

Time Series and Forecasting

Chapter 16



Goals

- Define the components of a time series
- Compute moving average
- Determine a linear trend equation
- Compute a trend equation for a nonlinear trend
- Use a trend equation to forecast future time periods and to develop seasonally adjusted forecasts
- Determine and interpret a set of seasonal indexes
- Deseasonalize data using a seasonal index
- Test for autocorrelation

Time Series

What is a time series?

- a collection of data recorded over a period of time (weekly, monthly, quarterly)
- an analysis of history, it can be used by management to make current decisions and plans based on long-term forecasting
- Usually assumes past pattern to continue into the future

Components of a Time Series

- Secular Trend – the smooth long term direction of a time series
- Cyclical Variation – the rise and fall of a time series over periods longer than one year
- Seasonal Variation – Patterns of change in a time series within a year which tends to repeat each year
- Irregular Variation – classified into:
 - Episodic – unpredictable but identifiable
 - Residual – also called chance fluctuation and unidentifiable

Cyclical Variation – Sample Chart

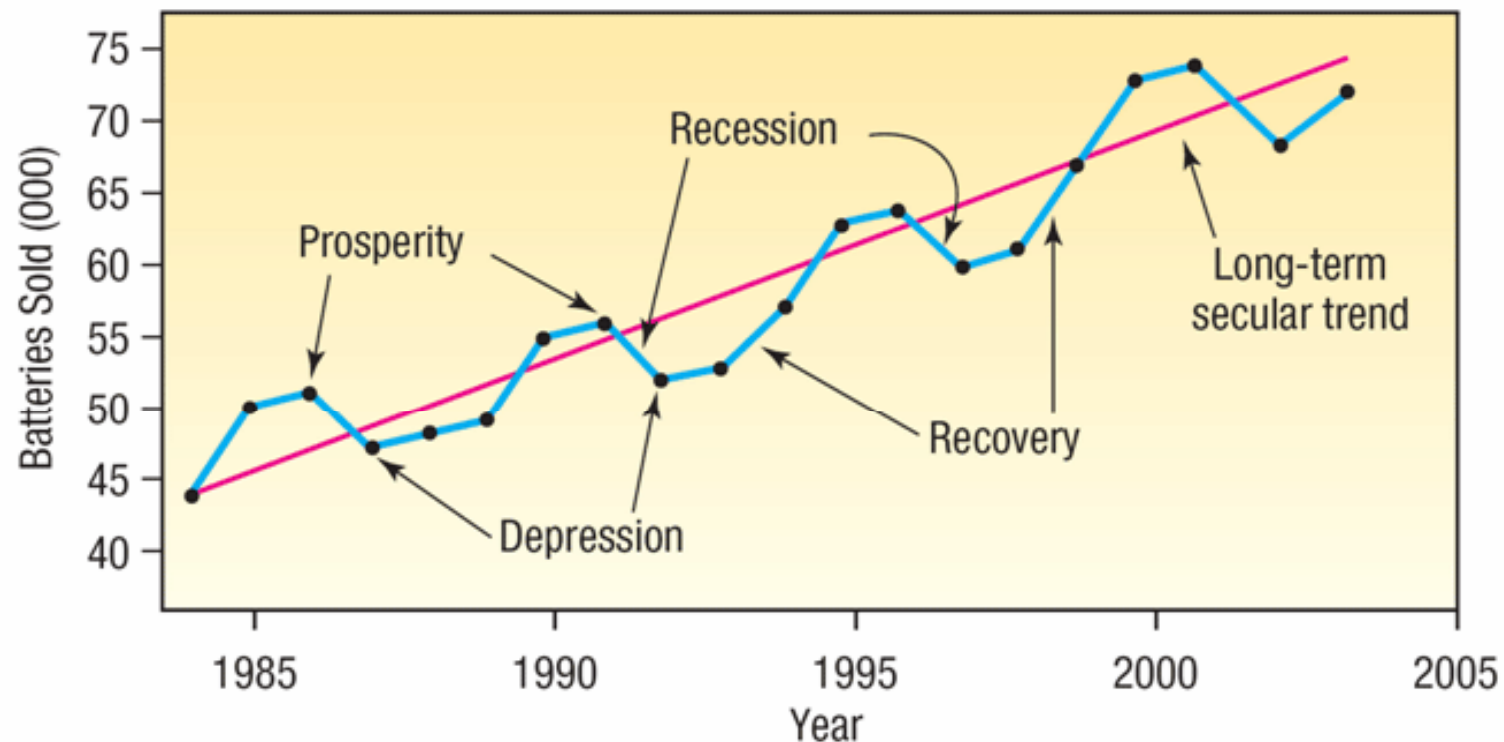


CHART 16-1 Batteries Sold by National Battery Retailers, Inc., from 1984 to 2004

Seasonal Variation – Sample Chart

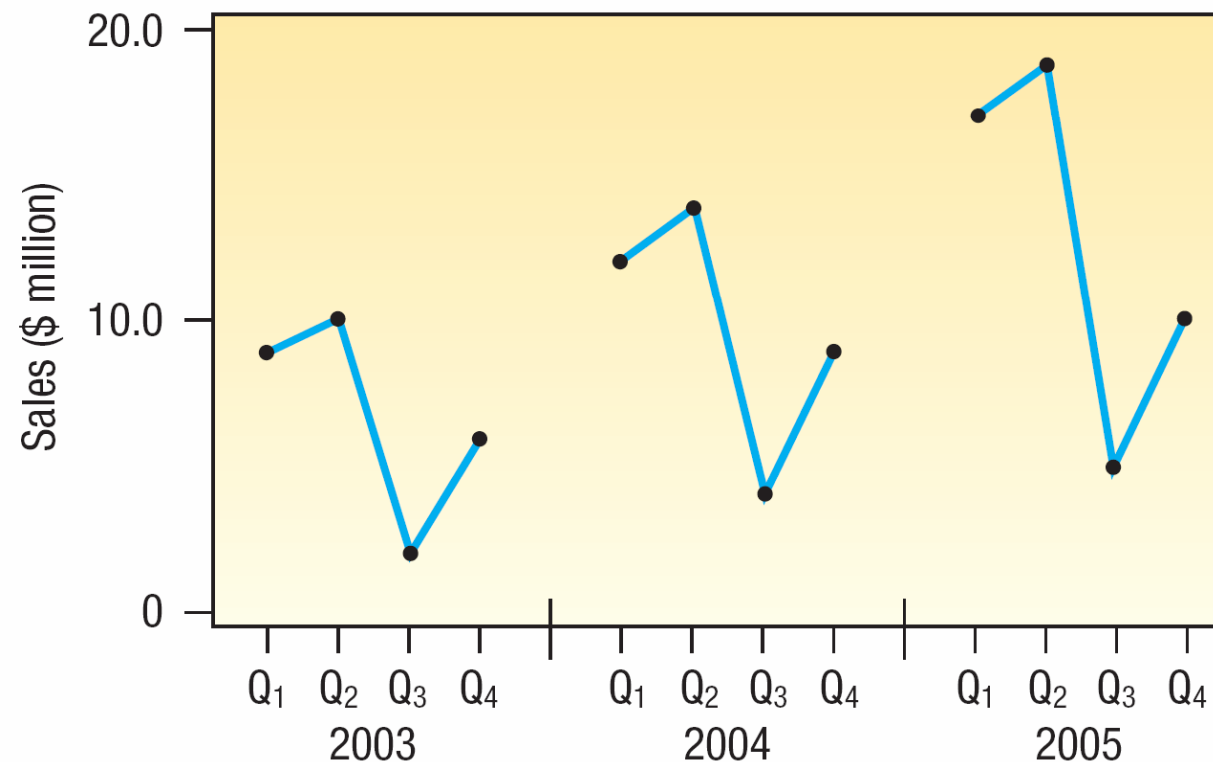
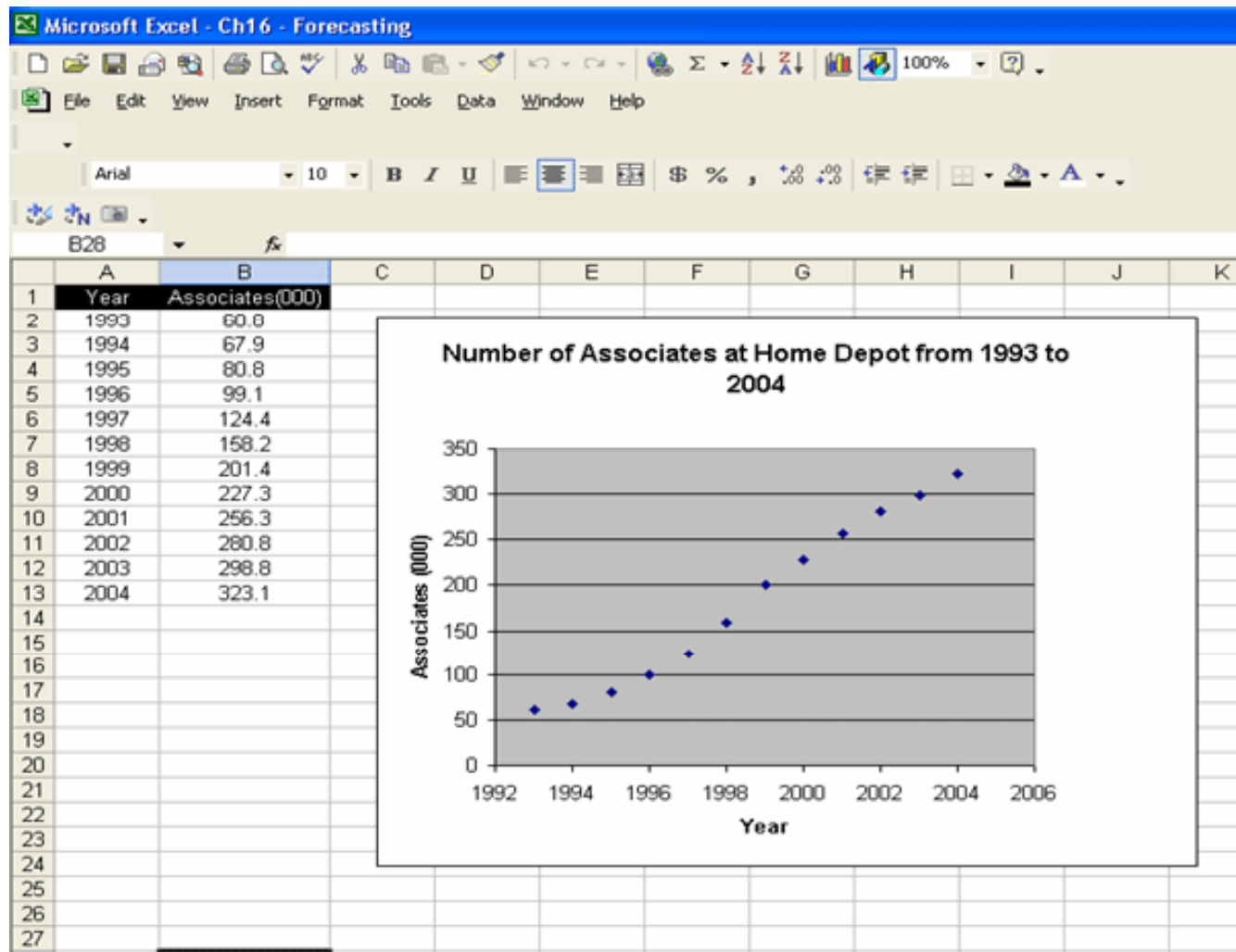
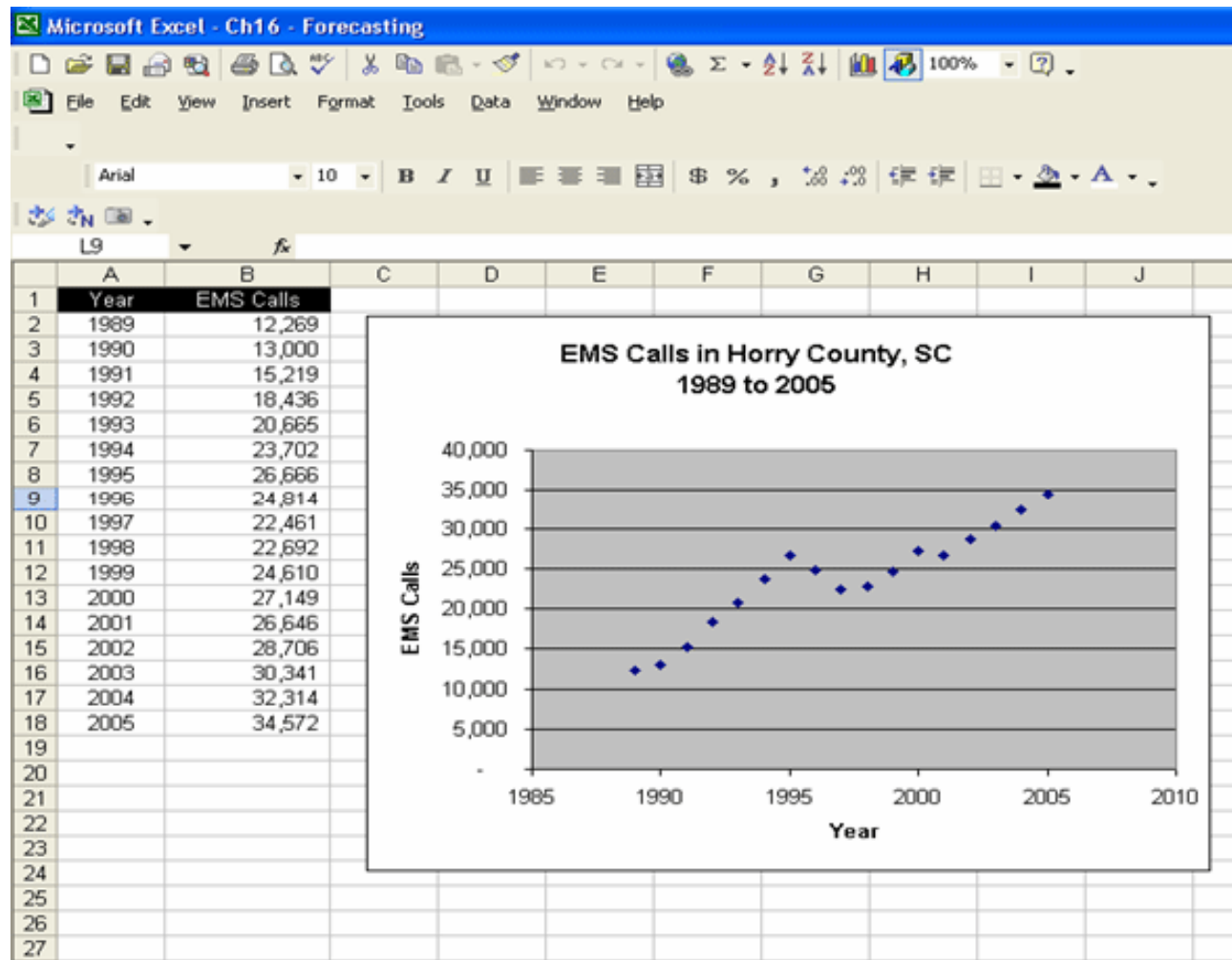


