c_{32}-u_{3} \Rightarrow v_{2}=32-0=32$
- $c_{33}=u_{3}+v_{3} \Rightarrow v_{3}=c_{33}-u_{3} \Rightarrow v_{3}=60-0 \Rightarrow v_{3}=60$
- $c_{34}=u_{3}+v_{4} \Rightarrow v_{4}=c_{34}-u_{3} \Rightarrow v_{4}=36-0=36$
- $c_{22}=u_{2}+v_{2} \Rightarrow u_{2}=c_{22}-v_{2} \Rightarrow u_{2}=0-32=-32$
- $c_{21}=u_{2}+v_{1} \Rightarrow v_{1}=c_{21}-u_{2} \Rightarrow v_{1}=4-(-32)=36$
- $c_{11}=u_{1}+v_{1} \Rightarrow u_{1}=c_{11}-v_{1} \Rightarrow u_{1}=8-36=-28$

It is clear that not all $\boldsymbol{\delta}_{\mathbf{k j}} \leq 0$, so IBFS is not an optimal solution.

|  | Iteration-2 | $V_{1}=20$ | $\mathrm{V}_{2}=32$ | $\mathrm{V}_{3}=60$ | $\mathrm{V}_{4}=36$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination Sources |  | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | $\mathrm{D}_{4}$ | Supply |
| $\mathrm{U}_{1}=-12$ | $\mathrm{S}_{1}$ | - $\frac{8}{18}$ | 21 $\delta_{12}=-1$ | $\begin{array}{r} +44 \\ \delta_{13}=4 \end{array}$ | 28 $\delta_{14}=-4$ | 18 |
| $\mathrm{U}_{2}=-32$ | $\mathbf{S}_{2}$ | $\delta_{21}=\begin{array}{r}4 \\ -16\end{array}$ | $\varepsilon+3{ }^{\mathbf{0}}$ |  | 4 $\delta_{24}=0$ | 3 |
| $\mathrm{U}_{3}=0$ | S 3 | + 20 | $\frac{32}{12}$ | $\checkmark-60$ |  | 30 |
|  | Demand | 21 | 15 | 9 | 6 | $51$ |

The new solution (*) is:

$$
\begin{gathered}
X_{11}=18, X_{22}=\varepsilon+3, X_{31}=3, X_{32}=15, X_{33}=9, X_{34}=6 \\
X_{12}=X_{13}=X_{13}=X_{14}=X_{21}=X_{23}=X_{24}=0
\end{gathered}
$$

The total transportation cost:
TTC $=Z=8 * 18+0 *(\varepsilon+3)+20 * 3+32 * 12+60 * 9+36 * 6=1344 \$$
The number of allocated (occupied) cells $=6=\mathbf{m}+\mathbf{n - 1}=\mathbf{3 + 4} \mathbf{- 1}=\mathbf{6}$, so the solution could be improved.
find $u_{i}$ and $v_{j} \Rightarrow \cdots$
It is clear that not all $\boldsymbol{\delta}_{\mathbf{k j}} \leq 0$, so solution (*) is not an optimal solution.

|  | Iteration-3 | $\mathrm{V}_{1}=20$ | $\mathrm{V}_{2}=32$ | $\mathrm{V}_{3}=56$ | $\mathrm{V}_{4}=36$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination Sources | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | $\mathrm{D}_{4}$ | Supply |
| $\mathrm{U}_{1}=-12$ | $\mathrm{S}_{1}$ | 8 9 | $\begin{array}{r} \mathbf{2 1} \\ \delta_{12}=-1 \end{array}$ | 44 9 | $\begin{array}{r} \mathbf{2 8} \\ \delta_{14}=-4 \end{array}$ | 18 |
| $\mathrm{U}_{2}=-32$ | $\mathrm{S}_{2}$ | $\begin{array}{r} \mathbf{4} \\ \delta_{21}=-16 \end{array}$ | $\varepsilon+3^{\mathbf{0}}$ | $\delta_{23}=\begin{aligned} & \mathbf{2 4} \end{aligned}$ | $\begin{array}{r} \mathbf{4} \\ \delta_{24}=0 \end{array}$ | 3 |
| $\mathrm{U}_{3}=0$ | $\mathrm{S}_{3}$ | $\begin{aligned} & 20 \\ & 12 \end{aligned}$ | 32 | $\begin{array}{r} \mathbf{6 0} \\ \delta_{33}=-4 \end{array}$ | 36 6 | 30 |
|  | Demand | 21 | 15 | 9 | 6 | $51$ |

