GE105
Introduction to Engineering Design
College of Engineering
King Saud University

Studio 4.
Project Planning and Literature Review

SPRING 2016
Contents:

• Project Planning
• Literature Review
Project Planning
Studies report that nearly half of all projects initiated are not completed because of:

- Assigning tasks to the wrong individuals
- Poor Planning of Tasks
- Failure To Implement the tasks
- Poor Estimation of the difficulty or risks or resources
- Bad Management

The Main Reason For Failure:
You Don’t Start Soon Enough
Project Parameters

- Quality
- Cost*
- Time
- Target

Specifications

Budget*
Schedule

GE105 project

YOUR TIME

Target

Cost

Due Date

Specification

Time
Phases of Project Planning

- **Define** the project’s scope* (including literature review given at the end of these slides)
- **Develop** the project’s plan
- **Implement** the plan
- **Control** the process
- **Complete** the project

What is a project plan?

- Can be as simple as a list of sequences for a small project
- Can be more complex with charts, tables, costings etc. for a larger project
Develop the Project’s Plan

Break Down Project Tasks (WBS)*

Time Estimation & Dependencies

Assign Tasks

Develop Gantt Chart

Review & adjust
Work Breakdown Structure (WBS)

• A hierarchical representation of activities
• It starts with the major project tasks to be accomplished
• It breaks the project tasks into actionable pieces of work, segmenting elements into appropriate sublevels
• Number of levels depends on project complexity
Task Dependencies

• Dependencies are the relationships between activities

• “Finish to Start (FS)” example

  Task B cannot begin until Task A is complete

• Examples of other dependency types:
  Start-Start (SS): have to start at the same time
  Finish-Finish (FF): have to end at the same time
  Unconstrained: the task can start at any time
Network Charts

- Task 1 – 20hrs
- Task 2 – 10hrs – FS 1
- Task 3 – 15hrs – FS 1
- Task 4 – 25hrs – FS 2

- Task 5 – 12hrs – FS 1, 2
- Task 6 – 20 hrs – FS 3, 2
- Task 7 – 10 hrs – FS 4

Note: FS = Finish to Start
Responsibility Matrix

Creates accountability by assigning each task to the person with the right skill

<table>
<thead>
<tr>
<th>Task</th>
<th>Hours Needed*</th>
<th>Who</th>
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</thead>
<tbody>
<tr>
<td>Activity 1</td>
<td>10</td>
<td>Ali</td>
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<tr>
<td>Activity 2</td>
<td>7</td>
<td>Ahmed</td>
</tr>
<tr>
<td>Activity 3</td>
<td>13</td>
<td>Abdullah</td>
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</table>
Gantt Chart Basics

• Generated from Network Chart

• In a single page, it graphically shows:
  ✓ Timeline for each task
  ✓ Dependencies of tasks
  ✓ Progress towards project completion

• May include initials of the responsible for each task

• “Milestone" events marked with a special symbol
# Gantt Chart Example*

<table>
<thead>
<tr>
<th>Task</th>
<th>Wk1</th>
<th>Wk2</th>
<th>Wk3</th>
<th>Wk4</th>
<th>Wk5</th>
<th>Wk6</th>
<th>Wk7</th>
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<tbody>
<tr>
<td>Literature Review</td>
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<td>Final Report</td>
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</table>
Project Planning Summary

• Create WBS to identify activities
• Estimate time durations
• Assign the right person to the right task
• Note dependencies between tasks
• Schedule activities using a Gantt chart
• Put plan into action
• Document, document, document!
Literature Review
Purpose of a literature review

- Find out what others did and avoid duplication of efforts
- Learn from achievements/failures of other engineers
- Better identify and estimate the risk in achieving the tasks
- Highlight gaps and under-researched areas
- Find ideas about approaches and methods which had not occurred to you
- Learn how you might classify and present your own data
Literature Review model

• Example: you may be researching the academic performance of Saudi students in higher education
Where do you search?

• Internet
  Use keyword searches in Google Scholar: [http://scholar.google.com/](http://scholar.google.com/)

• Digital Libraries
  Need to use accurate keywords to identify relevant articles

• Libraries
  Look through the list of journals and browse the books on the shelves to find relevant ones
Basic Steps

1. Identify a coherent set of keywords
   Concise and exhaustive

Example:
(Saudi students OR Saudi education OR Saudi learning)
AND
(academic performance OR academic achievement)
AND
(higher education OR colleges OR universities)

2. Search your sources for relevant publications
   (Identify search time-span)
3. Compile and sort the collected material

4. Extract a list of references
   
   Refer to references whenever contents are used
   
   Include this list of references in your final document

5. Write your literature review

6. Always acknowledge the source of information

7. Do NOT copy word-for-word from a reference

Adhere to ethical norms and avoid plagiarism; This issue will be looked at very seriously throughout the course
Activity
Project Planning Class Activity

- Create a work breakdown structure for your project and an initial Gantt Chart
- Decide on the appropriate keywords for your projects’ literature review