## Chapter 1

## Defining and Collecting Data

## Objectives

## In this chapter you learn:

- To understand issues that arise when defining variables.
- How to define variables.
- To understand the different measurement scales.
- How to collect data.
- To identify different ways to collect a sample.
- To understand the types of survey errors.


## Classifying Variables By Type

DCOVA

- Categorical (qualitative) variables take categories as their values such as "yes", "no", or "blue", "brown", "green".
- Numerical (quantitative) variables have values that represent a counted or measured quantity.
- Discrete variables arise from a counting process.
- Continuous variables arise from a measuring process.


## Examples of Types of Variables

## Question

Responses

## Variable Type

Do you have a Facebook profile?

Yes or No

How many text messages have you sent in the past three days?
How long did the mobile app update take to download?

## Measurement Scales

## DCOVA

A nominal scale classifies data into distinct categories in which no ranking is implied.

## Categorical Variables <br> Categories

Do you have a Facebook profile? $\longleftrightarrow$ Yes, No

Type of investment $\longleftrightarrow$ Growth, Value, Other
Cellular Provider
AT\&T, Sprint, Verizon,
Other, None

## Measurement Scales (con’t.)

DCOVA
An ordinal scale classifies data into distinct categories in which ranking is implied.

Categorical Variable

Student class designation

Product satisfaction

Faculty rank

Standard \& Poor's bond ratings

Student Grades

Ordered Categories

Freshman, Sophomore, Junior, Senior

Very unsatisfied, Fairly unsatisfied, Neutral, Fairly satisfied, Very satisfied

Professor, Associate Professor, Assistant Professor, Instructor
$A A A, A A, A, B B B, B B, B, C C C, C C$, C, DDD, DD, D

A, B, C, D, F

## Measurement Scales (con’t.)

DCOVA

- An interval scale is an ordered scale in which the difference between measurements is a meaningful quantity but the measurements do not have a true zero point.
- A ratio scale is an ordered scale in which the difference between the measurements is a meaningful quantity and the measurements have a true zero point.


## Interval and Ratio Scales

## DCOVA

## Numerical Variable



## Types of Variables

## DCOVA

## Variables

## Nominal

Examples:

- Marital Status
- Political Party
- Eye Color
(Defined Categories)

Examples: Ratings

- Good, Better, Best
- Low, Med, High
(Ordered Categories)


## Ordinal

## Discrete

Examples:

- Number of Children
- Defects per hour (Counted items)


Examples:

- Weight
- Voltage
(Measured
characteristics)


# Data Is Collected From Either A Population or A Sample 

DCOVA

## POPULATION

A population contains all of the items or individuals of interest that you seek to study.

SAMPLE
A sample contains only a portion of a population of interest.

## Population vs. Sample

## DCOVA

## Population

## Sample

All the items or individuals about which you want to reach conclusion(s).

A portion of the population of items or individuals.

A Population of Size 40
A Sample of Size 4


## Collecting Data Via Sampling Is Used When Doing So Is

- Less time consuming than selecting every item in the population.
- Less costly than selecting every item in the population.
- Less cumbersome and more practical than analyzing the entire population.


## Parameter or Statistic?

## DCOVA

- A population parameter summarizes the value of a specific variable for a population.
- A sample statistic summarizes the value of a specific variable for sample data.


## Sources Of Data Arise From

 The Following Activities- Capturing data generated by ongoing business activities.
- Distributing data compiled by an organization or individual.
- Compiling the responses from a survey.
- Conducting a designed experiment and recording the outcomes.
- Conducting an observational study and recording the results.


## Examples of Data Collected From Ongoing Business Activities

- A bank studies years of financial transactions to help them identify patterns of fraud.
- Economists utilize data on searches done via Google to help forecast future economic conditions.
- Marketing companies use tracking data to evaluate the effectiveness of a web site.


# Examples Of Data Distributed By An Organization or Individual 

- Financial data on a company provided by investment services.
- Industry or market data from market research firms and trade associations.
- Stock prices, weather conditions, and sports statistics in daily newspapers.


## Examples of Survey Data

DCOVA

- A survey asking people which laundry detergent has the best stain-removing abilities.
- Political polls of registered voters during political campaigns.
- People being surveyed to determine their satisfaction with a recent product or service experience.


## Examples of Data From A Designed Experiment

- Consumer testing of different versions of a product to help determine which product should be pursued further.
- Material testing to determine which supplier's material should be used in a product.
- Market testing on alternative product promotions to determine which promotion to use more broadly.


## Examples of Data Collected From Observational Studies

DCOVA

- Market researchers utilizing focus groups to elicit unstructured responses to open-ended questions.
- Measuring the time it takes for customers to be served in a fast food establishment.
- Measuring the volume of traffic through an intersection to determine if some form of advertising at the intersection is justified.


## Observational Studies \& Designed Experiments Have A Common Objective

- Both are attempting to quantify the effect that a process change (called a treatment) has on a variable of interest.
- In an observational study, there is no direct control over which items receive the treatment.
- In a designed experiment, there is direct control over which items receive the treatment.


## Sources of Data

DCOVA

- Primary Sources: The data collector is the one using the data for analysis:
- Data from a political survey.
- Data collected from an experiment.
- Observed data.
- Secondary Sources: The person performing data analysis is not the data collector:
- Analyzing census data.
- Examining data from print journals or data published on the Internet.


## A Sampling Process Begins With A Sampling Frame

- The sampling frame is a listing of items that make up the population.
- Frames are data sources such as population lists, directories, or maps.
- Inaccurate or biased results can result if a frame excludes certain groups or portions of the population.
- Using different frames to generate data can lead to dissimilar conclusions.


## Types of Samples

## DCOVA



# Types of Samples: Nonprobability Sample 

- In a nonprobability sample, items included are chosen without regard to their probability of occurrence.
- In convenience sampling, items are selected based only on the fact that they are easy, inexpensive, or convenient to sample.
- In a judgment sample, you get the opinions of preselected experts on the subject matter.


## Types of Samples: <br> Probability Sample

- In a probability sample, items in the sample are chosen on the basis of known probabilities.



# Probability Sample: Simple Random Sample 

- Every individual or item from the frame has an equal chance of being selected.
- Selection may be with replacement (selected individual is returned to frame for possible reselection) or without replacement (selected individual isn't returned to the frame).
- Samples obtained from table of random numbers or computer random number generators.


## Selecting a Simple Random Sample Using A Random Number Table

## Sampling Frame For Population With 850 Items

| Item Name | Item \# |
| :--- | :--- |
| Bev R. | 001 |
| Ulan X. | 002 |
| . | $\cdot$ |
| . | $\cdot$ |
| . | $\cdot$ |
| Joann P. | . |
| Paul F. | 849 |
|  | 850 |

Portion Of A Random Number Table 492808892435779002838116307275 111000234012860746979664489439 098932399720048494208887208401

The First 5 Items in a simple random sample

## Item \# 492

Item \# 808
Item \# 892 -- does not exist so ignore Item \# 435
Item \# 779
Item \# 002

## Probability Sample: <br> Systematic Sample

- Decide on sample size: n
- Divide frame of N individuals into groups of $k$ individuals: $k=N / n$
- Randomly select one individual from the $1^{\text {st }}$ group
- Select every $\mathrm{k}^{\text {th }}$ individual thereafter

$$
\begin{aligned}
& N=40 \\
& n=4 \\
& k=10
\end{aligned}
$$



## Probability Sample: Stratified Sample

- Divide population into two or more subgroups (called strata) according to some common characteristic.
- A simple random sample is selected from each subgroup, with sample sizes proportional to strata sizes.
- Samples from subgroups are combined into one.
- This is a common technique when sampling population of voters, stratifying across racial or socio-economic lines.


## Probability Sample Cluster Sample

## DCOVA

- Population is divided into several "clusters," each representative of the population.
- A simple random sample of clusters is selected.
- All items in the selected clusters can be used, or items can be chosen from a cluster using another probability sampling technique.
- A common application of cluster sampling involves election exit polls, where certain election districts are selected and sampled.
Population
divided into
16 clusters.



## Probability Sample: Comparing Sampling Methods

- Simple random sample and Systematic sample:
- Simple to use.
- May not be a good representation of the population's underlying characteristics.
- Stratified sample:
- Ensures representation of individuals across the entire population.
- Cluster sample:
- More cost effective.
- Less efficient (need larger sample to acquire the same level of precision).


## Types of Survey Errors

- Coverage error or selection bias:
- Exists if some groups are excluded from the frame and have no chance of being selected.
- Nonresponse error or bias:
- People who do not respond may be different from those who do respond.
- Sampling error:
- Variation from sample to sample will always exist.
- Measurement error:
- Due to weaknesses in question design and / or respondent error.


## Types of Survey Errors (continued) DCOVA

- Coverage error
- Nonresponse error
- Sampling error


## Excluded from frame

Follow up on nonresponses

Random differences from sample to sample

- Measurement error


## Chapter Summary

## In this chapter we have discussed:

- Understanding issues that arise when defining variables.
- How to define variables.
- Understanding the different measurement scales.
- How to collect data.
- Identifying different ways to collect a sample.
- Understanding the types of survey errors.


## Chapter 2

# Business Statistics <br> A First Course 

## Organizing and Visualizing Variables

## Objectives

## In this chapter you learn:

- How to organize and visualize categorical variables.
- How to organize and visualize numerical variables.
- How to visualizing Two Numerical Variables.