The new solution ( ${ }^{* *}$ ) is:

$$
\begin{gathered}
X_{11}=9, X_{12}=9, X_{22}=\varepsilon+3, X_{31}=12, X_{32}=12, X_{34}=6 \\
X_{12}=X_{13}=X_{21}=X_{23}=X_{24}=X_{33}=0
\end{gathered}
$$

The minimum total transportation cost:
TTC $=Z=8 * 9+44 * 9+0 *(\varepsilon+3)+20 * 12+32 * 12+36 * 6=\mathbf{1 3 0 8} \$$
The number of allocated cells $=6=\mathbf{m}+\mathbf{n - 1}=\mathbf{3}+\mathbf{4 - 1}=\mathbf{6}$, so the solution could be improved.

$$
\text { find } u_{i} \text { and } v_{j} \Rightarrow \cdots
$$

All $\boldsymbol{\delta}_{\mathbf{k j}} \leq 0$, so solution ( ${ }^{* *}$ ) is an optimal solution.
Note: alternate solution is available with unoccupied cell $(2,4)$, but with the same optimal value.

Example 3: Find the optimal solution and minimum total cost to the following transportation problem:

| Destination | $D_{1}$ | $D_{2}$ | Supply |  |
| :--- | ---: | :--- | :--- | :--- |
| Sources |  |  |  |  |
| $S_{1}$ | 6 | 4 | 2 | 70 |
| $S_{2}$ | 6 | 3 | 2 | 50 |
| $S_{3}$ | 1 | 5 | 1 | 10 |
| Demand | 50 | 50 | 30 | 130 |

## Solution:

|  |  | $\mathrm{V}_{1}=5$ | $\mathrm{V}_{2}=4$ | $\mathrm{V}_{3}=3$ |  | 200 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination <br> Sources | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | Supply |  |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | $4 \begin{array}{r}-\quad 5 \\ \hline 50\end{array}$ | $\rightarrow \begin{array}{r}+4 \\ 20\end{array}$ | 2 $\delta=1$ | 70 |  |
| $\mathrm{U}_{2}=-1$ | $\mathbf{S}_{\mathbf{2}}$ | 6 $\delta=-2$ | $\checkmark \begin{array}{r}-\quad 3 \\ \hline 30\end{array}$ | $\rightarrow \begin{array}{r}+2 \\ \\ \hline\end{array}$ | 50 | 200 |
| $\mathrm{U}_{3}=-2$ | $\mathrm{S}_{3}$ | $\begin{array}{r}+1 \\ \text { + } \\ \hline\end{array}$ | 砳 | $\checkmark-\quad 18$ | 10 |  |
|  | Demand | 50 | 50 | 30 |  |  |
|  |  | 0 | $\begin{gathered} 30 \\ 0 \end{gathered}$ | 10 |  |  |

Initial feasible solution (IBFS) is:

$$
X_{11}=50, X_{21}=20, X_{22}=30, X_{23}=20, X_{33}=10
$$

The total transportation cost:
$T T C=Z=5 * 50+4 * 20+3 * 30+2 * 20+1 * 10=\mathbf{4 7 0}$
Here, the number of allocated cells $=5=\mathbf{m}+\mathbf{n - 1}=\mathbf{3 + 4 - 1}=\mathbf{5}$, so the solution could be improved.
Not all $\boldsymbol{\delta}_{\mathrm{kj}} \leq 0$, so IBFS is not an optimal solution.

|  |  | $\mathrm{V}_{1}=5$ | $\begin{array}{\|l} \hline \mathrm{V}_{2}=4 \\ \hline \mathrm{D}_{2} \end{array}$ | $\begin{aligned} & V_{3}=3 \\ & \hline D_{3} \end{aligned}$ | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination Sources | $\mathrm{D}_{1}$ |  |  |  |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | 5 40 | $\begin{array}{r}-\quad 4 \\ \hline-30\end{array}$ | $\left.\right\|_{\delta_{13}}=\mathbf{+ 2}$ | 70 |
| $\mathrm{U}_{2}=-1$ | S 2 | $\delta_{21}=-2$ | +3 $4 \quad 20$ | $\checkmark \quad-\quad \mathbf{2}$ | 50 |
| $\mathrm{U}_{3}=-4$ | $S_{3}$ | 1 10 | $\begin{array}{r} \mathbf{5} \\ \delta_{32}=-5 \end{array}$ | $\begin{array}{r} \mathbf{1} \\ \delta_{33}=-2 \end{array}$ | 10 |
|  | Demand | 50 | 50 | 30 |  |