CHART 16–2 Sales of Baseball and Softball Equipment, Hercher Sporting Goods, 2003–2005 by Quarter

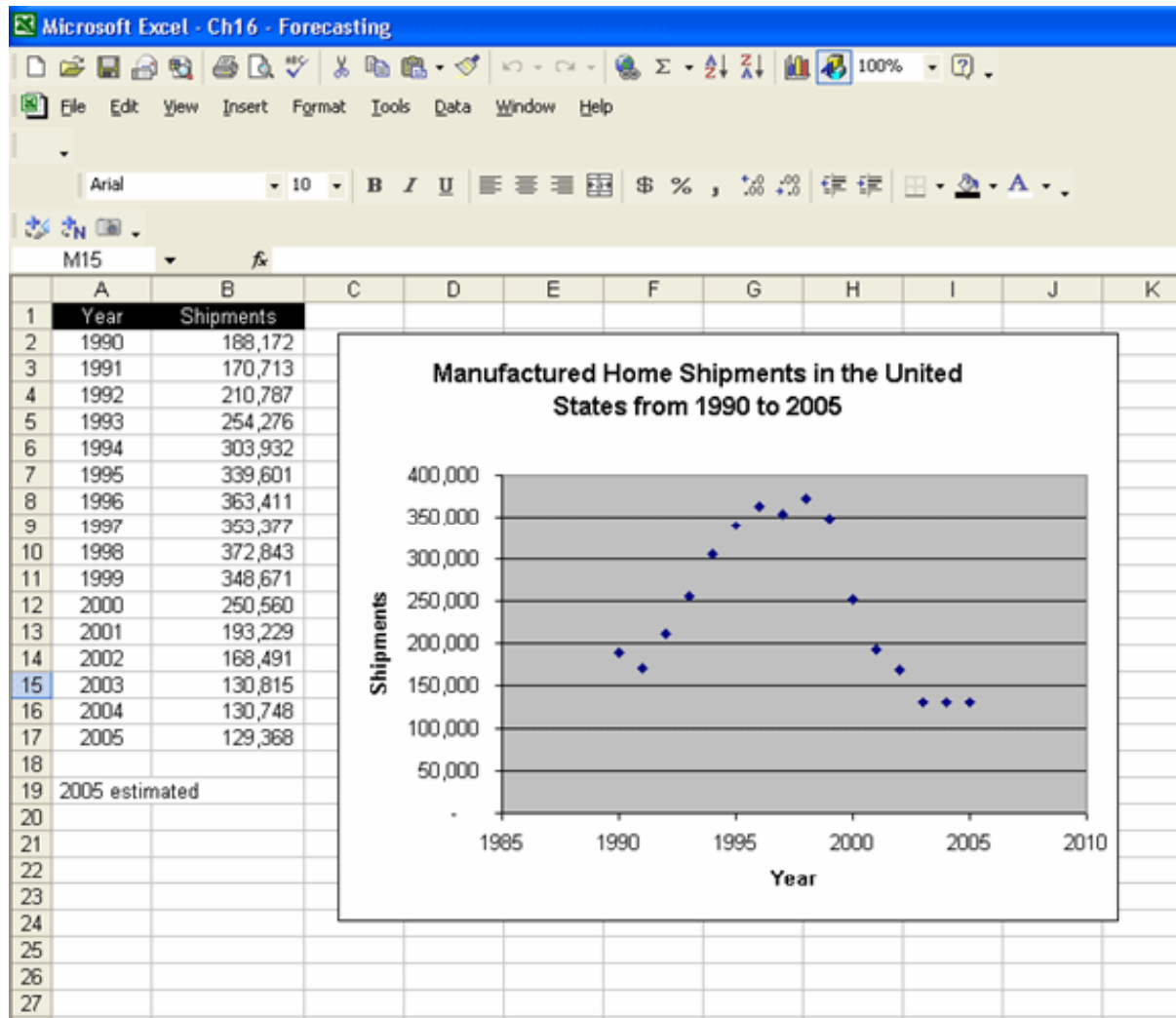
Secular Trend – Home Depot Example



Secular Trend – EMS Calls Example



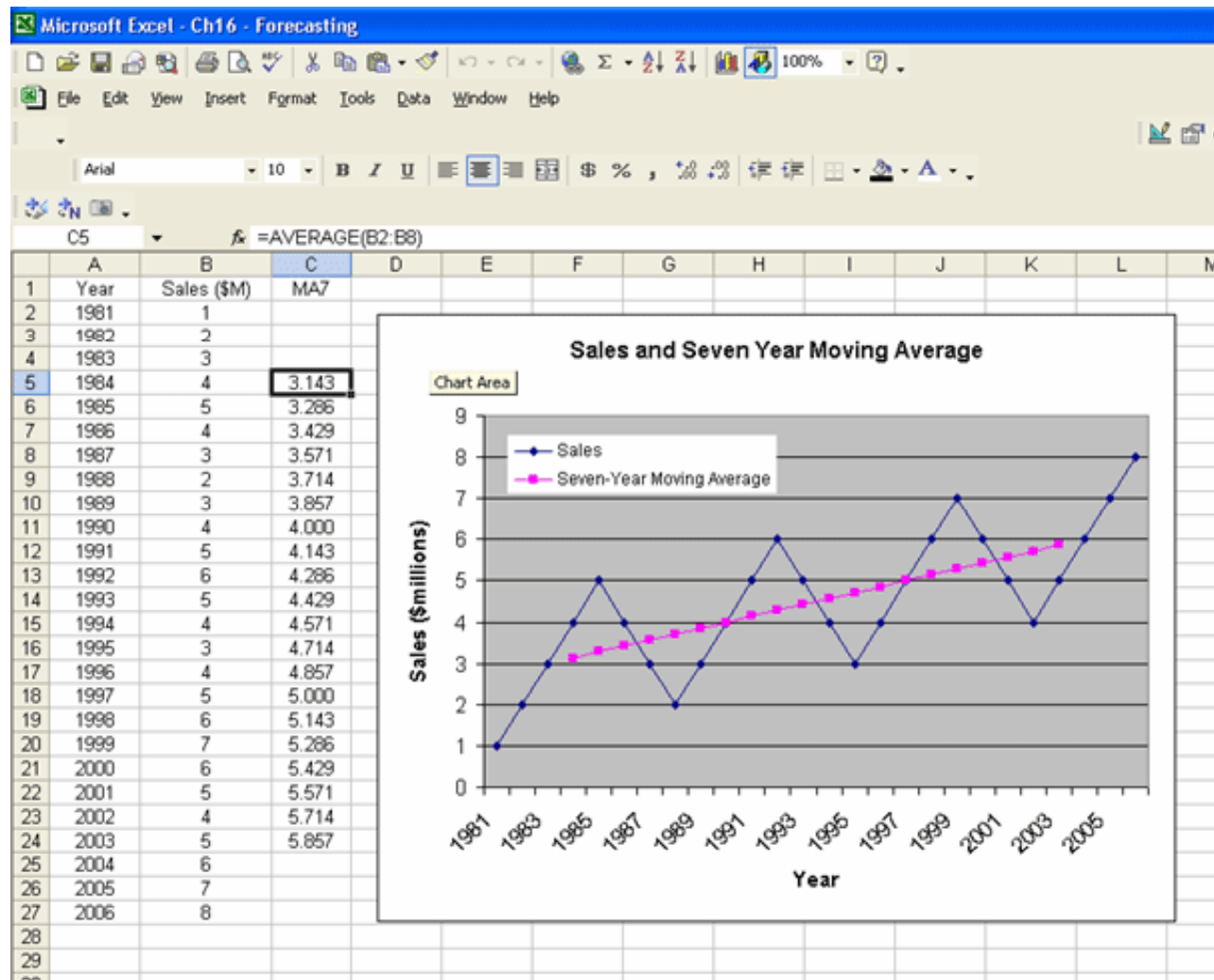
Secular Trend – Manufactured Home Shipments in the U.S.



The Moving Average Method

- Useful in smoothing time series to see its trend
- Basic method used in measuring seasonal fluctuation
- Applicable when time series follows fairly linear trend that have definite rhythmic pattern

Moving Average Method - Example



Three-year and Five-Year Moving Averages

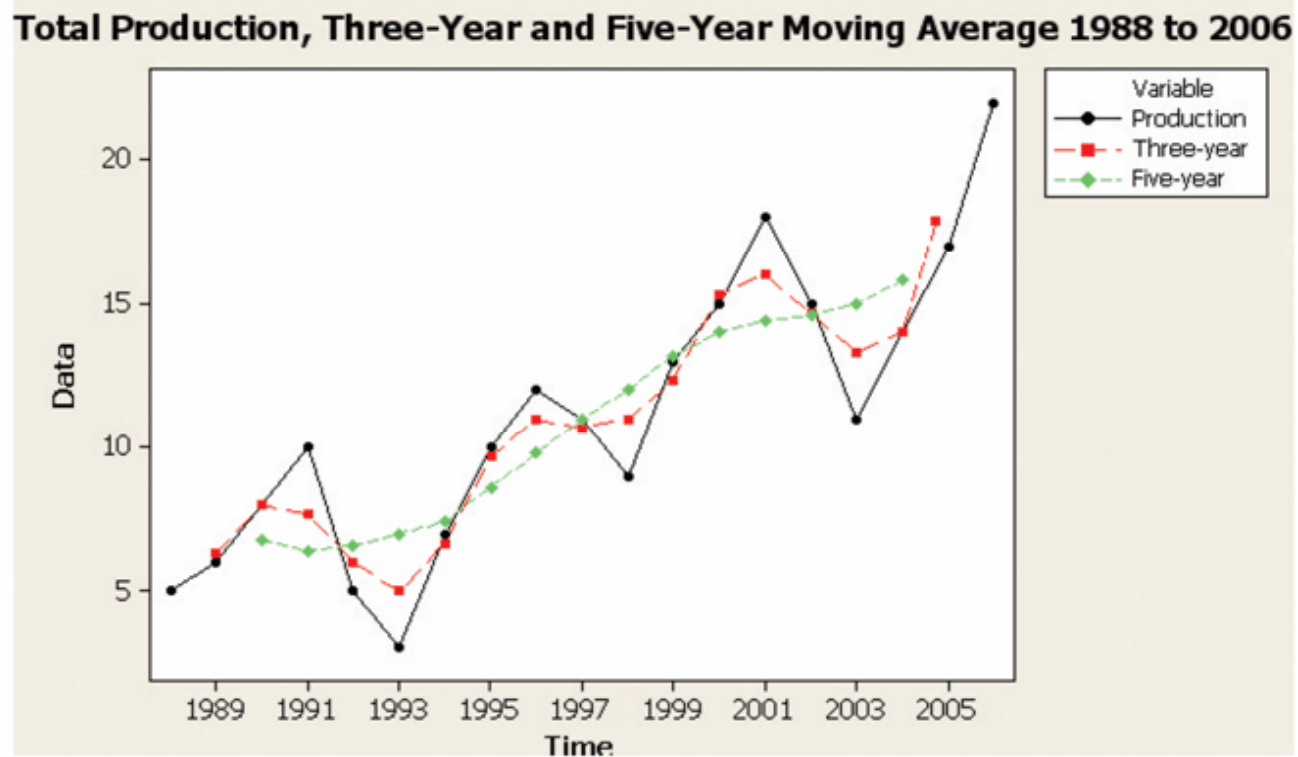


CHART 16-4 A Three-Year and Five-Year Moving Average 1988 to 2006

Weighted Moving Average

- A simple moving average assigns the same weight to each observation in averaging