# Organizing Data Creates Both Tabular And Visual Summaries <br> DCOVA 

- Summaries both guide further exploration and sometimes facilitate decision making.
- Visual summaries enable rapid review of larger amounts of data \& show possible significant patterns.
- Often, the Organize and Visualize step in DCOVA occur concurrently.


## Categorical Data Are Organized By Utilizing Tables <br> DCOVA



## Organizing Categorical Data: Summary Table

- A summary table tallies the frequencies or percentages of items in a set of categories so that you can see differences between categories.


## Devices Millennials Use to Watch Movies or Television Shows

| Devices Used To Watch Movies or TV Shows | Percent |
| :--- | ---: |
| Television Set | $49 \%$ |
| Tablet | $9 \%$ |
| Smartphone | $10 \%$ |
| Laptop / Desktop | $32 \%$ |

Source: Data extracted and adapted from A. Sharma, "Big Media Needs to Embrace Digital Shift Not Fight It," Wall Street Journal, June 22, 2016, p. 1-2.

## A Contingency Table Helps Organize Two or More Categorical Variables

DCOVA

- Used to study patterns that may exist between the responses of two or more categorical variables.
- Cross tabulates or tallies jointly the responses of the categorical variables.
- For two variables the tallies for one variable are located in the rows and the tallies for the second variable are located in the columns.


## Contingency Table - Example

 DCOVA- A random sample of 400 invoices is drawn.
- Each invoice is categorized as a small, medium, or large amount.
- Each invoice is also examined to identify if there are any errors.
- This data are then organized in the contingency table to the right.


# Contingency Table Based On Percentage Of Overall Total 

DCOVA

|  | No Errors | Errors | Total |  | 50\% = | 70 / |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Small | 170 | 20 | 190 | $\rightarrow$ | . 0 \% = | 00 / |  |
| Amount |  |  |  |  | 25\% = | 65 / 4 |  |
| Medium | 100 | 40 | 140 |  |  |  |  |
| Amount |  |  |  |  | No |  | Total |
| Large Amount | 65 | 5 | 70 |  | Errors | Errors |  |
|  |  |  |  | Small | 42.50\% | 5.00\% | 47.50\% |
| Total | 335 | 65 | 400 | Amount |  |  |  |
|  |  |  |  | Medium <br> Amoun | 25.00\% | 10.00\% | 35.00\% |
| $83.75 \%$ of sampled invoices have no errors and $47.50 \%$ of sampled invoices are for small amounts. |  |  |  | Large Amount | 16.25\% | 1.25\% | 17.50\% |
|  |  |  |  | Total | 83.75\% | 16.25\% | 100.0\% |

# Contingency Table Based On Percentage of Row Totals 

## DCOVA

|  | No Errors | Errors | Total | 8 | 47\% | 70 / |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Small | 170 | 20 | 190 | $\rightarrow$ | 43\% = | 100 / |  |
| Amount |  |  |  |  | 6\% | 65 / 70 |  |
| Medium | 100 | 40 | 140 |  |  |  |  |
| Amount |  |  |  |  | No |  | Total |
| Large Amount | 65 | 5 | 70 |  | Errors | Errors |  |
|  |  |  |  | Small | 89.47\% | 10.53\% | 100.0\% |
| Total | 335 | 65 | 400 | Medium Amount |  |  |  |
|  |  |  |  |  | 71.43\% | 28.57\% | 100.0\% |
| Medium invoices have a larger chance (28.57\%) of having errors than small (10.53\%) or large (7.14\%) invoices. |  |  |  | Large Amount | 92.86\% | 7.14\% | 100.0\% |
|  |  |  |  | Total | 83.75\% | 16.25\% | 100.0\% |

## Contingency Table Based On Percentage Of Column Totals

|  | No Errors | Errors | Total | $50.75 \%=170 / 335$ |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Small Amount | 170 | 20 | 190 | $\rightarrow 30$ | $77 \%=$ | $20 / 65$ |  |
| Medium | 100 | 40 | 140 |  |  |  |  |
| Amount |  |  |  |  | No |  | Total |
| Large Amount | 65 | 5 | 70 |  | Errors | Errors |  |
|  |  |  |  | Small | 50.75\% | 30.77\% | 47.50\% |
| Total | 335 | 65 | 400 | Amount |  |  |  |
|  |  |  |  | Medium Amount | 29.85\% | 61.54\% | 35.00\% |
| There is a $61.54 \%$ chance that invoices with errors are of medium size. |  |  |  | Large Amount | 19.40\% | 7.69\% | 17.50\% |
|  |  |  |  | Total | 100.0\% | 100.0\% | 100.0\% |

## Tables Used For Organizing Numerical Data

DCOVA


## Organizing Numerical Data: Ordered Array

DCOVA

- An ordered array is a sequence of data, in rank order, from the smallest value to the largest value.
- Shows range (minimum value to maximum value).
- May help identify outliers (unusual observations).

| Age of <br> Surveyed <br> College <br> Students | Day Students |  |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :---: |
|  | 16 | 17 | 17 | 18 | 18 | 18 |  |
|  | 19 | 19 | 20 | 20 | 21 | 22 |  |
|  | 22 | 25 | 27 | 32 | 38 | 42 |  |
|  | Night Students |  |  |  |  |  |  |
|  | 18 | 18 | 19 | 19 | 20 | 21 |  |
|  | 23 | 28 | 32 | 33 | 41 | 45 |  |

## Organizing Numerical Data: Frequency Distribution

- The frequency distribution is a summary table in which the data are arranged into numerically ordered classes.
- You must give attention to selecting the appropriate number of class groupings for the table, determining a suitable width of a class grouping, and establishing the boundaries of each class grouping to avoid overlapping.
- The number of classes depends on the number of values in the data. With a larger number of values, typically there are more classes. In general, a frequency distribution should have at least 5 but no more than 15 classes.
- To determine the width of a class interval, you divide the range (Highest value-Lowest value) of the data by the number of class groupings desired.


# Organizing Numerical Data: <br> Frequency Distribution Example DCOVA 

Example: A manufacturer of insulation randomly selects 20 winter days and records the daily high temperature in degrees Fahrenheit.
$24,35,17,21,24,37,26,46,58,30,32,13,12,38,41,43,44,27,53,27$

## Organizing Numerical Data: Frequency Distribution Example

- Sort raw data in ascending order:
12, 13, 17, 21, 24, 24, 26, 27, 27, 30, 32, 35, 37, 38, 41, 43, 44, 46, 53, 58.
- Find range: 58-12 = 46 .
- Select number of classes: 5 (usually between 5 and 15).
- Compute class interval (width): 10 (46/5 then round up).
- Determine class boundaries (limits):
- Class 1: 10 but less than 20.
. Class 2: 20 but less than 30.
- Class 3: 30 but less than 40.
. Class 4: 40 but less than 50.
. Class 5: 50 but less than 60.
- Compute class midpoints: 15, 25, 35, 45, 55.
- Count observations \& assign to classes.


## Organizing Numerical Data: Frequency Distribution Example

DCOVA
Data in ordered array:
$12,13,17,21,24,24,26,27,27,30,32,35,37,38,41,43,44,46,53,58$

| Class | Midpoints | Frequency |
| :---: | :---: | :---: |
| $\mathbf{1 0}$ but less than 20 | 15 | 3 |
| 20 but less than 30 | 25 | 6 |
| 30 but less than 40 | 35 | 5 |
| 40 but less than 50 | 45 | 4 |
| 50 but less than 60 | 55 | 2 |
| Total |  | 20 |

# Organizing Numerical Data: Relative \& Percent Frequency Distribution Example 

 DCOVA| Class | Frequency | Relative <br> Frequency | Percentage |
| :---: | :---: | :---: | :---: |
| $\mathbf{1 0}$ but less than $\mathbf{2 0}$ | $\mathbf{3}$ | $\mathbf{. 1 5}$ | $\mathbf{1 5 \%}$ |
| $\mathbf{2 0}$ but less than $\mathbf{3 0}$ | $\mathbf{6}$ | $\mathbf{. 3 0}$ | $\mathbf{3 0 \%}$ |
| $\mathbf{3 0}$ but less than $\mathbf{4 0}$ | $\mathbf{5}$ | $\mathbf{. 2 5}$ | $\mathbf{2 5 \%}$ |
| $\mathbf{4 0}$ but less than $\mathbf{5 0}$ | $\mathbf{4}$ | $\mathbf{. 2 0}$ | $\mathbf{2 0 \%}$ |
| $\mathbf{5 0}$ but less than $\mathbf{6 0}$ | $\mathbf{2}$ | $\mathbf{. 1 0}$ | $\mathbf{1 0 \%}$ |
| Total | $\mathbf{2 0}$ | $\mathbf{1 . 0 0}$ | $\mathbf{1 0 0 \%}$ |

Relative Frequency = Frequency / Total,

## Organizing Numerical Data: Cumulative Frequency Distribution Example

DCOVA

| Class | Frequency | Percentage | Cumulative <br> Frequency | Cumulative <br> Percentage |
| :---: | :---: | :---: | :---: | :---: |
| 10 but less than 20 | 3 | $15 \%$ | 3 | $15 \%$ |
| 20 but less than 30 | 6 | $30 \%$ | 9 | $45 \%$ |
| 30 but less than 40 | 5 | $25 \%$ | 14 | $70 \%$ |
| 40 but less than 50 | 4 | $20 \%$ | 18 | $90 \%$ |
| 50 but less than 60 | 2 | $10 \%$ | 20 | $100 \%$ |
| Total | 20 | $100 \%$ | 20 | $100 \%$ |

Cumulative Percentage = Cumulative Frequency / Total * 100 e.g. $45 \%=100 * 9 / 20$

## Why Use a Frequency Distribution?

- It condenses the raw data into a more useful form.
- It allows for a quick visual interpretation of the data.
- It enables the determination of the major characteristics of the data set including where the data are concentrated/ clustered.