The new solution (*):

$$
X_{11}=40, X_{12}=30, X_{22}=20, X_{23}=30, X_{31}=10, X_{13}=X_{21}=X_{32}=X_{33}=0
$$

The total transportation cost:
TTC $=Z=5 * 40+4 * 30+3 * 20+2 * 30+1 * 10=450$
Here, the number of allocated (occupied) cells $=5=\mathbf{m}+\mathbf{n - 1}=\mathbf{3 + 4 - 1}=\mathbf{5}$, so the solution could be improved.
Not all $\boldsymbol{\delta}_{\mathrm{kj}} \leq 0$, so solution $\left({ }^{*}\right)$ is not an optimal solution.

|  | Destination Sources | $\mathrm{V}_{1}=5$ | $\mathrm{V}_{2}=$ ? |  | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ |  |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | 5 40 | 4 | 2 30 | 70 |
| $\mathrm{U}_{2}=$ ? | $\mathbf{S}_{\mathbf{2}}$ | 6 | $\begin{array}{r} 3 \\ 50 \end{array}$ | 2 | 50 |
| $\mathrm{U}_{3}=-4$ | $\mathrm{S}_{3}$ | $\begin{array}{r} 1 \\ 10 \end{array}$ | 5 | 1 | 10 |
|  | Demand | 50 | 50 | 30 |  |

The new solution $\left({ }^{* *}\right)$ :

$$
X_{11}=40, X_{13}=30, X_{22}=50, X_{31}=10, X_{12}=X_{21}=X_{23}=X_{32}=X_{33}=0
$$

The total transportation cost:
TTC $=Z=5 * 40+2 * 30+3 * 50+1 * 10=420$
The number of allocated (occupied) cells $=4 \neq \mathbf{m}+\mathbf{n - 1}=\mathbf{3 + 4} \mathbf{- 1}=\mathbf{5}$, then degeneracy does exist (the solution cannot be improved)

Note: Is the solution ** optimal?
To Find $u_{i}$ and $v_{j}$ for all occupied cells ( $\mathrm{i}, \mathrm{j}$ ), where $v_{j}+u_{i}=C_{i j}$

- Let $u_{1}=0$, we get
- $u_{1}+v_{1}=5 \Rightarrow v_{1}=5$
- $u_{1}+v_{3}=2 \Rightarrow v_{3}=2$
- $u_{2}+v_{2}=3 \Rightarrow u_{2}=$ ? , $v_{2}=$ ? The $u_{2}$ and $v_{2}$ cannot be assigned because the occupied cells condition is not met.
- $u_{3}+v_{1}=1 \Rightarrow u_{3}+5=1 \Rightarrow u_{3}=-4$

To resolve degeneracy, we proceed by allocating a small quantity $(\boldsymbol{\varepsilon})$ to one or more (if needed) unoccupied cells that have lowest transportation costs, so as to allocate $m+\mathrm{n}-1$ cells.

|  |  |  | $\mathrm{V}_{2}=$ ? |  | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination <br> Sources | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ |  |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | $\begin{array}{r} \mathbf{5} \\ 40 \\ \hline \end{array}$ | 4 | 2 30 | 70 |
| $\mathrm{U}_{2}=$ ? | $\mathrm{S}_{2}$ | 6 | $\begin{array}{r} 3 \\ 50 \end{array}$ | 2 | 50 |
| $\mathrm{U}_{3}=-4$ | $S_{3}$ | $\begin{array}{r} 1 \\ 10 \\ \hline \end{array}$ | 5 | $1 \begin{aligned} & 1 \\ & \varepsilon\end{aligned}$ | 10 |
|  | Demand | 50 | 50 | 30 |  |

If the quantity $\boldsymbol{\varepsilon}$ is assigned to cell $(3,3)$, which has the least transportation cost $=1$.
Obviously, assigning $\varepsilon$ to cell $(3,3)$ does not help in finding the values of $u_{2}$ and $v_{2}$.
To Find $u_{i}$ and $v_{j}$ for all occupied cells ( $\mathrm{i}, \mathrm{j}$ ), where $v_{j}+u_{i}=C_{i j}$

- let $u_{1}=0$
- $u_{1}+v_{1}=5 \Rightarrow v_{1}=5$
- $u_{1}+v_{3}=2 \Rightarrow v_{3}=2$
- $u_{2}+v_{2}=3 \Rightarrow u_{2}=$ ?,$v_{2}=$ ? The $u_{2}$ and $v_{2}$ cannot be assigned because the occupied cells condition is not met.
- $u_{3}+v_{1}=1 \Rightarrow u_{3}+5=1 \Rightarrow u_{3}=-4$
- $u_{3}+v_{3}=1 \Rightarrow-4+2 \neq 1$