- Weighted moving average assigns different weights to each observation
- Most recent observation receives the most weight, and the weight decreases for older data values
- In either case, the sum of the weights = 1

Weighted Moving Average - Example

Cedar Fair operates seven amusement parks and five separately gated water parks. Its combined attendance (in thousands) for the last 12 years is given in the following table. A partner asks you to study the trend in attendance. Compute a three-year moving average and a three-year weighted moving average with weights of **0.2**, **0.3**, and **0.5** for successive years.

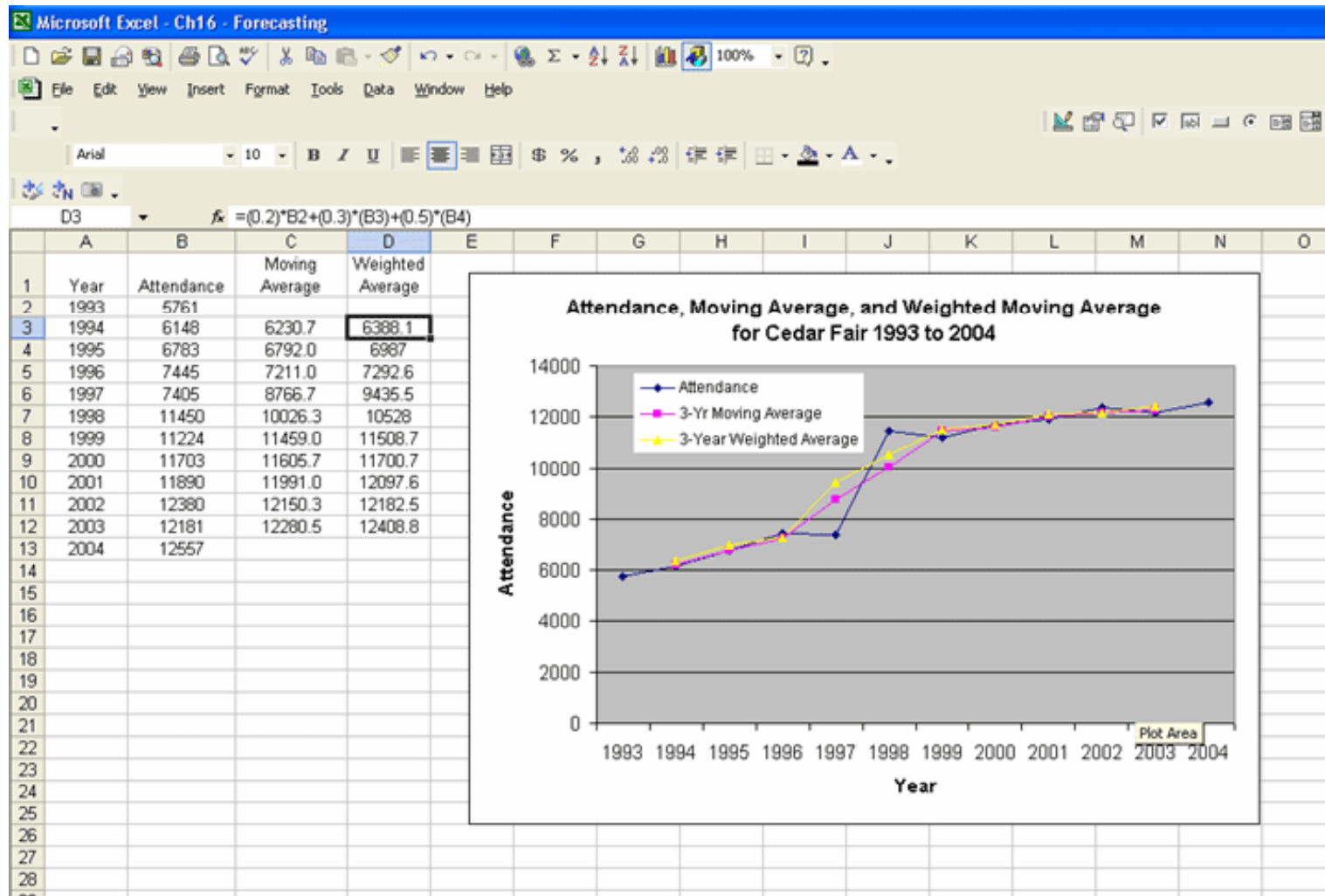


Year	Attendance (000)
1993	5,761
1994	6,148
1995	6,783
1996	7,445
1997	7,405
1998	11,450
1999	11,224
2000	11,703
2001	11,890
2002	12,380
2003	12,181
2004	12,557