## Frequency Distributions: Some Tips

DCOVA

- Different class boundaries may provide different pictures for the same data (especially for smaller data sets).
- Shifts in data concentration may show up when different class boundaries are chosen.
- As the size of the data set increases, the impact of alterations in the selection of class boundaries is greatly reduced.
- When comparing two or more groups with different sample sizes, you must use either a relative frequency or a percentage distribution.


## Visualizing Categorical Data Through Graphical Displays



## Visualizing Categorical Data: The Bar Chart

## DCOVA

- The bar chart visualizes a categorical variable as a series of bars. The length of each bar represents either the frequency or percentage of values for each category. Each bar is separated by a space called a gap.

| Devices <br> Used to <br> Watch | Percent |
| :--- | ---: |
| Television Set | $49 \%$ |
| Tablet | $9 \%$ |
| Smartphone | $10 \%$ |
| Laptop / <br> Desktop | $32 \%$ |

Percentage of the Time Millennials Watch Movies or Television Shows on Various Devices


## Visualizing Categorical Data: The Pie Chart

DCOVA

- The pie chart is a circle broken up into slices that represent categories. The size of each slice of the pie varies according to the percentage in each category.

| Devices <br> Used to <br> Watch | Percent |
| :--- | ---: |
| Television Set | $49 \%$ |
| Tablet | $9 \%$ |
| Smartphone | $10 \%$ |
| Laptop / <br> Desktop | $32 \%$ |

Percentage of the Time Millennials Watch Movies or Television Shows on Various Devices


## Visualizing Categorical Data: The Doughnut Chart

- The doughnut chart is the outer part of a circle broken up into pieces that represent categories. The size of each piece of the doughnut varies according to the percentage in each category.

| Devices <br> Used to <br> Watch | Percent |
| :--- | ---: |
| Television Set | $49 \%$ |
| Tablet | $9 \%$ |
| Smartphone | $10 \%$ |
| Laptop / <br> Desktop | $32 \%$ |



## Visualizing Categorical Data: The Pareto Chart

DCOVA

- Used to portray categorical data (nominal scale).
- A vertical bar chart, where categories are shown in descending order of frequency.
- A cumulative polygon is shown in the same graph.
- Used to separate the "vital few" from the "trivial many."


## Visualizing Categorical Data: The Pareto Chart (con't)

## Ordered Summary Table For Causes Of Incomplete ATM Transactions

## Cumulative

## Cause

Warped card jammed
Card unreadable
ATM malfunctions
ATM out of cash
Invalid amount requested
Wrong keystroke
Lack of funds in account Total

Frequency Percent
365 50.41\%
234 32.32\%
32 4.42\%
28 3.87\%
23
23
19
724
3.18\%
3.18\% 2.62\% 100.00\%

Percent
50.41\%
82.73\%
87.15\%
91.02\%
94.20\%
97.38\%
100.00\%

[^0]
# Visualizing Categorical Data: The Pareto Chart (con't) 

DCOVA
Pareto Chart of Incomplete ATM Transactions


## Visualizing Categorical Data: Side By Side Bar Charts

- The side by side bar chart represents the data from a contingency table.



## Invoices with errors are much more likely to be of medium size ( $61.5 \%$ vs $30.8 \%$ \& $7.7 \%$ ).

## Visualizing Categorical Data: Doughnut Charts <br> DCOVA

- A Doughnut Chart can be used to represent the data from a contingency table.

|  | No <br> Errors | Errors | Total |
| :---: | :---: | :---: | :---: |
| Small <br> Amount | $50.75 \%$ | $30.77 \%$ | $47.50 \%$ |
| Medium <br> Amount | $29.85 \%$ | $61.54 \%$ | $35.00 \%$ |
| Large <br> Amount | $19.40 \%$ | $7.69 \%$ | $17.50 \%$ |
| Total | $100.0 \%$ | $100.0 \%$ | $100.0 \%$ |

## Invoices with errors are much more likely to be of medium size ( $61.5 \%$ vs $30.8 \%$ \& $7.7 \%$ ).

## Visualizing Numerical Data By Using Graphical Displays

DCOVA

## Numerical Data



## Stem-and-Leaf Display

## DCOVA

- A simple way to see how the data are distributed and where concentrations of data exist.

METHOD: Separate the sorted data series into leading digits (the stems) and the trailing digits (the leaves).

## Organizing Numerical Data: Stem and Leaf Display

## DCOVA

- A stem-and-leaf display organizes data into groups (called stems) so that the values within each group (the leaves) branch out to the right on each row.

| Age of <br> Surveyed | Day Students |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| College <br> Students | 16 | 17 | 17 | 18 | 18 | 18 |
|  | 19 | 19 | 20 | 20 | 21 | 22 |
|  | 22 | 25 | 27 | 32 | 38 | 42 |
|  | Night Students |  |  |  |  |  |
|  | 18 | 18 | 19 | 19 | 20 | 21 |
|  | 23 | 28 | 32 | 33 | 41 | 45 |

Day Students

| Stem | Leaf |
| ---: | :--- |
| 1 | 67788899 |
| 2 | 0012257 |
| 3 | 28 |
| 4 | 2 |

Night Students

| Stem | Leaf |
| ---: | :--- |
| 1 | 8899 |
| 2 | 0138 |
| 3 | 23 |
| 4 | 15 |

## Visualizing Numerical Data: The Histogram

## DCOVA

- A vertical bar chart of the data in a frequency distribution is called a histogram.
- In a histogram there are no gaps between adjacent bars.
- The class boundaries (or class midpoints) are shown on the horizontal axis.
- The vertical axis is either frequency, relative frequency, or percentage.
- The height of the bars represent the frequency, relative frequency, or percentage.


## Visualizing Numerical Data: The Histogram

## DCOVA

| Class | Frequency | Relative <br> Frequency | Percentage |
| :---: | :---: | :---: | :---: |
| $\mathbf{1 0}$ but less than 20 | 3 | .15 | 15 |
| 20 but less than 30 | 6 | .30 | 30 |
| 30 but less than 40 | 5 | .25 | 25 |
| 40 but less than 50 | 4 | .20 | 20 |
| 50 but less than 60 | 2 | .10 | 10 |
| Total | 20 | 1.00 | 100 |
|  |  |  |  |

(In a percentage histogram the vertical axis would be defined to show the percentage of observations per class).



## Visualizing Numerical Data: The Percentage Polygon

- A percentage polygon is formed by having the midpoint of each class represent the data in that class and then connecting the sequence of midpoints at their respective class percentages.
- The cumulative percentage polygon, or ogive, displays the variable of interest along the $X$ axis, and the cumulative percentages along the $Y$ axis.
- Useful when there are two or more groups to compare.


## Visualizing Numerical Data: The Frequency Polygon

## Useful When Comparing Two or More Groups



## Visualizing Numerical Data: The Percentage Polygon

DCOVA
Percentage Polygons for Three-Year Return Percentage for the Growth and Value Funds


## Visualizing Numerical Data:

 The Cumulative Percentage Polygon (Ogive)
## Useful When Comparing Two or More Groups



## Visualizing Numerical Data: The Cumulative Percentage Polygon (Ogive)

 DCOVACumulative Percentage Polygons for the
Three-Year Return Percentages for the Growth and Value Funds


## Visualizing Two Numerical Variables By Using Graphical Displays



## Visualizing Two Numerical Variables: The Scatter Plot

- Scatter plots are used for numerical data consisting of paired observations taken from two numerical variables.
- One variable's values are displayed on the horizontal or X axis and the other variable's values are displayed on the vertical or Y axis.
- Scatter plots are used to examine possible relationships between two numerical variables.


## Scatter Plot Example

## DCOVA

| Volume <br> per day | Cost per <br> day |
| :---: | :---: |
| 23 | 125 |
| 26 | 140 |
| 29 | 146 |
| 33 | 160 |
| 38 | 167 |
| 42 | 170 |
| 50 | 188 |
| 55 | 195 |
| 60 | 200 |

Cost per Day vs. Production Volume


# Visualizing Two Numerical Variables: The Time Series Plot 

- A Time-Series Plot is used to study patterns in the values of a numeric variable over time.
- The Time-Series Plot:
- Numeric variable's values are on the vertical axis and the time period is on the horizontal axis.


## Time Series Plot Example

| Year | Number of <br> Franchises |
| :---: | :---: |
| 2009 | 43 |
| 2010 | 54 |
| 2011 | 60 |
| 2012 | 73 |
| 2013 | 82 |
| 2014 | 95 |
| 2015 | 107 |
| 2016 | 99 |
| 2017 | 95 |

Number of Franchises


## Chapter Summary

## In this chapter we covered:

- Organizing and visualizing categorical variables.
- Organizing and visualizing numerical variables.
- How to visualizing Two Numerical Variables.