Therefore, assigning $\varepsilon$ to cell $(2,3)$, which has the second least transportation cost=2.

|  |  | $\mathrm{V}_{1}=5$ | $\mathrm{V}_{2}=3$ | $\mathrm{V}_{3}=2$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\square$ | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | Supply |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | $\begin{array}{r} 5 \\ 40 \end{array}$ | $\begin{gathered} \mathbf{4} \\ \delta_{12}=-1 \end{gathered}$ | $\begin{array}{r} \mathbf{2} \\ 30 \end{array}$ | 70 |
| $\mathrm{U}_{2}=0$ | $\mathrm{S}_{2}$ | $\delta_{21}=-1$ | $\begin{array}{r} 3 \\ 50 \\ \hline \end{array}$ | $\varepsilon^{2}$ | 50 |
| $\mathrm{U}_{3}=-4$ | $\mathrm{S}_{3}$ | $\begin{array}{r} 1 \\ 10 \\ \hline \end{array}$ | $\delta_{32}=-\mathbf{5}^{\mathbf{5}}$ | $\delta_{33}=-3^{\mathbf{1}}$ | 10 |
|  | Demand | 50 | 50 | 30 |  |

To Find $u_{i}$ and $v_{j}$ for all occupied cells $(\mathrm{i}, \mathrm{j})$, where $v_{j}+u_{i}=C_{i j}$

- Substituting, $u_{1}=0$, we get
- $u_{1}+v_{1}=5 \Rightarrow v_{1}=5$
- $u_{1}+v_{3}=2 \Rightarrow v_{3}=2$
- $u_{2}+v_{3}=2 \Rightarrow u_{2}+2=2 \Rightarrow u_{2}=0$
- $u_{2}+v_{2}=3 \Rightarrow 0+v_{2}=3 \Rightarrow, v_{2}=3$
- $u_{3}+v_{1}=1 \Rightarrow u_{3}+5=1 \Rightarrow u_{3}=-4$

The new solution $\left({ }^{* * *}\right)$ :

$$
X_{11}=40, X_{13}=30, X_{22}=50, X_{23}=\varepsilon, X_{31}=10, X_{12}=X_{21}=X_{32}=X_{33}=0
$$

The minimum total transportation cost:

$$
T T C=Z=5 * 40+2 * 30+3 * 50+2 \varepsilon+1 * 10=\mathbf{4 2 0}+\mathbf{2 \varepsilon}
$$

$\varepsilon$ is small quantity close to zero, $\varepsilon \approx 0$

$$
T T C=Z=420
$$

It is obvious that all $\boldsymbol{\delta}_{\mathrm{kj}} \leq 0$, then solution $\left({ }^{* * *}\right)$ is optimal solution.
H.W Example 4: The ICARE Company has three factors located throughout a state with production capacity 40,15 and 40 gallons. Each day the firm must furnish its four retail shops D1, D2, D3 with at least 25,55 , and 20 gallons respectively. The transportation costs (in \$.) are given below.

| Destination <br> Sources | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | Supply |
| :---: | :---: | :---: | :---: | :---: |
| S ${ }_{1}$ | 10 | 7 | 8 | 40 |
| $\mathrm{S}_{\mathbf{2}}$ | 15 | 12 | 9 | 15 |
| $\mathrm{S}_{3}$ | 7 | 8 | 12 | 40 |
| Demand | 25 | 55 | 20 |  |

Q: Find the optimum transportation schedule and minimum total cost of transportation.
Answer:
The minimum total transportation cost $=7 \times 40+9 \times 15+7 \times 25+8 \times 15+0 \times 5=710$