Weighted Moving Average - Example

Year	Attendance (000)	Weighted Moving Average	Found by
1993	5,761		
1994	6,148	6,388	$.2(5,761) + .3(6,148) + .5(6,783)$
1995	6,783	6,987	$.2(6,148) + .3(6,783) + .5(7,445)$
1996	7,445	7,293	$.2(6,783) + .3(7,445) + .5(7,405)$
1997	7,405	9,436	$.2(7,445) + .3(7,405) + .5(11,450)$
1998	11,450	10,528	$.2(7,405) + .3(11,450) + .5(11,224)$
1999	11,224	11,509	$.2(11,450) + .3(11,224) + .5(11,703)$
2000	11,703	11,701	$.2(11,224) + .3(11,703) + .5(11,890)$
2001	11,890	12,098	$.2(11,703) + .3(11,890) + .5(12,380)$
2002	12,380	12,183	$.2(11,890) + .3(12,380) + .5(12,181)$
2003	12,181	12,409	$.2(12,380) + .3(12,181) + .5(12,557)$
2004	12,557		

Weighed Moving Average – An Example



Linear Trend

- The long term trend of many business series often approximates a straight line

Linear Trend Equation: $\hat{Y} = a + bt$

where:

\hat{Y} —read "Y hat", is the projected value of the variable of interest (response variable)

a — the Y - intercept
(estimated value of Y when $t = 0$)

b — the slope of the line
(average change in Y for each unit change in t)

t — any value of time (coded) that is selected

Linear Trend Plot

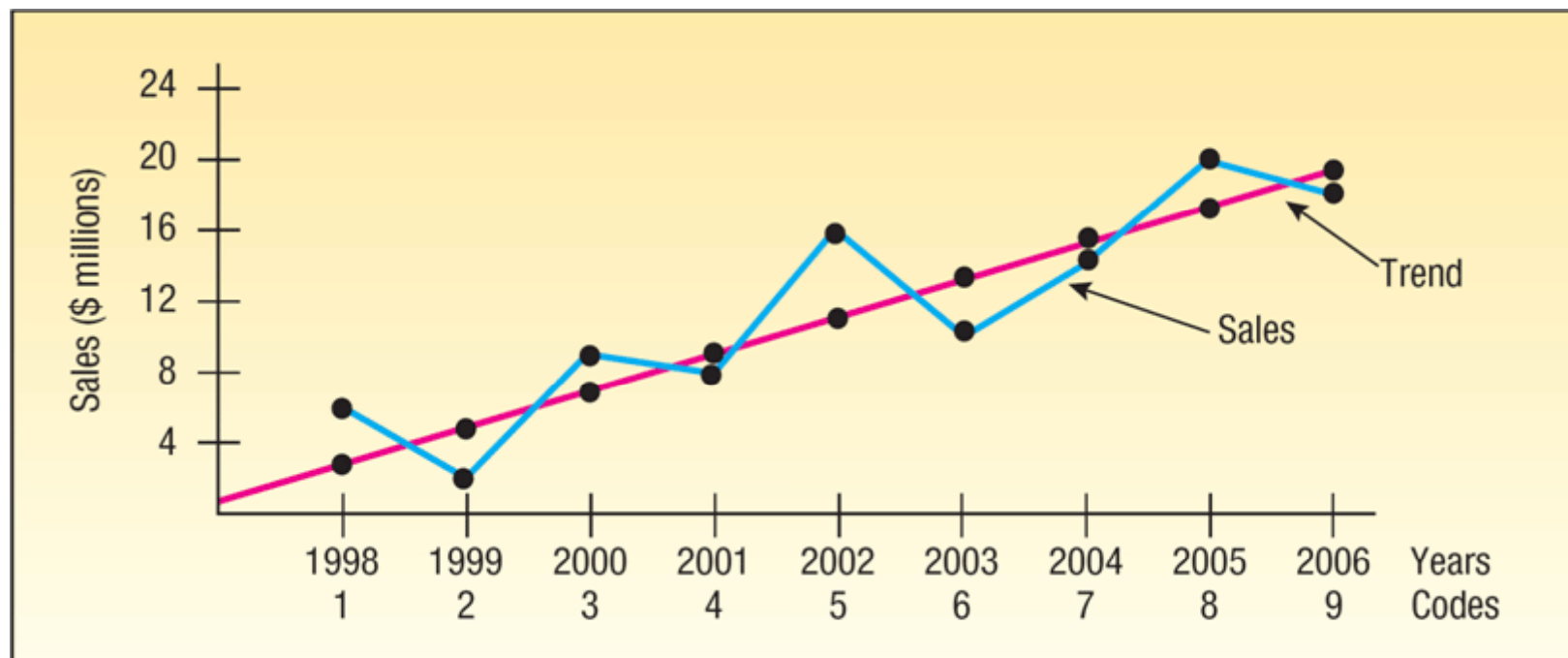


CHART 16-5 A Straight Line Fitted to Sales Data

Linear Trend – Using the Least Squares Method

- Use the least squares method in Simple Linear Regression (Chapter 13) to find the best linear relationship between 2 variables
- Code time (t) and use it as the independent variable
- E.g. let t be 1 for the first year, 2 for the second, and so on (if data are annual)

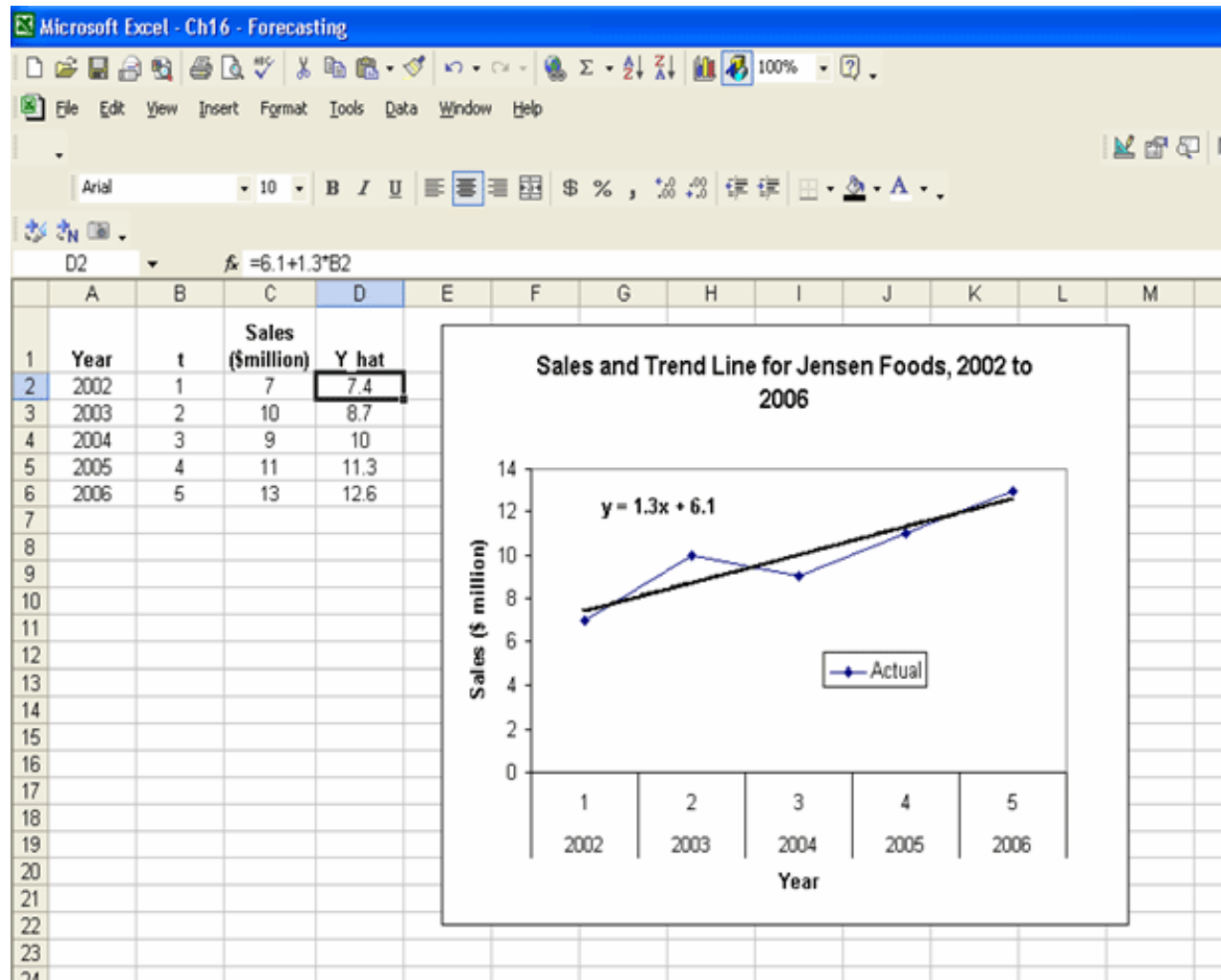
Linear Trend – Using the Least Squares Method: An Example