## Chapter 3

Business Statistics A First Course

## Numerical Descriptive Measures

## Objectives

## In this chapter, you learn to:

- Describe the properties of central tendency, variation, and shape in numerical variables.
- Construct and interpret a boxplot.
- Compute descriptive summary measures for a population.
- Calculate the covariance and the coefficient of correlation.


## Summary Definitions

- The central tendency is the extent to which the values of a numerical variable group around a typical or central value.
- The variation is the amount of dispersion or scattering away from a central value that the values of a numerical variable show.
- The shape is the pattern of the distribution of values from the lowest value to the highest value.


## Measures of Central Tendency:

## The Mean

- The arithmetic mean (often just called the "mean") is the most common measure of central tendency.
- For a sample of size n :



## Measures of Central Tendency: The Mean (con't)

- The most common measure of central tendency.
- Mean = sum of values divided by the number of values.
- Affected by extreme values (outliers).


$$
\frac{11+12+13+14+15}{5}=\frac{65}{5}=13
$$

$$
\frac{11+12+13+14+20}{5}=\frac{70}{5}=14
$$

## Measures of Central Tendency: The Median

- In an ordered array, the median is the "middle" number (50\% above, 50\% below).

- Less sensitive than the mean to extreme values.


## Measures of Central Tendency: Locating the Median

- The location of the median when the values are in numerical order (smallest to largest):


## Median position $=\frac{n+1}{2}$ position in the ordered data

- If the number of values is odd, the median is the middle number.
- If the number of values is even, the median is the average of the two middle numbers.

Note that $\frac{\mathrm{n}+1}{2}$ is not the value of the median, only the position of the median in the ranked data.

## Measures of Central Tendency: The Mode

- Value that occurs most often.

DCOVA

- Not affected by extreme values.
- Used for either numerical or categorical data.
- There may be no mode.
- There may be several modes.



No Mode

## Measures of Central Tendency: Review Example

| House Prices: |
| :---: |
| \$2,000,000 |
| \$ 500,000 |
| \$ 300,000 |
| \$ 100,000 |
| \$ 100,000 |
| Sum \$ 3,000,000 |

- Mean: (\$3,000,000/5)
$=\$ 600,000$
- Median: middle value of ranked data

$$
=\$ 300,000
$$

- Mode: most frequent value
$=\$ 100,000$


## Measures of Central Tendency: Which Measure to Choose?

## DCOVA

- The mean is generally used, unless extreme values (outliers) exist.
- The median is often used, since the median is not sensitive to extreme values. For example, median home prices may be reported for a region; it is less sensitive to outliers.
- In many situations it makes sense to report both the mean and the median.


## Measures of Central Tendency: Summary

DCOVA


## Measures of Variation



- Measures of variation give information on the spread or variability or dispersion of the data values.



## Measures of Variation:

## The Range

- Simplest measure of variation.
- Difference between the largest and the smallest values:

$$
\text { Range }=X_{\text {largest }}-X_{\text {smallest }}
$$

Example:


Range =13-1 = 12

## Measures of Variation: Why The Range Can Be Misleading

## DCOVA

- Does not account for how the data are distributed.

- Sensitive to outliers

$$
\begin{gathered}
\mathbf{1}, 1,1,1,1,1,1,1,1,1,1,2,2,2,2,2,2,2,2,3,3,3,3,4,5 \\
\text { Range }=\mathbf{5 - 1 = 4}
\end{gathered}
$$

$$
\begin{gathered}
\mathbf{1 , 1 , 1 , 1 , 1 , 1 , 1 , 1 , 1 , 1 , 1 , 2 , 2 , 2 , 2 , 2 , 2 , 2 , 2 , 3 , 3 , 3 , 3 , 4 , \mathbf { 1 2 0 }} \\
\text { Range }=\mathbf{1 2 0}-\mathbf{1}=\mathbf{1 1 9}
\end{gathered}
$$

## Measures of Variation: The Sample Variance

- Average (approximately) of squared deviations of values from the mean.
- Sample variance:


Where $\quad \bar{X}=$ arithmetic mean
$\mathrm{n}=$ sample size
$X_{i}=i t h^{\text {th }}$ value of the variable $X$

## Measures of Variation:

The Sample Standard Deviation
DCOVA

- Most commonly used measure of variation.
- Shows variation about the mean.
- Is the square root of the variance.
- Has the same units as the original data.
- Sample standard deviation:



## Measures of Variation:

## The Sample Standard Deviation

DCOVA

## Steps for Computing Standard Deviation:

1. Compute the difference between each value and the mean.
2. Square each difference.
3. Add the squared differences.
4. Divide this total by $n-1$ to get the sample variance.
5. Take the square root of the sample variance to get the sample standard deviation.

Measures of Variation:
Sample Standard Deviation Calculation Example

## DCOVA

Sample Data $\left(\mathrm{X}_{\mathrm{i}}\right): \begin{array}{llllllll}10 & 12 & 14 & 15 & 17 & 18 & 18 & 24\end{array}$

$$
\begin{aligned}
& \mathrm{n}=8 \quad \text { Mean }=\bar{X}=16 \\
& S=\sqrt{\frac{(10-\bar{X})^{2}+(12-\bar{X})^{2}+(14-\bar{X})^{2}+\cdots+(24-\bar{X})^{2}}{n-1}} \\
&=\sqrt{\frac{(10-16)^{2}+(12-16)^{2}+(14-16)^{2}+\cdots+(24-16)^{2}}{8-1}}
\end{aligned}
$$

$$
=\sqrt{\frac{130}{7}}=4.3095 \Longrightarrow \begin{aligned}
& \text { A measure of the "average" } \\
& \text { scatter around the mean. }
\end{aligned}
$$

## Measures of Variation: Comparing Standard Deviations

 DCOVA

## Measures of Variation: Comparing Standard Deviations



## Measures of Variation: Summary Characteristics

## DCOVA

- The more the data are spread out, the greater the range, variance, and standard deviation.
- The more the data are concentrated, the smaller the range, variance, and standard deviation.
- If the values are all the same (no variation), all these measures will be zero.
- None of these measures are ever negative.


## Measures of Variation: <br> The Coefficient of Variation

## DCOVA

- Measures relative variation.
- Always in percentage (\%).
- Shows variation relative to mean.
- Can be used to compare the variability of two or more sets of data measured in different units.



## Measures of Variation: Comparing Coefficients of Variation

- Stock A:
- Mean price last year $=\$ 50$.
- Standard deviation = \$5.

$$
\mathrm{CV}_{\mathrm{A}}=\left(\frac{\mathrm{S}}{\bar{X}}\right) \cdot 100 \%=\frac{\$ 5}{\$ 50} \cdot 100 \%=10 \%
$$

- Stock B:
- Mean price last year = \$100.
- Standard deviation = \$5.

$$
C V_{B}=\left(\frac{S}{\bar{X}}\right) \cdot 100 \%=\frac{\$ 5}{\$ 100} \cdot 100 \%=5 \%
$$

## Measures of Variation: <br> Comparing Coefficients of Variation (con't)

- Stock A:
- Mean price last year = \$50.
- Standard deviation = \$5.

$$
\mathrm{CV}_{\mathrm{A}}=\left(\frac{\mathrm{S}}{\bar{X}}\right) \cdot 100 \%=\frac{\$ 5}{\$ 50} \cdot 100 \%=10 \%
$$

- Stock C:
- Mean price last year = \$8.
- Standard deviation = \$2.

$$
\mathrm{CV}_{\mathrm{C}}=\left(\frac{\mathrm{S}}{\overline{\mathrm{X}}}\right) \cdot 100 \%=\frac{\$ 2}{\$ 8} \cdot 100 \%=25 \%
$$

Stock C has a much smaller standard deviation but a much higher coefficient of variation

## Locating Extreme Outliers: Z-Score

## DCOVA

- To compute the Z-score of a data value, subtract the mean and divide by the standard deviation.
- The Z-score is the number of standard deviations a data value is from the mean.
- A data value is considered an extreme outlier if its Zscore is less than -3.0 or greater than +3.0 .
- The larger the absolute value of the Z-score, the farther the data value is from the mean.


# Locating Extreme Outliers: Z-Score 

## DCOVA

$$
Z=\frac{X-\bar{X}}{S}
$$

where X represents the data value
$\overline{\mathrm{X}}$ is the sample mean
S is the sample standard deviation

## Locating Extreme Outliers: Z-Score

- Suppose the mean math SAT score is 490 , with a standard deviation of 100 .
- Compute the Z-score for a test score of 620.

$$
Z=\frac{X-\bar{X}}{S}=\frac{620-490}{100}=\frac{130}{100}=1.3
$$

A score of 620 is 1.3 standard deviations above the mean and would not be considered an outlier.

## Shape of a Distribution

DCOVA

- Describes how data are distributed.
- Two useful shape related statistics are:
- Skewness:
- Measures the extent to which data values are not symmetrical.
- Kurtosis:
- Kurtosis measures the peakedness of the curve of the distribution-that is, how sharply the curve rises approaching the center of the distribution.


## Shape of a Distribution (Skewness)

DCOVA

- Measures the extent to which data is not symmetrical.