|  | Destination Sources | $\mathrm{V}_{1}=3$ | $\mathrm{V}_{2}=0$ | $\mathrm{V}_{3}=4$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | Supply |  |
| $\mathrm{U}_{1}=7$ | $\mathrm{S}_{1}$ | $25^{10}$ | $15^{7}$ | $\begin{array}{r} 8 \\ \delta_{13}=3 \end{array}$ | 40 | 150 |
| $\mathrm{U}_{2}=12$ | $\mathbf{S}_{\mathbf{2}}$ | $\begin{array}{r} 15 \\ \delta_{21}=0 \end{array}$ | $-15{ }^{12}$ | [ $\begin{array}{r}+ \\ + \\ \delta_{23}=7\end{array}$ | 15 | 0 |
| $\mathrm{U}_{3}=8$ | $\mathrm{S}_{3}$ | $\begin{array}{r} 7 \\ \delta_{31}=4 \end{array}$ | $+\underset{25}{ } 8$ | $\rightarrow{ }_{15} \mathbf{1 2}$ | 40 | 150 |
| $\mathrm{U}_{4}=-4$ | $\mathrm{S}_{4}$ (Dummy) | $\begin{array}{r} \mathbf{0} \\ \delta_{41}=-1 \end{array}$ | $\begin{array}{r} \mathbf{0} \\ \delta_{42}=-4 \end{array}$ | ${ }_{5} \quad \mathbf{0}$ | 5 | 0 |
|  | Demand | 25 | 55 | 20 |  |  |
|  |  | 0 | $\begin{gathered} 40 \\ 25 \\ 0 \\ \hline \end{gathered}$ | $\begin{aligned} & 5 \\ & 0 \end{aligned}$ |  |  |

$$
\theta=15 \text { Subtract } 15 \text { from all (-) and Add it to all (+). }
$$

|  | Destination Sources | $\mathrm{V}_{1}=10$ | $\mathrm{V}_{2}=7$ | $\mathrm{V}_{3}=4$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | $\mathrm{D}_{1}$ | $\mathrm{D}_{2}$ | $\mathrm{D}_{3}$ | Supply |
| $\mathrm{U}_{1}=0$ | $\mathrm{S}_{1}$ | $\frac{-\quad 10}{25}$ | $\rightarrow \stackrel{\mathbf{7}}{\mathbf{1 5}}$ | $\begin{array}{r} 8 \\ \delta_{13}=-4 \end{array}$ | 40 |
| $\mathrm{U}_{2}=5$ | $\mathbf{S}_{\mathbf{2}}$ | $\begin{array}{r} 15 \\ \delta_{21}=0 \end{array}$ | $\checkmark \frac{-12}{0}$ | $\xrightarrow{+} \mathbf{9}$ | 15 |
| $\mathrm{U}_{3}=1$ | S 3 | $\begin{array}{r} 7 \\ \delta_{31}=4 \end{array}$ | $40^{8}$ | $\delta_{31}=-7$ | 40 |
| $\mathrm{U}_{4}=-4$ | $\mathrm{S}_{4}$ (Dummy) | $\begin{array}{ll} +4 \\ \delta_{41}=6 \end{array}$ | $\begin{array}{r} \mathbf{0} \\ \delta_{42}=3 \end{array}$ | $\begin{gathered} \nabla-\mathbf{0} \\ 5 \end{gathered}$ | 5 |
|  | Demand | 25 | 55 | 20 |  |

Here, the number of allocated cells $=6$ is equal to $m+n-1=3+4-1=6$
$\theta=0$ Subtract from all (-) and Add it to all (+).

|  |  | $\begin{aligned} & \hline \mathrm{V}_{1}=0 \\ & \hline \mathrm{D}_{1} \end{aligned}$ | $\begin{aligned} & \hline V_{2}=-3 \\ & \hline D_{2} \end{aligned}$ | $\begin{aligned} & \hline V_{3}=0 \\ & \hline D_{3} \end{aligned}$ | Supply |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Destination Sources |  |  |  |  |
| $\mathrm{U}_{1}=10$ | $\mathrm{S}_{1}$ | $-\quad 10$ | $\begin{aligned} & +7 \\ & \hline 15 \end{aligned}$ | $\begin{array}{r} 8 \\ \delta_{13}=2 \end{array}$ | 40 |
| $\mathrm{U}_{2}=9$ | $\mathrm{S}_{2}$ | $\begin{array}{r} 15 \\ \delta_{21}=-6 \end{array}$ | $\delta_{22}=-6$ | $\begin{array}{r} 9 \\ 15 \end{array}$ | 15 |
| $\mathrm{U}_{3}=11$ | $\mathrm{S}_{3}$ | $\begin{aligned} & +\quad 7 \\ & \delta_{31}=4 \end{aligned}$ | $-{ }_{40}{ }^{7}$ | $\delta_{31}=-12$ | 40 |
| $\mathrm{U}_{4}=0$ | $\mathrm{S}_{4}$ (Dummy) | $\begin{array}{ll}  & \mathbf{0} \\ 0 & \\ \hline \end{array}$ | $\begin{array}{r} \mathbf{0} \\ \delta_{42}=-3 \end{array}$ | 50 | 5 |
|  | Demand | 25 | 55 | 20 |  |

$\theta=25$ Subtract 15 from all (-) and Add it to all (+).