The sales of Jensen Foods, a small grocery chain located in southwest Texas, since 2002 are:

Year	Sales (\$ mil.)
2002	7
2003	10
2004	9
2005	11
2006	13

Year	t	Sales (\$ mil.)
2002	1	7
2003	2	10
2004	3	9
2005	4	11
2006	5	13

Linear Trend – Using the Least Squares Method: An Example Using Excel

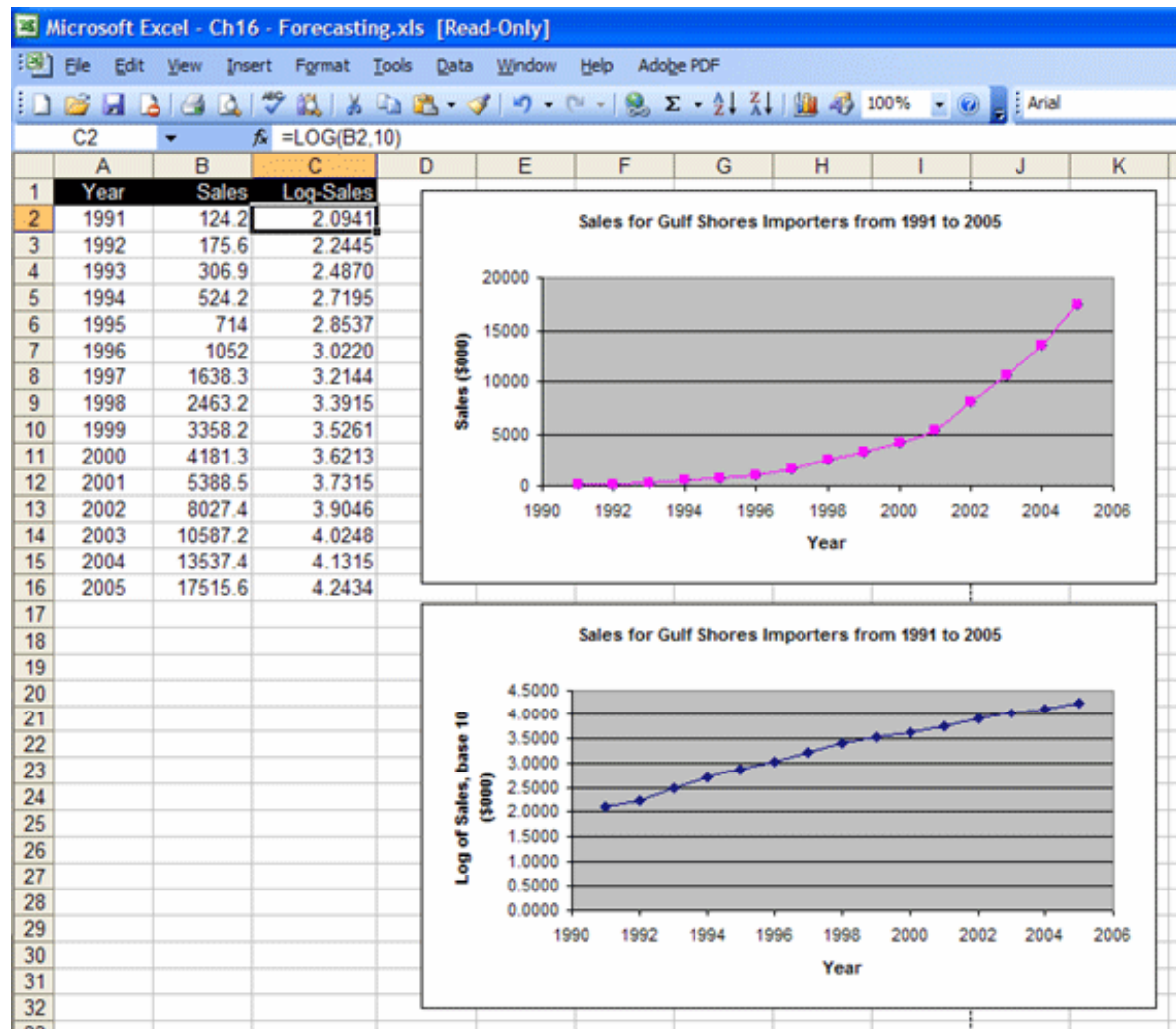


Nonlinear Trends

- A linear trend equation is used when the data are increasing (or decreasing) by equal amounts
- A nonlinear trend equation is used when the data are increasing (or decreasing) by increasing amounts over time
- When data increase (or decrease) by equal *percents or proportions* plot will show curvilinear pattern

Log Trend Equation – Gulf Shores Importers Example

- Top graph is plot of the original data
- Bottom graph is the log base 10 of the original data which now is linear
(Excel function: $=\log(x)$ or $\log(x,10)$)
- Using Data Analysis in Excel, generate the linear equation
- Regression output shown in next slide



The Linear Equation is :

Microsoft Excel - Copy of Ch16 - Forecasting.xls

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	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O
1	Year	Sales	Log-Sales	t		SUMMARY OUTPUT									
2	1991	124.2	2.0941	1											
3	1992	175.6	2.2445	2											
4	1993	306.9	2.4870	3		Regression Statistics									
5	1994	524.2	2.7195	4		Multiple R	0.993953								
6	1995	714	2.8537	5		R Square	0.987943								
7	1996	1052	3.0220	6		Adjusted R Squ	0.987016								
8	1997	1638.3	3.2144	7		Standard Error	0.078625								
9	1998	2463.2	3.3915	8		Observations	15								
10	1999	3358.2	3.5261	9		ANOVA									
11	2000	4181.3	3.6213	10			df	SS	MS	F	Significance F				
12	2001	5388.5	3.7315	11		Regression	1	6.585166	6.585166	1065.228	7.36E-14				
13	2002	8027.4	3.9046	12		Residual	13	0.080365	0.006182						
14	2003	10587.2	4.0248	13		Total	14	6.665531							
15	2004	13537.4	4.1315	14											
16	2005	17515.6	4.2434	15											
17							Coefficient	Standard Error	t Stat	P-value	Lower 95%	Upper 95%	Lower 95%	Upper 95%	
18						Intercept	2.053805	0.042722	48.07407	4.98E-16	1.961511	2.1461	1.961511	2.1461	
19						t	0.153357	0.004699	32.63783	7.36E-14	0.143206	0.163508	0.143206	0.163508	
20															

Log Trend Equation – Gulf Shores Importers Example

Estimate the Import for the year 2009 using the linear trend

$$\hat{y} = 2.053807 + 0.153357t$$

Substitute into the linear equation above the code (19) for 2009

$$\hat{y} = 2.053805 + 0.153357(19)$$

$$\hat{y} = 4.967588$$

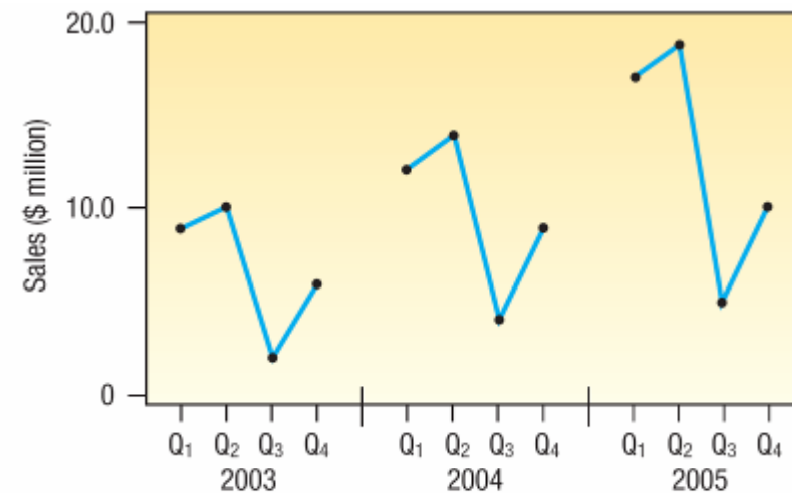
Then find the antilog of $\hat{y} = 10^{\hat{y}}$

$$= 10^{4.967588}$$

$$= 92,808$$

Seasonal Variation

- One of the components of a time series
- Seasonal variations are fluctuations that coincide with certain seasons and are repeated year after year
- Understanding seasonal fluctuations help plan for sufficient goods and materials on hand to meet varying seasonal demand
- Analysis of seasonal fluctuations over a period of years help in evaluating current sales



Seasonal Index

- A number, usually expressed in percent, that expresses the relative value of a season with respect to the average for the year (100%)
- Ratio-to-moving-average method
 - The method most commonly used to compute the typical seasonal pattern
 - It eliminates the trend (T), cyclical (C), and irregular (I) components from the time series

Seasonal Index – An Example

The table below shows the quarterly sales for Toys International for the years 2001 through 2006. The sales are reported in millions of dollars. Determine a quarterly seasonal index using the ratio-to-moving-average method.