Left-Skewed
 Statistic

## Symmetric

Mean = Median


Right-Skewed
Median < Mean


Shape of a Distribution -- Kurtosis measures how sharply the curve rises approaching the center of the distribution

DCOVA


## Exploring Numerical Data Using Quartiles

- Can visualize the distribution of the values for a numerical variable by computing:
- The quartiles.
- The five-number summary.
- Constructing a boxplot.


## Quartile Measures

Quartit

- Quartiles split the ranked data into 4 segments with an equal number of values per segment.

- The first quartile, $Q_{1}$, is the value for which $25 \%$ of the values are smaller and $75 \%$ are larger.
- $Q_{2}$ is the same as the median ( $50 \%$ of the values are smaller and $50 \%$ are larger).
- Only $25 \%$ of the values are greater than the third quartile.


## Quartile Measures: Locating Quartiles

DCOVA
Find a quartile by determining the value in the appropriate position in the ranked data, where:

First quartile position: $\quad \mathbf{Q}_{1}=(\mathrm{n}+1) / 4$ ranked value.
Second quartile position: $\mathbf{Q}_{2}=(\mathrm{n}+1) / 2$ ranked value.
Third quartile position: $\quad Q_{3}=3(n+1) / 4$ ranked value.
where n is the number of observed values.

## Quartile Measures: Calculation Rules

DCOVA

- When calculating the ranked position use the following rules:
- If the result is a whole number then it is the ranked position to use.
- If the result is a fractional half (e.g. 2.5, 7.5, 8.5, etc.) then average the two corresponding data values.
- If the result is not a whole number or a fractional half then round the result to the nearest integer to find the ranked position.


## Quartile Measures Calculating The Quartiles: Example DCOVA

## Sample Data in Ordered Array: $\begin{array}{lllllllll}11 & 12 & 13 & 16 & 16 & 17 & 18 & 21 & 22\end{array}$

$$
(\mathrm{n}=9)
$$

$\mathrm{Q}_{1}$ is in the $(9+1) / 4=2.5$ position of the ranked data,

$$
\text { so } \quad Q_{1}=(12+13) / 2=12.5 \text {. }
$$

$\mathrm{Q}_{2}$ is in the $(9+1) / 2=5^{\text {th }}$ position of the ranked data,

$$
\text { so } Q_{2}=\text { median }=16
$$

$\mathrm{Q}_{3}$ is in the $3(9+1) / 4=7.5$ position of the ranked data,

$$
\text { so } \quad Q_{3}=(18+21) / 2=19.5 \text {. }
$$

$Q_{1}$ and $Q_{3}$ are measures of non-central location.
$Q_{2}=$ median, is a measure of central tendency.

## Quartile Measures: The Interquartile Range (IQR)

DCOVA

- The IQR is $Q_{3}-Q_{1}$ and measures the spread in the middle $50 \%$ of the data.
- The IQR is also called the midspread because it covers the middle $50 \%$ of the data.
- The IQR is a measure of variability that is not influenced by outliers or extreme values.
- Measures like $Q_{1}, Q_{3}$, and IQR that are not influenced by outliers are called resistant measures.


## Calculating The Interquartile Range

## DCOVA

Example:


## The Five Number Summary

## DCOVA

The five numbers that help describe the center, spread and shape of data are:

- X ${ }_{\text {smallest. }}$
- First Quartile $\left(\mathrm{Q}_{1}\right)$.
- Median $\left(\mathrm{Q}_{2}\right)$.
- Third Quartile $\left(\mathrm{Q}_{3}\right)$.
- X largest.


## Five Number Summary and The Boxplot

DCOVA

- The Boxplot: A Graphical display of the data based on the five-number summary:

$$
\begin{array}{|lllllll|}
\hline X_{\text {smallest }} & -- & Q_{1} & -- & \text { Median } & -- & Q_{3} \\
\hline
\end{array}
$$

Example:

|  | $25 \%$ of data | $25 \%$ $25 \%$ <br> of data $25 \%$ of data <br> of data   |  |
| :--- | :--- | :--- | :--- |
|  | $X_{\text {smallest }}$ | $Q_{1} \quad$ Median $\quad Q_{3} \quad X_{\text {largest }}$ |  |

## Five Number Summary: Shape of Boxplots

## DCOVA

- If data are symmetric around the median then the box and central line are centered between the endpoints.

- A Boxplot can be shown in either a vertical or horizontal orientation.


## Numerical Descriptive Measures for a Population

- Descriptive statistics discussed previously described a sample, not the population.
- Summary measures describing a population, called parameters, are denoted with Greek letters.
- Important population parameters are the population mean, variance, and standard deviation.


# Numerical Descriptive Measures for a Population: The mean $\mu$ 

- The population mean is the sum of the values in the population divided by the population size, N .


Where
$\mu=$ population mean
$N=$ population size
$X_{i}=i^{\text {th }}$ value of the variable $X$

## Numerical Descriptive Measures For A Population: The Variance $\sigma^{2}$

- Average of squared deviations of values from the mean.
- Population variance:

$$
\sigma^{2}=\frac{\sum_{i=1}^{N}\left(X_{i}-\mu\right)^{2}}{N}
$$

Where
$\mu=$ population mean
$\mathrm{N}=$ population size
$X_{i}=i^{\text {th }}$ value of the variable $X$

## Numerical Descriptive Measures For A Population: The Standard Deviation $\sigma$

## DCOVA

- Most commonly used measure of variation.
- Shows variation about the mean.
- Is the square root of the population variance.
- Has the same units as the original data.
- Population standard deviation:



## Sample statistics versus population parameters

DCOVA

| Measure | Population <br> Parameter | Sample <br> Statistic |
| :--- | :---: | :---: |
| Mean | $\mu$ | $\bar{X}$ |
| Variance | $\sigma^{2}$ | $S^{2}$ |
| Standard <br> Deviation | $\sigma$ | $S$ |

## The Empirical Rule

- The empirical rule approximates the variation of data in a symmetric mound-shaped distribution.
- Approximately $68 \%$ of the data in a symmetric mound shaped distribution is within 1 standard deviation of the mean or $\mu \pm 1 \sigma$.



## The Empirical Rule

## DCOVA

- Approximately $95 \%$ of the data in a symmetric moundshaped distribution lies within two standard deviations of the mean, or $\mu \pm 2 \sigma$.
- Approximately $99.7 \%$ of the data in a symmetric moundshaped distribution lies within three standard deviations of the mean, or $\mu \pm 3 \sigma$.



## Using the Empirical Rule

## DCOVA

- Suppose that the variable Math SAT scores is bellshaped with a mean of 500 and a standard deviation of 90 . Then:
- Approximately $68 \%$ of all test takers scored between 410 and 590, (500 $\pm 90$ ).
- Approximately $95 \%$ of all test takers scored between 320 and 680, ( $500 \pm 180$ ).
- Approximately $99.7 \%$ of all test takers scored between 230 and 770, (500 $\pm 270$ ).


# We Discuss Two Measures Of The Relationship Between Two Numerical Variables 

- Scatter plots allow you to visually examine the relationship between two numerical variables and now we will discuss two quantitative measures of such relationships.
- The Covariance.
- The Coefficient of Correlation.


## The Covariance

## DCOVA

- The covariance measures the strength of the linear relationship between two numerical variables (X \& Y).
- The sample covariance:

$$
\operatorname{cov}(X, Y)=\frac{\sum_{i=1}^{n}\left(X_{i}-\bar{X}\right)\left(Y_{i}-\bar{Y}\right)}{n-1}
$$

- Only concerned with the strength of the relationship.
- No causal effect is implied.


## Interpreting Covariance

DCOVA

- Covariance between two variables:
$\operatorname{cov}(X, Y)>0 \longrightarrow X$ and $Y$ tend to move in the same direction.
$\operatorname{cov}(X, Y)<0 \rightarrow X$ and $Y$ tend to move in opposite directions.
$\operatorname{cov}(X, Y)=0 \longrightarrow X$ and $Y$ are independent.
- The covariance has a major flaw:
- It is not possible to determine the relative strength of the relationship from the size of the covariance.


## Coefficient of Correlation

DCOVA

- Measures the relative strength of the linear relationship between two numerical variables.
- Sample coefficient of correlation:

$$
r=\frac{\operatorname{cov}(X, Y)}{S_{X} S_{Y}}
$$

Where,

$$
\operatorname{cov}(X, Y)=\frac{\sum_{i=1}^{n}\left(X_{i}-\bar{X}\right)\left(Y_{i}-\bar{Y}\right)}{n-1}
$$



$$
S_{Y}=\sqrt{\frac{\sum_{i=1}^{n}\left(Y_{i}-\bar{Y}\right)^{2}}{n-1}}
$$

## Features of the Coefficient of Correlation

- The population coefficient of correlation is referred as $\rho$.
- The sample coefficient of correlation is referred to as $r$.
- Either $\rho$ or $r$ have the following features:
- Unit free.
- Range between -1 and 1 .
- The closer to -1 , the stronger the negative linear relationship.
- The closer to 1 , the stronger the positive linear relationship.
- The closer to 0 , the weaker the linear relationship.


## Scatter Plots of Sample Data with Various Coefficients of Correlation



## Chapter Summary

## In this chapter we have discussed:

- Describing the properties of central tendency, variation, and shape in numerical variables.
- Constructing and interpreting a boxplot.
- Computing descriptive summary measures for a population.
- Calculating the covariance and the coefficient of correlation.