Year	Winter	Spring	Summer	Fall
2001	6.7	4.6	10.0	12.7
2002	6.5	4.6	9.8	13.6
2003	6.9	5.0	10.4	14.1
2004	7.0	5.5	10.8	15.0
2005	7.1	5.7	11.1	14.5
2006	8.0	6.2	11.4	14.9

- Step (1) – Organize time series data in column form
- Step (2) Compute the 4-quarter moving totals
- Step (3) Compute the 4-quarter moving averages
- Step (4) Compute the centered moving averages by getting the average of two 4-quarter moving averages
- Step (5) Compute ratio by dividing actual sales by the centered moving averages

Year	Quarter	(1) Sales (\$ millions)	(2) Four-Quarter Total	(3) Four-Quarter Moving Average	(4) Centered Moving Average	(5) Specific Seasonal
2001	Winter	6.7				
	Spring	4.6				
	Summer	10.0	34.0	8.500		
	Fall	12.7	33.8	8.450	8.475	1.180
2002	Winter	6.5	33.8	8.450	8.450	1.503
	Spring	4.6	33.6	8.400	8.425	0.772
	Summer	9.8	34.5	8.625	8.513	0.540
	Fall	13.6	34.9	8.725	8.675	1.130
2003	Winter	6.9	35.3	8.825	8.775	1.550
	Spring	5.0	35.9	8.975	8.900	0.775
	Summer	10.4	36.4	9.100	9.038	0.553
	Fall	14.1	36.5	9.125	9.113	1.141
2004	Winter	7.0	37.0	9.250	9.188	1.535
	Spring	5.5	37.4	9.350	9.250	0.753
	Summer	10.8	38.3	9.575	9.300	0.581
	Fall	15.0	38.4	9.600	9.463	0.581
2005	Winter	7.1	38.6	9.650	9.575	1.126
	Spring	5.7	38.9	9.725	9.600	1.126
	Summer	11.1	38.4	9.600	9.625	1.558
	Fall	14.5	39.3	9.825	9.688	0.733
2006	Winter	8.0	39.8	9.950	9.663	0.590
	Spring	6.2	40.1	10.025	9.713	1.143
	Summer	11.4	40.5	10.125	9.888	1.466
	Fall	14.9			9.888	0.801

Seasonal Index – An Example

Year	Winter	Spring	Summer	Fall	
2001			1.180	1.503	
2002	0.772	0.540	1.130	1.550	
2003	0.775	0.553	1.141	1.535	
2004	0.753	0.581	1.126	1.558	
2005	0.733	0.590	1.143	1.466	
2006	0.801	0.615			
Total	3.834	2.879	5.720	7.612	
Mean	0.767	0.576	1.144	1.522	4.009
Adjusted	0.765	0.575	1.141	1.519	4.000
Index	76.5	57.5	114.1	151.9	

**CORRECTION FACTOR
FOR ADJUSTING
QUARTERLY MEANS**

$$\text{Correction factor} = \frac{4.00}{\text{Total of four means}}$$

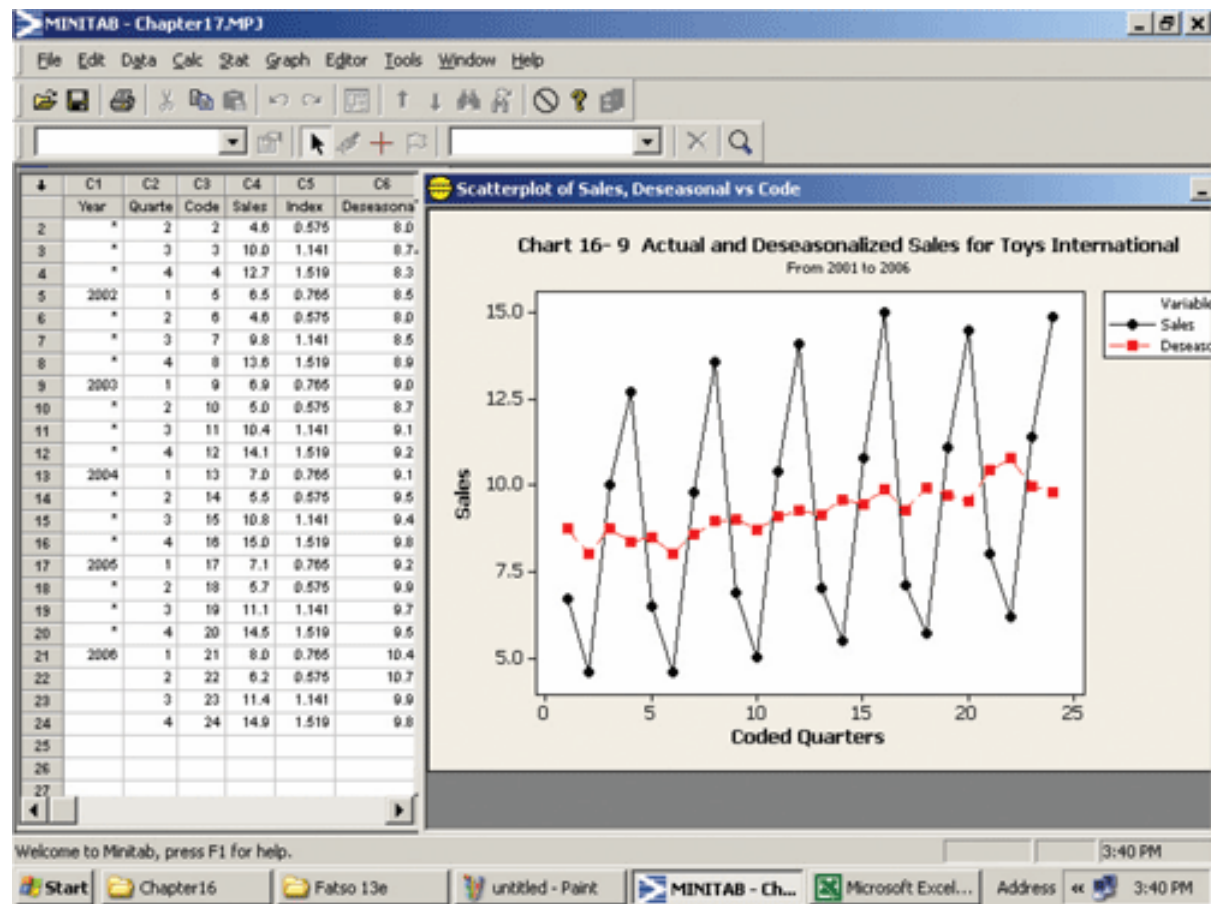
$$\text{Correction factor} = \frac{4.00}{4.009} = 0.997755$$

Actual versus Deseasonalized Sales for Toys International

Deseasonalized Sales = Sales / Seasonal Index

Year	Quarter	(1) Sales	(2) Seasonal Index	(3) Deseasonalized Sales
2001	Winter	6.7	0.765	8.76
	Spring	4.6	0.575	8.00
	Summer	10.0	1.141	8.76
	Fall	12.7	1.519	8.36
2002	Winter	6.5	0.765	8.50
	Spring	4.6	0.575	8.00
	Summer	9.8	1.141	8.59
	Fall	13.6	1.519	8.95
2003	Winter	6.9	0.765	9.02
	Spring	5.0	0.575	8.70
	Summer	10.4	1.141	9.11
	Fall	14.1	1.519	9.28
2004	Winter	7.0	0.765	9.15
	Spring	5.5	0.575	9.57
	Summer	10.8	1.141	9.47
	Fall	15.0	1.519	9.87
2005	Winter	7.1	0.765	9.28
	Spring	5.7	0.575	9.91
	Summer	11.1	1.141	9.73
	Fall	14.5	1.519	9.55
2006	Winter	8.0	0.765	10.46
	Spring	6.2	0.575	10.79
	Summer	11.4	1.141	9.99
	Fall	14.9	1.519	9.81

Actual versus Deseasonalized Sales for Toys International – Time Series Plot using Minitab



Seasonal Index – An Example Using Excel

Microsoft Excel - Ch16 - Forecasting.xls

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29 Calculation of Seasonal Indexes

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Year

Quarter

Sales (\$ millions)

Four-Quarter Moving Average

Centered Moving Average

Ratio to CMA

Seasonal Indexes

Sales Deseasonalized

t

2001

Winter

Spring

Summer

Fall

2002

Winter

Spring

Summer

Fall

2003

Winter

Spring

Summer

Fall

2004

Winter

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Winter

Spring

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2006

Winter

Spring

Summer

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Mean

Adjusted

0.765

0.575

1.141

1.519

4.009

4.000

=AVERAGE(E5:E6)

=AVERAGE(D3:D6)