## Chapter 4

## Basic Probability

## Objectives

## The objectives for this chapter are:

- To understand basic probability concepts.
- To understand conditional probability.
- Use Bayes' theorem to revise probabilities.
- Apply counting rules.


## The Sample Space Is The Collection Of All Possible Outcomes Of A Variable

e.g. All 6 faces of a die:

e.g. All 52 cards of a bridge deck

## Each Possible Outcome Of A Variable Is An Event

- Simple event:
- An event described by a single characteristic.
- e.g., A day in January from all days in 2019.
- Joint event:
- An event described by two or more characteristics.
- e.g. A day in January that is also a Wednesday from all days in 2019.
- Complement of an event A (denoted A'):
- All events that are not part of event A.
- e.g., All days from 2019 that are not in January.


## Basic Probability Concepts

- Probability - the numerical value representing the chance, likelihood, or possibility that a certain event will occur (always between 0 and 1).
- Impossible Event - an event that has no chance of occurring (probability $=0$ ).
- Certain Event - an event that is sure to occur (probability = 1).


## Mutually Exclusive Events

- Mutually exclusive events:
- Events that cannot occur simultaneously.

Example: Randomly choosing a day from 2019

$$
A=\text { day in January; } B=\text { day in February }
$$

- Events $A$ and $B$ are mutually exclusive.


## Collectively Exhaustive Events

- Collectively exhaustive events:
- One of the events must occur.
- The set of events covers the entire sample space.

Example: Randomly choose a day from 2019.

$$
\begin{aligned}
& \text { A = Weekday; B = Weekend; } \\
& C=\text { January } ; D=\text { Spring; }
\end{aligned}
$$

- Events A, B, C and D are collectively exhaustive (but not mutually exclusive - a weekday can be in January or in Spring).
- Events A and B are collectively exhaustive and also mutually exclusive.


## Three Approaches To Assessing Probability Of An Event

1. a priori -- based on prior knowledge of the process

| Assuming <br> all <br> outcomes <br> are <br> equally <br> likely | 2. empirical probability -- based on observed data |
| :--- | :---: |
|  | probability of occurrence $=\frac{\text { number of ways in which the event occurs }}{\text { total number of possible outcomes }}$ |
| 3. subjective probability |  |

based on a combination of an individual's past experience, personal opinion, and analysis of a particular situation.

## Example of a priori probability

When randomly selecting a day from the year 2019 what is the probability the day is in January?

Probability of Day In January $=\frac{X}{T}=\frac{\text { number of days in January }}{\text { total number of days in } 2019}$

$$
\frac{X}{T}=\frac{31 \text { days in January }}{365 \text { days in } 2018}=\frac{31}{365}
$$

## Example of empirical probability

Find the probability of selecting a male taking statistics from the population described in the following table:

|  | Taking <br> Stats | Not Taking <br> Stats | Total |
| :--- | :--- | :--- | :--- |
| Male | 84 | 145 | 229 |
| Female | 76 | 134 | 210 |
| Total | 160 | 279 | 439 |

Probability of male taking stats $=\frac{\text { number of males taking stats }}{\text { total number of people }}=\frac{84}{439}=0.191$

## Subjective Probability Differs From Person To Person

- What is the probability a new ad campaign is successful?
- A media development team assigns a $60 \%$ probability of success to its new ad campaign.
- The chief media officer of the company is less optimistic and assigns a $40 \%$ of success to the same campaign.
- The assignment of a subjective probability is based on a person's experiences, opinions, and analysis of a particular situation.
- Subjective probability is useful in situations when an empirical or a priori probability cannot be computed.


## Summarizing Sample Spaces

Contingency Table -- M\&R Survey Results.

|  | Actually Purchased TV |  |  |
| ---: | ---: | ---: | ---: |
| Planned To Purchase TV | Yes | No | Total |
| Yes | 200 | 50 | 250 |
| No | 100 | 650 | 750 |
| Total | 300 | 700 | 1,000 |
|  |  |  |  |
|  |  |  |  |
|  |  |  | Total Number |
|  |  | Of Sample |  |
|  |  |  | Space Outcomes. |

## Summarizing Sample Spaces Venn Diagram -- M\&R Survey Results.

> A $=$ Planned to Purchase
> $\mathrm{A}^{\prime}=$ Did not Plan To Purchase
> $\mathrm{B}=$ Actually Purchased
> $\mathrm{B}^{\prime}=$ Did not Purchase


## Simple Probability: Definition \& Computing

- Simple Probability refers to the probability of a simple event.
- $P($ Planned to purchase)
- P(Actually purchased)

$$
P(A)=\frac{\text { number of outcomes satisfying } A}{\text { total number of outcomes }}
$$

$$
P(\text { Purchase })=250 / 1000
$$



## Joint Probability: Definition \& Computing

- Joint Probability refers to the probability of an occurrence of two or more events (joint event).
- ex. P(Plan to Purchase and Purchase).
- ex. P(No Plan and Purchase).

$$
P(A \text { and } B)=\frac{\text { number of outcomes satisfying } A \text { and } B}{\text { total number of outcomes }}
$$



## Computing A Marginal Probability Via Joint Probabilities

- Computing a marginal (or simple) probability:
$P(A)=P\left(A\right.$ and $\left.B_{1}\right)+P\left(A\right.$ and $\left.B_{2}\right)+\cdots+P\left(A\right.$ and $\left.B_{k}\right)$
- Where $B_{1}, B_{2}, \ldots, B_{k}$ are $k$ mutually exclusive and collectively exhaustive events.
$P($ Planned $)=P($ Yes and Yes $)+P($ Yes and No $)=$ $200 / 1000+50 / 1000=250 / 1000$



## Marginal \& Joint Probabilities In A Contingency Table

| Event | Event |  |  |
| :---: | :---: | :---: | :---: |
|  | $B_{1}$ | $B_{2}$ | Total |
|  | $P\left(A_{1}\right.$ and $\left.B_{1}\right)$ | $P\left(A_{1}\right.$ and $\left.B_{2}\right)$ | $P\left(A_{1}\right)$ |
| $A_{2}$ | $P\left(A_{2}\right.$ and $\left.B_{1}\right)$ | $P\left(A_{2}\right.$ and $\left.B_{2}\right)$ | $P\left(A_{2}\right)$ |
| Total | $P\left(B_{1}\right)$ | $P\left(B_{2}\right)$ | 1 |

## Joint Probabilities

Marginal (Simple) Probabilities

## Probability Summary So Far

- Probability is the numerical measure of the likelihood that an event will occur.
- The probability of any event must be between 0 and 1 , inclusively.

$$
0 \leq \mathrm{P}(\mathrm{~A}) \leq 1 \quad \text { For any event } \mathrm{A}
$$

- The sum of the probabilities of all mutually exclusive and collectively exhaustive events is 1 .

$$
P(A)+P(B)+P(C)=1
$$

If $A, B$, and $C$ are mutually exclusive and collectively exhaustive

## General Addition Rule

## General Addition Rule:

$$
P(A \text { or } B)=P(A)+P(B)-P(A \text { and } B)
$$

If $A$ and $B$ are mutually exclusive, then
$P(A$ and $B)=0$, so the rule can be simplified:

$$
P(A \text { or } B)=P(A)+P(B)
$$

For mutually exclusive events $A$ and $B$

## General Addition Rule Example

$\mathbf{P}($ Planned or Purchased $)=$
P(Planned) + P(Purchased) - P(Planned and Purchased) = $250 / 1,000+300 / 1,000-200 / 1,000=350 / 1,000$


## Computing Conditional Probabilities

- A conditional probability is the probability of one event, given that another event has occurred:

$$
P(A \mid B)=\frac{P(A \text { and } B)}{P(B)}
$$



The conditional probability of A given that $B$ has occurred.


The conditional probability of B given that A has occurred.

Where $P(A$ and $B)=$ joint probability of $A$ and $B$
$P(A)=$ marginal or simple probability of $A$
$P(B)=$ marginal or simple probability of $B$

## Conditional Probability Example



Since Planned is given we only need to consider the top row of the table.

## Independent Events

- Two events are independent if and only if:

$$
P(A \mid B)=P(A)
$$

- Events $A$ and $B$ are independent when the probability of one event is not affected by the fact that the other event has occurred.