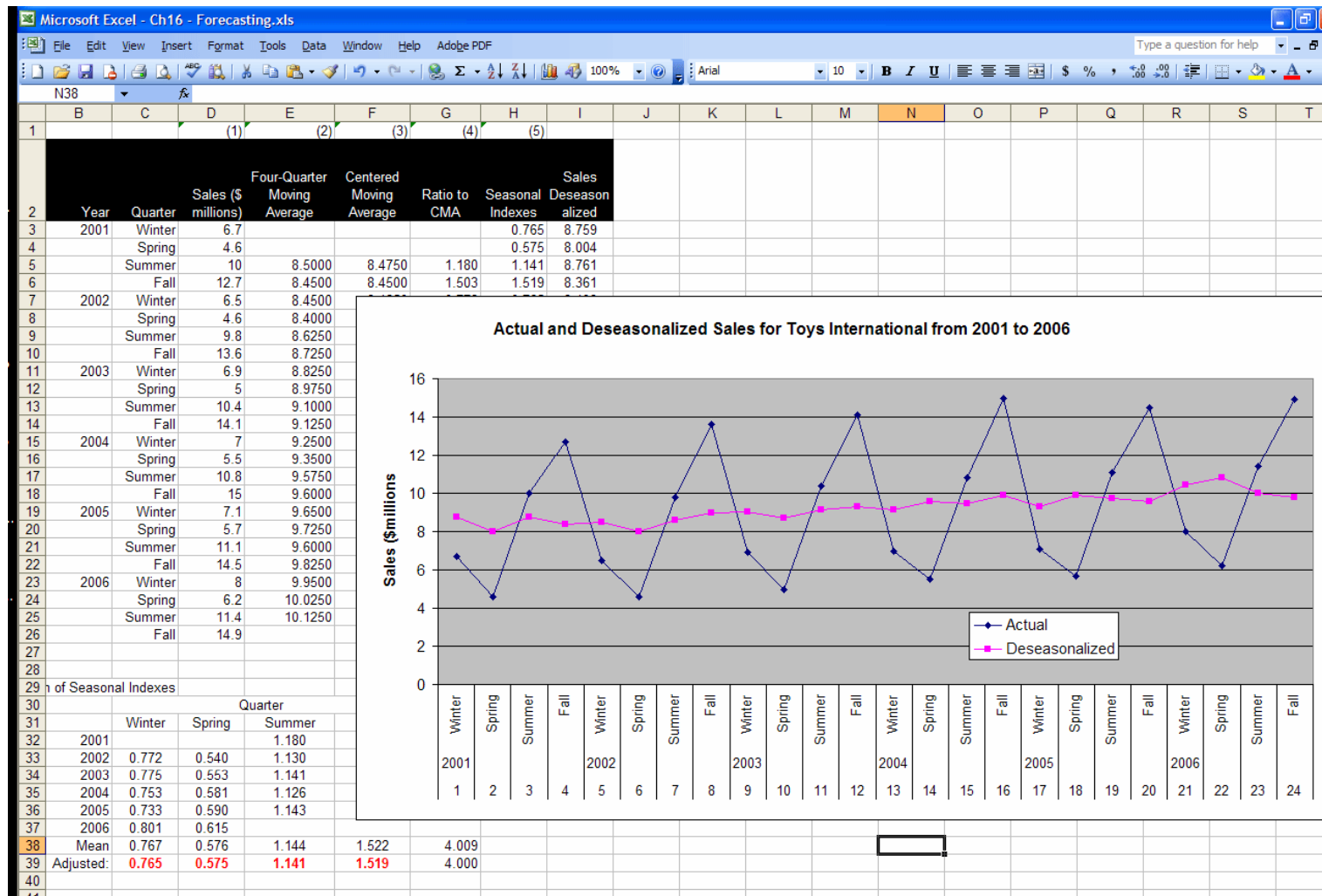
=D5/F5

=D5/H5

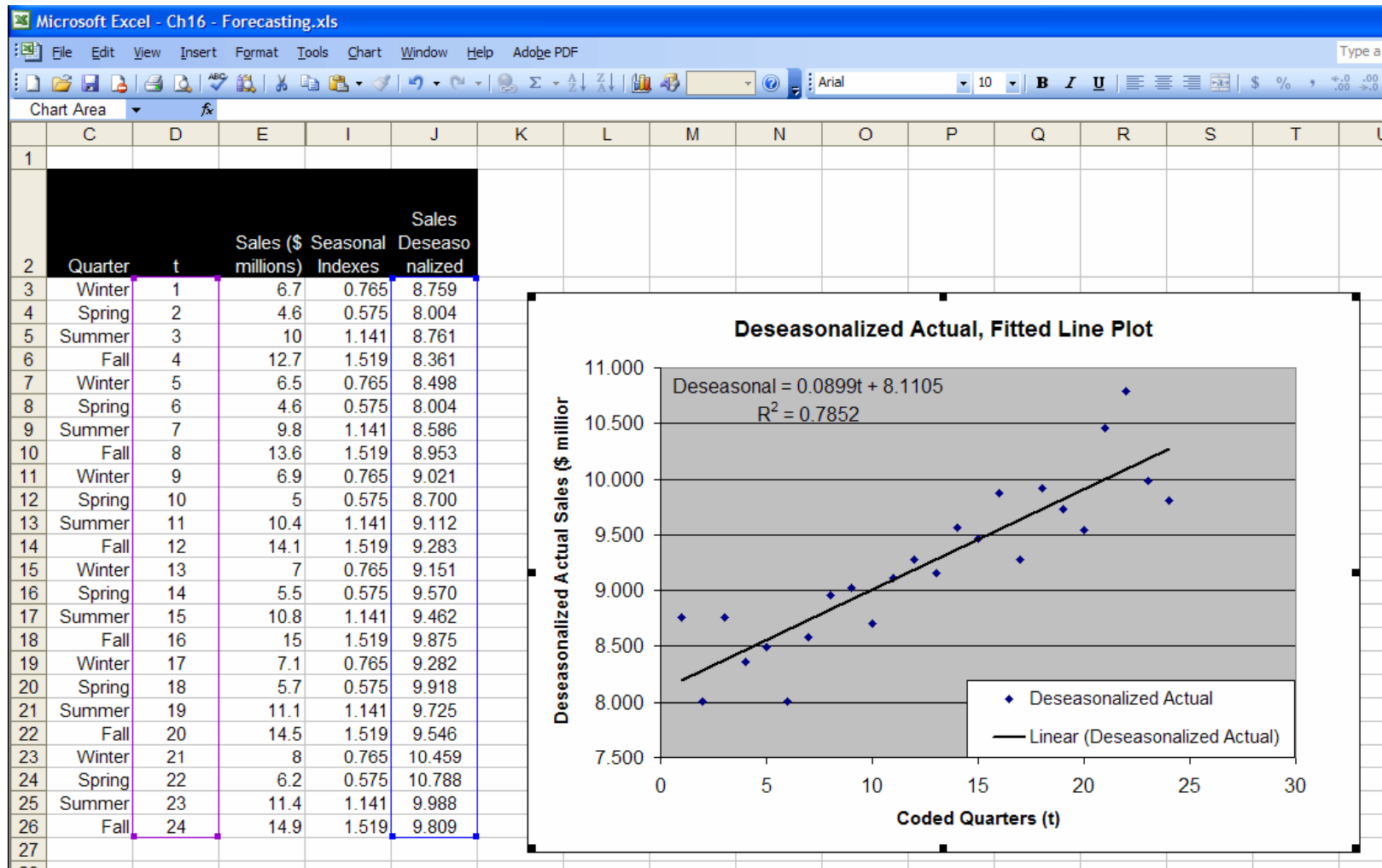
=AVERAGE(C32:C37)

=4/\$G\$38*C38

Seasonal Index – An Example Using Excel



Seasonal Index – An Excel Example using Toys International Sales



Seasonal Index – An Example Using Excel

Given the deseasonalized linear equation for Toys International sales as $\hat{Y} = 8.109 + 0.0899t$, generate the seasonally adjusted forecast for each of the quarters of 2007

Quarter	t	\hat{Y} (unadjusted forecast)	Seasonal Index	Quarterly Forecast (seasonally adjusted forecast)
Winter	25	10.35675	0.765	7.923
Spring	26	10.44666	0.575	6.007
Summer	27	10.53657	1.141	12.022
Fall	28	10.62648	1.519	16.142

$$\hat{Y} = 8.109 + 0.0899(28)$$

$$\hat{Y} \times SI = 10.62648 \times 1.519$$

Durbin-Watson Statistic

- Tests the autocorrelation among the residuals
- The Durbin-Watson statistic, d , is computed by first determining the residuals for each observation: $\mathbf{e_t = (Y_t - \hat{Y_t})}$
- Then compute d using the following equation:

DURBIN-WATSON STATISTIC

$$d = \frac{\sum_{t=2}^n (e_t - e_{t-1})^2}{\sum_{t=1}^n (e_t)^2}$$

[16-4]

Durbin-Watson Test for Autocorrelation – Interpretation of the Statistic

- Range of d is 0 to 4
 - $d = 2$ No autocorrelation
 - d close to 0 Positive autocorrelation
 - d beyond 2 Negative autocorrelation
- Hypothesis Test:
 - H_0 : No residual correlation ($\rho = 0$)
 - H_1 : Positive residual correlation ($\rho > 0$)
- Critical values for d are found in Appendix B.10 using
 - α - significance level
 - n – sample size
 - K – the number of predictor variables

Durbin-Watson Critical Values ($\alpha=.05$)

	$k = 1$		$k = 2$		$k = 3$		$k = 4$	
n	d_L	d_U	d_L	d_U	d_L	d_U	d_L	d_U
15	1.08	1.36	0.95	1.54	0.82	1.75	0.69	1.97
16	1.10	1.37	0.98	1.54	0.86	1.73	0.74	1.93
17	1.13	1.38	1.02	1.54	0.90	1.71	0.78	1.90
18	1.16	1.39	1.05	1.53	0.93	1.69	0.82	1.87
19	1.18	1.40	1.08	1.53	0.97	1.68	0.86	1.85
20	1.20	1.41	1.10	1.54	1.00	1.68	0.90	1.83
21	1.22	1.42	1.13	1.54	1.03	1.67	0.93	1.81
22	1.24	1.43	1.15	1.54	1.05	1.66	0.96	1.80
23	1.26	1.44	1.17	1.54	1.08	1.66	0.99	1.79
24	1.27	1.45	1.19	1.55	1.10	1.66	1.01	1.78
25	1.29	1.45	1.21	1.55	1.12	1.66	1.04	1.77
26	1.30	1.46	1.22	1.55	1.14	1.65	1.06	1.76
27	1.32	1.47	1.24	1.56	1.16	1.65	1.08	1.76
28	1.33	1.48	1.26	1.56	1.18	1.65	1.10	1.75
29	1.34	1.48	1.27	1.56	1.20	1.65	1.12	1.74
30	1.35	1.49	1.28	1.57	1.21	1.65	1.14	1.74
31	1.36	1.50	1.30	1.57	1.23	1.65	1.16	1.74
32	1.37	1.50	1.31	1.57	1.24	1.65	1.18	1.73
33	1.38	1.51	1.32	1.58	1.26	1.65	1.19	1.73
34	1.39	1.51	1.33	1.58	1.27	1.65	1.21	1.73
35	1.40	1.52	1.34	1.58	1.28	1.65	1.22	1.73
36	1.41	1.52	1.35	1.59	1.29	1.65	1.24	1.73
37	1.42	1.53	1.36	1.59	1.31	1.66	1.25	1.72
38	1.43	1.54	1.37	1.59	1.32	1.66	1.26	1.72
39	1.43	1.54	1.38	1.60	1.33	1.66	1.27	1.72
40	1.44	1.54	1.39	1.60	1.34	1.66	1.29	1.72
45	1.48	1.57	1.43	1.62	1.38	1.67	1.34	1.72
50	1.50	1.59	1.46	1.63	1.42	1.67	1.38	1.72
55	1.53	1.60	1.49	1.64	1.45	1.68	1.41	1.72
60	1.55	1.62	1.51	1.65	1.48	1.69	1.44	1.73
65	1.57	1.63	1.54	1.66	1.50	1.70	1.47	1.73
70	1.58	1.64	1.55	1.67	1.52	1.70	1.49	1.74
75	1.60	1.65	1.57	1.68	1.54	1.71	1.51	1.74
80	1.61	1.66	1.59	1.69	1.56	1.72	1.53	1.74
85	1.62	1.67	1.60	1.70	1.57	1.72	1.55	1.75
90	1.63	1.68	1.61	1.70	1.59	1.73	1.57	1.75
95	1.64	1.69	1.62	1.71	1.60	1.73	1.58	1.75
100	1.65	1.69	1.63	1.72	1.61	1.74	1.59	1.76

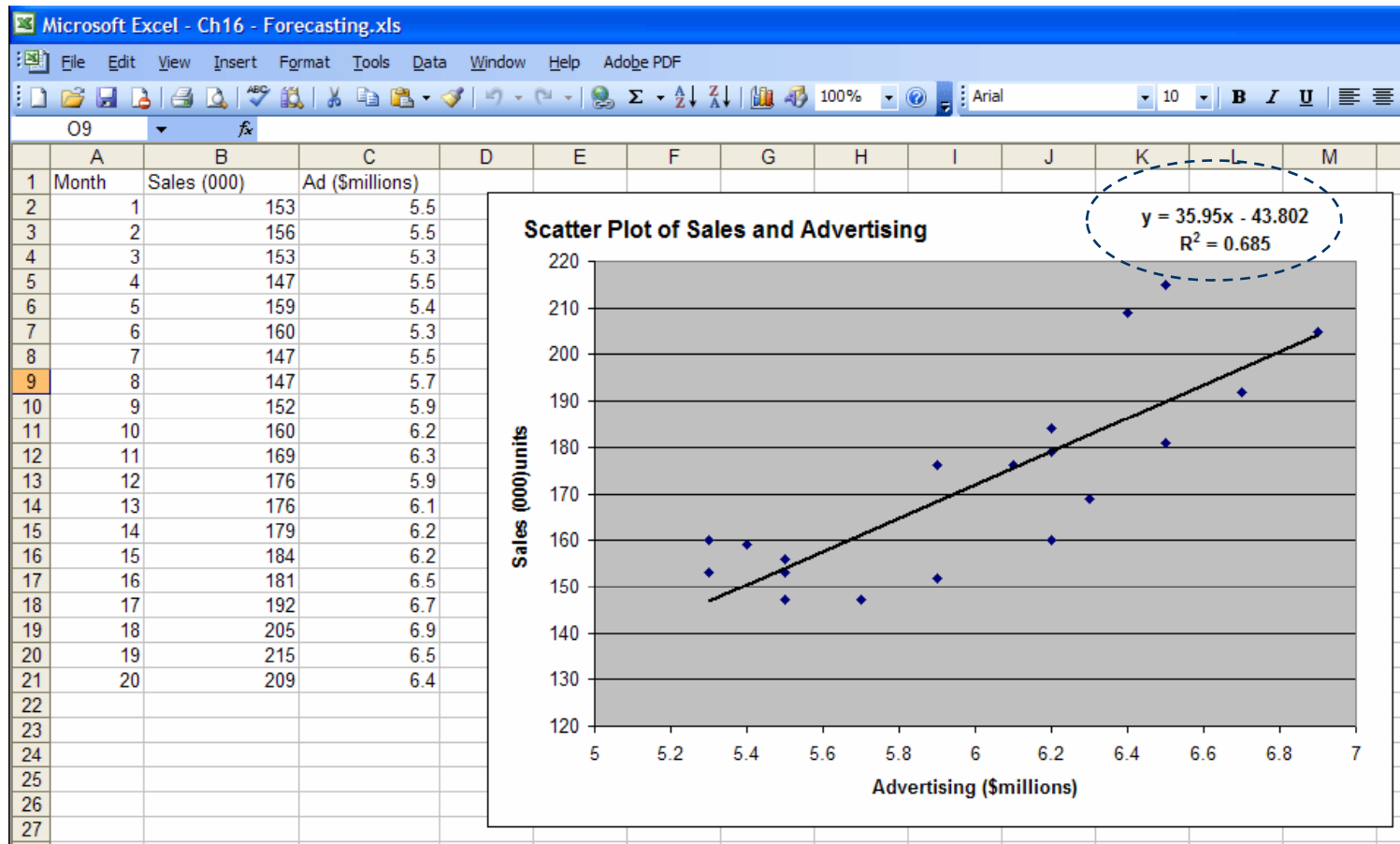
Durbin-Watson Test for Autocorrelation: An Example

The Banner Rock Company manufactures and markets its own rocking chair. The company developed special rocker for senior citizens which it advertises extensively on TV. Banner's market for the special chair is the Carolinas, Florida and Arizona, areas where there are many senior citizens and retired people. The president of Banner Rocker is studying the association between his advertising expense (X) and the number of rockers sold over the last 20 months (Y). He collected the following data. He would like to use the model to forecast sales, based on the amount spent on advertising, but is concerned that because he gathered these data over consecutive months that there might be problems of autocorrelation.

Month	Sales (000)	Ad (\$millions)
1	153	5.5
2	156	5.5
3	153	5.3
4	147	5.5
5	159	5.4
6	160	5.3
7	147	5.5
8	147	5.7
9	152	5.9
10	160	6.2
11	169	6.3
12	176	5.9
13	176	6.1
14	179	6.2
15	184	6.2
16	181	6.5
17	192	6.7
18	205	6.9
19	215	6.5
20	209	6.4

Durbin-Watson Test for Autocorrelation: An Example

- Step 1: Generate the regression equation



Durbin-Watson Test for Autocorrelation: An Example

- The resulting equation is: $\hat{Y} = -43.802 + 35.95X$
- The coefficient (r) is 0.828
- The coefficient of determination (r^2) is 68.5%
(note: Excel reports r^2 as a ratio. Multiply by 100 to convert into percent)
- There is a strong, positive association between sales and advertising
- Is there potential problem with autocorrelation?

Durbin-Watson Test for Autocorrelation: An Example

Microsoft Excel - Ch16 - Forecasting

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Arial 10 B I U \$ % , .00 .00

E3 =B3-D3

	A	B	C	D	E	F	G	H
1	Month	Sales (000)	Ad (\$millions)	Predicted Sales (000)	Residuals	Lagged		
2		Y	X	\hat{Y}	$e_i = Y - \hat{Y}$	e_{i-1}	$(e_i - e_{i-1})^2$	$(e_i)^2$
3	1	153	5.5	153.923	-0.923			0.8519
4	2	156	5.5	153.923	2.077	-0.923	9.0000	4.3139
5	3	153	5.3	146.733	6.267	2.077	17.5561	39.2753
6	4	147	5.5	153.923	-6.923	6.267	173.9761	47.9279
7	5	159	5.4	150.328	8.672	-6.923	243.2048	75.2036
8	6	160	5.3	146.733	13.267	8.672	21.1140	176.0133
9	7	147	5.5	153.923	-6.923	13.267	407.6361	47.9279
10	8	147	5.7	161.113	-14.113	-6.923	51.6961	199.1768
11	9	152	5.9	168.303	-16.303	-14.113	4.7961	265.7878
12	10	160	6.2	179.088	-19.088	-16.303	7.7562	364.3517
13	11	169	6.3	182.683	-13.683	-19.088	29.2140	187.2245
14	12	176	5.9	168.303	7.697	-13.683	457.1044	59.2438
15	13	176	6.1	175.493	0.507	7.697	51.6961	0.2570
16	14	179	6.2	179.088	-0.088	0.507	0.3540	0.0077
17	15	184	6.2	179.088	4.912	-0.088	25.0000	24.1277
18	16	181	6.5	189.873	-8.873	4.912	190.0262	78.7301
19	17	192	6.7	197.063	-5.063	-8.873	14.5161	25.6340
20	18	205	6.9	204.253	0.747	-5.063	33.7561	0.5580
21	19	215	6.5	189.873	25.127	0.747	594.3844	631.3661
22	20	209	6.4	186.278	22.722	25.127	5.7840	516.2893
23								
24							2338.5702	2744.2686
25								
26								
27								

$\Sigma(e_i - e_{i-1})^2$

$\Sigma(e_i)^2$

$= -43.802 + 35.95 * C3$

$= (E4 - F4)^2$

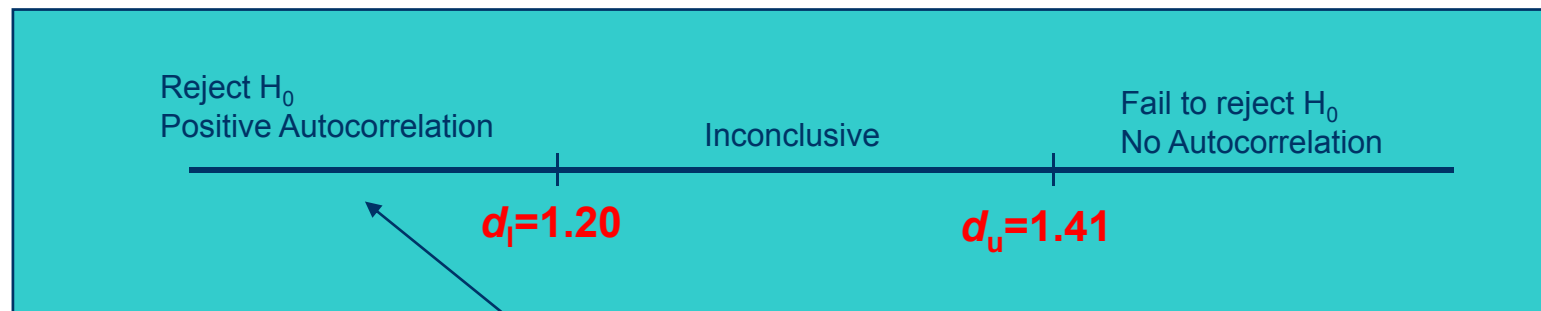
$= E4^2$

$= B3 - D3$

$= E3$

Durbin-Watson Test for Autocorrelation: An Example

- Hypothesis Test:
 H_0 : No residual correlation ($\rho = 0$)
 H_1 : Positive residual correlation ($\rho > 0$)
- Critical values for d given $\alpha=0.5$, $n=20$, $k=1$ found in Appendix B.10
 $d_l=1.20$ $d_u=1.41$



$$d = \frac{\sum_{t=2}^n (e_t - e_{t-1})^2}{\sum_{t=1}^n (e_t)^2} = \frac{2338.5829}{2744.2685} = 0.8522$$



END OF CHAPTER 16