## Are The Events Planned and Purchased Independent?

Does P(Purchased | Planned) = P(Purchased)?
$P($ Purchased | Planned $)=200 / 250=0.8$.
$P($ Purchased $)=700 / 1000=0.7$.
Since these two probabilities are not equal, these two events are dependent.

|  |  | Actually Purchased TV |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Planned To Purchase TV |  | Yes | No | Total |
|  | Yes | 200 | 50 | 250 |
|  | No | 100 | 650 | 750 |
|  | Total | 300 | 700 | 1,000 |

## Multiplication Rules For Two Events

## The General Multiplication Rule

$$
\mathbf{P}(\mathbf{A} \mid \mathbf{B})=\mathbf{P}(\mathbf{A} \text { and } \mathbf{B}) / \mathbf{P}(\mathbf{B})
$$

Solving for $P(A$ and $B)$

## $\mathbf{P}(\mathbf{A}$ and $B)=\mathbf{P}(A \mid B) \mathbf{P}(B)$

Note: If $A$ and $B$ are independent, then $P(A \mid B)=P(A)$ and the multiplication rule simplifies to:

$$
P(A \text { and } B)=P(A) P(B)
$$

## Marginal Probability Using The General Multiplication Rule

- Marginal probability for event A :
$P(A)=P\left(A \mid B_{1}\right) P\left(B_{1}\right)+P\left(A \mid B_{2}\right) P\left(B_{2}\right)+\cdots+P\left(A \mid B_{k}\right) P\left(B_{k}\right)$
- Where $B_{1}, B_{2}, \ldots, B_{k}$ are $k$ mutually exclusive and collectively exhaustive events.
Let $\mathrm{A}=$ Planned, $\mathrm{B}_{1}=$ Purchase, $\& \mathrm{~B}_{2}=$ No Purchase
$P(A)=P\left(A \mid B_{1}\right) P\left(B_{1}\right)+P\left(A \mid B_{2}\right) P\left(B_{2}\right)=$
$(200 / 300)(300 / 1000)+(50 / 700)(700 / 1000)=0.25$

|  |  | Actually Purchased TV |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: |
|  |  | Yes | No | Total |
|  | Yes | 200 | 50 | 250 |
|  | No | 100 | 650 | 750 |
|  | Total | 300 | 700 | 1,000 |

## Bayes' Theorem

- Bayes' Theorem is used to revise previously calculated probabilities based on new information.
- Developed by Thomas Bayes in the $18^{\text {th }}$ Century.
- It is an extension of conditional probability.


## Bayes' Theorem

$$
\mathrm{P}\left(\mathrm{~B}_{\mathrm{i}} \mid \mathrm{A}\right)=\frac{\mathrm{P}\left(\mathrm{~A} \mid \mathrm{B}_{\mathrm{i}}\right) \mathrm{P}\left(\mathrm{~B}_{\mathrm{i}}\right)}{\mathrm{P}\left(\mathrm{~A} \mid \mathrm{B}_{1}\right) \mathrm{P}\left(\mathrm{~B}_{1}\right)+\mathrm{P}\left(\mathrm{~A} \mid \mathrm{B}_{2}\right) \mathrm{P}\left(\mathrm{~B}_{2}\right)+\cdots+\mathrm{P}\left(\mathrm{~A} \mid \mathrm{B}_{\mathrm{k}}\right) \mathrm{P}\left(\mathrm{~B}_{\mathrm{k}}\right)}
$$

- where:
$B_{i}=i^{\text {th }}$ event of $k$ mutually exclusive and collectively exhaustive events
$A=$ new event that might impact $P\left(B_{i}\right)$


## Bayes' Theorem Example

- A drilling company has estimated a 40\% chance of striking oil for their new well.
- A detailed test has been scheduled for more information. Historically, 60\% of successful wells have had detailed tests, and $20 \%$ of unsuccessful wells have had detailed tests.
- Given that this well has been scheduled for a detailed test, what is the probability that the well will be successful?


## Bayes' Theorem Example

- Let $S=$ successful well

$$
\mathrm{U}=\text { unsuccessful well }
$$

- $\mathrm{P}(\mathrm{S})=0.4, \mathrm{P}(\mathrm{U})=0.6 \quad$ (prior probabilities)
- Define the detailed test event as D
- Conditional probabilities:

$$
P(D \mid S)=0.6 \quad P(D \mid U)=0.2
$$

- Goal is to find $P(S \mid D)$


## Bayes' Theorem Example

Apply Bayes' Theorem:

$$
\begin{aligned}
P(S \mid D) & =\frac{P(D \mid S) P(S)}{P(D \mid S) P(S)+P(D \mid U) P(U)} \\
& =\frac{(0.6)(0.4)}{(0.6)(0.4)+(0.2)(0.6)} \\
& =\frac{0.24}{0.24+0.12}=0.667
\end{aligned}
$$

So the revised probability of success, given that this well has been scheduled for a detailed test, is 0.667

## Bayes' Theorem Example

- Given the detailed test, the revised probability of a successful well has risen to 0.667 from the original estimate of 0.4

| Event | Prior <br> Prob. | Conditional <br> Prob. | Joint <br> Prob. | Revised <br> Prob. |
| :---: | :---: | :---: | :---: | :---: |
| S (successful) | 0.4 | 0.6 | $(0.4)(0.6)=0.24$ | $0.24 / 0.36=0.667)$ |
| $U$ (unsuccessful) | 0.6 | 0.2 | $(0.6)(0.2)=0.12$ | $0.12 / 0.36=0.333$ |
| Sum $=\overline{0.36}$ |  |  |  |  |

# Counting Rules Are Often Useful In Computing Probabilities 

- In many cases, there are a large number of possible outcomes.
- Counting rules can be used in these cases to help compute probabilities.


## Counting Rules

- Rules for counting the number of possible outcomes
- Counting Rule 1:
- If any one of $k$ different mutually exclusive and collectively exhaustive events can occur on each of $n$ trials, the number of possible outcomes is equal to


## $k^{n}$

- Example
- If you roll a fair die 3 times then there are $6^{3}=216$ possible outcomes


## Counting Rules

- Counting Rule 2 :
- If there are $k_{1}$ events on the first trial, $k_{2}$ events on the second trial,.. and $k_{n}$ events on the $n^{\text {th }}$ trial, the number of possible outcomes is

$$
\left(k_{1}\right)\left(k_{2}\right) \cdots\left(k_{n}\right)
$$

- Example:
- You want to go to a park, eat at a restaurant, and see a movie. There are 3 parks, 4 restaurants, and 6 movie choices. How many different possible combinations are there?
- Answer: (3)(4)(6) = 72 different possibilities


## Counting Rules

## - Counting Rule 3 :

- The number of ways that $n$ items can be arranged in order is

$$
n!=(n)(n-1) \cdots(1)
$$

- Example:
- You have five books to put on a bookshelf. How many different ways can these books be placed on the shelf?
- Answer: 5 ! = (5)(4)(3)(2)(1) = 120 different possibilities.


## Counting Rules

## - Counting Rule 4:

- Permutations: The number of ways of arranging X objects selected from n objects in order is
- Example:

$$
{ }_{n} P_{x}=\frac{n!}{(n-X)!}
$$

- You have five books and are going to put three on a bookshelf. How many different ways can the books be ordered on the bookshelf?
- Answer: ${ }_{\mathrm{n}} \mathrm{P}_{\mathrm{x}}=\frac{\mathrm{n}!}{(\mathrm{n}-\mathrm{X})!}=\frac{5!}{(5-3)!}=\frac{120}{2}=60 \quad$ different possibilities.


## Counting Rules

- Counting Rule 5:
- Combinations: The number of ways of selecting X objects from n objects, irrespective of order, is

$$
{ }_{n} C_{x}=\frac{n!}{X!(n-X)!}
$$

- Example:
- You have five books and are going to select three are to read. How many different combinations are there, ignoring the order in which they are selected?
- Answer: $\quad{ }_{n} C_{x}=\frac{n!}{X!(n-X)!}=\frac{5!}{3!(5-3)!}=\frac{120}{(6)(2)}=10 \quad$ different possibilities


## Chapter Summary

## In this chapter we covered:

- Using basic probability concepts.
- Using conditional probability.
- Using Bayes' theorem to revise probabilities.
- Using counting rules.


## Chapter 5

# Business Statistics <br> A First Course 

## Discrete Probability Distributions

## Objectives

## In this chapter, you learn:

- The properties of a probability distribution.
- How to calculate the expected value and variance of a probability distribution.
- How to calculate probabilities from binomial and Poisson distributions.
- How to use the binomial and Poisson distributions to solve business problems.


## Definitions

- Discrete variables produce outcomes that come from a counting process (e.g. number of classes you are taking).
- Continuous variables produce outcomes that come from a measurement (e.g. your annual salary, or your weight).


## Types Of Variables



## Discrete Variables

- Can only assume a countable number of values.

Examples:


- Roll a die twice

Let $X$ be the number of times 4 occurs (then $X$ could be 0,1 , or 2 times).

- Toss a coin 5 times.

Let X be the number of heads
(then $X=0,1,2,3,4$, or 5).

# Probability Distribution For A Discrete Variable 

- A probability distribution for a discrete variable is a mutually exclusive list of all possible numerical outcomes for that variable and a probability of occurrence associated with each outcome.

| Interruptions Per Day In <br> Computer Network | Probability |
| :---: | :---: |
| 0 | 0.35 |
| 1 | 0.25 |
| 2 | 0.20 |
| 3 | 0.10 |
| 4 | 0.05 |
| 5 | 0.05 |

## Probability Distributions Are Often Represented Graphically



## Expected Value Of Discrete Variables, Measuring Center

- Expected Value (or mean) of a discrete variable (Weighted Average):

$$
\mu=\mathrm{E}(\mathrm{X})=\sum_{i=1}^{N} x_{i} P\left(X=x_{i}\right)
$$

| Interruptions Per Day In <br> Computer Network $\left(\mathbf{x}_{\mathbf{i}}\right)$ | Probability <br> $\mathbf{P}\left(\mathbf{X}=\mathbf{x}_{\mathbf{i}}\right)$ | $\mathbf{x}_{\mathbf{i}} \mathbf{P}\left(\mathbf{X}=\mathbf{x}_{\mathbf{i}}\right)$ |
| :---: | :---: | :---: |
| 0 | 0.35 | $(0)(0.35)=0.00$ |
| 1 | 0.25 | $(1)(0.25)=0.25$ |
| 2 | 0.20 | $(2)(0.20)=0.40$ |
| 3 | 0.10 | $(3)(0.10)=0.30$ |
| 4 | 0.05 | $(4)(0.05)=0.20$ |
| 5 | $\underline{0.05}$ | $\underline{(5)(0.05)}=0.25$ |
|  | 1.00 | $\mu=E(X)=1.40$ |

## Discrete Variables: Measuring Dispersion

- Variance of a discrete variable.

$$
\sigma^{2}=\sum_{\mathrm{i}=1}^{\mathrm{N}}\left[\mathrm{x}_{\mathrm{i}}-\mathrm{E}(\mathrm{X})\right]^{2} \mathrm{P}\left(\mathrm{X}=\mathrm{x}_{\mathrm{i}}\right)
$$

- Standard Deviation of a discrete variable.

$$
\sigma=\sqrt{\sigma^{2}}=\sqrt{\sum_{\mathrm{i}=1}^{\mathrm{N}}\left[\mathrm{x}_{\mathrm{i}}-\mathrm{E}(\mathrm{X})\right]^{2} \mathrm{P}\left(\mathrm{X}=\mathrm{x}_{\mathrm{i}}\right)}
$$

where:

$$
\begin{aligned}
& \mathrm{E}(\mathrm{X}) \quad=\text { Expected value of the discrete variable } \mathrm{X} \\
& \mathrm{x}_{\mathrm{i}}=\text { the } i^{\text {th }} \text { outcome of } \mathrm{X} \\
& \mathrm{P}\left(\mathrm{X}=\mathrm{x}_{\mathrm{i}}\right)=\text { Probability of the } \mathrm{ith}^{\text {th }} \text { occurrence of } X
\end{aligned}
$$

## Discrete Variables: Measuring Dispersion

(continued)

$$
\sigma=\sqrt{\sum_{i=1}^{N}\left[x_{i}-E(X)\right]^{2} P\left(X=x_{i}\right)}
$$

| Interruptions Per <br> Day In Computer <br> Network $\left(\mathbf{x}_{\mathbf{i}}\right)$ | Probability <br> $\mathbf{P}\left(\mathbf{X}=\mathbf{x}_{\mathbf{i}}\right)$ | $\left[\mathbf{x}_{\mathbf{i}}-\mathbf{E}(\mathbf{X})\right]^{\mathbf{2}}$ | $\left[\mathbf{x}_{\mathbf{i}}-\mathbf{E}(\mathbf{X})\right]^{\mathbf{2} P\left(\mathbf{X}=\mathbf{x}_{\mathbf{i}}\right)}$ |
| :---: | :---: | :---: | :---: | :---: |
| 0 | 0.35 | $(0-1.4)^{2}=1.96$ | $(1.96)(0.35)=0.686$ |
| 1 | 0.25 | $(1-1.4)^{2}=0.16$ | $(0.16)(0.25)=0.040$ |
| 2 | 0.20 | $(2-1.4)^{2}=0.36$ | $(0.36)(0.20)=0.072$ |
| 3 | 0.10 | $(3-1.4)^{2}=2.56$ | $(2.56)(0.10)=0.256$ |
| 4 | 0.05 | $(4-1.4)^{2}=6.76$ | $(6.76)(0.05)=0.338$ |
| 5 | 0.05 | $(5-1.4)^{2}=12.96$ | $(12.96)(0.05)=0.648$ |
|  |  |  | $\sigma^{2}=2.04, \sigma=1.4283$ |

## Probability Distributions



## Binomial Probability Distribution

- A fixed number of observations, $n$.
- e.g., 15 tosses of a coin; ten light bulbs taken from a warehouse.
- Each observation is classified into one of two mutually exclusive \& collectively exhaustive categories.
- e.g., head or tail in each toss of a coin; defective or not defective light bulb.
- The probability of being classified as the event of interest, $\pi$, is constant from observation to observation.
- Probability of getting a tail is the same each time we toss the coin.
- Since the two categories are mutually exclusive and collectively exhaustive, when the probability of the event of interest is $\pi$, the probability of the event of interest not occurring is $1-\pi$.
- The value of any observation is independent of the value of any other observation.


## Possible Applications for the Binomial Distribution

- A manufacturing plant labels items as either defective or acceptable.
- A firm bidding for contracts will either get a contract or not.
- A marketing research firm receives survey responses of "yes I will buy" or "no I will not."
- New job applicants either accept the offer or reject it.


## The Binomial Distribution Counting Techniques

- Suppose the event of interest is obtaining heads on the toss of a fair coin. You are to toss the coin three times. In how many ways can you get two heads?
- Possible ways: HHT, HTH, THH, so there are three ways you can getting two heads.
- This situation is fairly simple. We need to be able to count the number of ways for more complicated situations.


## Counting Techniques Rule of Combinations

- The number of combinations of selecting $x$ objects out of $n$ objects is:

$$
{ }_{n} C_{x}=\frac{n!}{x!(n-x)!}
$$

where:

$$
\begin{aligned}
& n!=(n)(n-1)(n-2) \cdots(2)(1) \\
& x!=(X)(X-1)(X-2) \cdots(2)(1) \\
& 0!=1 \quad \text { (by definition) }
\end{aligned}
$$

## Counting Techniques Rule of Combinations

- How many possible 3 scoop combinations could you create at an ice cream parlor if you have 31 flavors to select from and no flavor can be used more than once in the 3 scoops?
- The total choices is $\mathrm{n}=31$, and we select $\mathrm{X}=3$.

$$
{ }_{31} \mathrm{C}_{3}=\frac{31!}{3!(31-3)!}=\frac{31!}{3!28!}=\frac{31 \bullet 30 \cdot 29 \cdot 28!}{3 \cdot 2 \cdot 1 \cdot 28!}=31 \cdot 5 \cdot 29=4,495
$$

## Binomial Distribution Formula

$$
P(X=x \mid n, \pi)=\frac{n!}{x!(n-x)!} \pi^{x}(1-\pi)^{n-x}
$$

$P(X=x \mid n, \pi)=$ probability that $X=\mathbf{x}$ events of interest, given n and $\pi$
$x$ = number of "events of interest" in sample, ( $x=0,1,2, \ldots, n$ )
n = sample size (number of trials or observations)
$\pi=$ probability of "event of interest"
$1-\pi=$ probability of not having an event of interest

Example: Flip a coin four times, let $x=\#$ heads:

$$
\begin{gathered}
n=4 \\
\pi=0.5 \\
1-\pi=(1-0.5)=0.5 \\
X=0,1,2,3,4
\end{gathered}
$$

## Example: <br> Calculating a Binomial Probability

What is the probability of one success in five observations if the probability of an event of interest is 0.1 ?

$$
x=1, n=5, \text { and } \pi=0.1
$$

$$
\begin{aligned}
\mathrm{P}(\mathrm{X}=1 \mid 5,0.1) & =\frac{\mathrm{n}!}{\mathrm{x}!(\mathrm{n}-\mathrm{x})!} \pi^{\mathrm{x}}(1-\pi)^{\mathrm{n}-\mathrm{x}} \\
& =\frac{5!}{1!(5-1)!}(0.1)^{1}(1-0.1)^{5-1} \\
& =(5)(0.1)(0.9)^{4} \\
& =0.32805)
\end{aligned}
$$

## The Binomial Distribution Example

Suppose the probability of an invoice payment being late is 0.10 . What is the probability of 1 late invoice payment in a group of 4 invoices?

$$
\mathrm{x}=1, \mathrm{n}=4, \text { and } \pi=0.10
$$

$$
\begin{aligned}
\mathrm{P}(\mathrm{X}=1 \mid 4,0.10) & =\frac{\mathrm{n}!}{\mathrm{x}!(\mathrm{n}-\mathrm{x})!} \pi^{\mathrm{x}}(1-\pi)^{\mathrm{n}-\mathrm{x}} \\
& =\frac{4!}{1!(4-1)!}(0.10)^{1}(1-0.10)^{4-1} \\
& =(4)(0.10)(0.729) \\
& =0.2916
\end{aligned}
$$

## Excel, JMP, \& Minitab Can Be Used To Calculate Binomial Probabilities

| 4 | A | B |
| :---: | :---: | :---: |
| 1 | Binomial Probabilities |  |
| 2 |  |  |
| 3 | Data |  |
| 4 | Sample size | 4 |
| 5 | Probability of an event of interest | 0.1 |
| 6 |  |  |
| 7 | Parameters |  |
| 8 | Mean | 0.4 |
| 9 | Variance | 0.36 |
| 10 | Standard deviation | 0.6 |
| 11 |  |  |
| 12 | Binomial Probabilities Table |  |
| 13 | $\boldsymbol{X}$ | $P(X)$ |
| 14 | 0 | 0.6561 |
| 15 | 1 | 0.2916 |
| 16 | 2 | 0.0486 |
| 17 | 3 | 0.0036 |
| 18 | 4 | 0.0001 |


| $\begin{aligned} & \Delta \quad 2 / 1 \operatorname{Cols}[\nabla] \\ & \text { 5/0 Rows } \end{aligned}$ | X | $\mathrm{P}(\mathrm{X})$ |
| :---: | :---: | :---: |
| 1 | 0 | 0.6561 |
| 2 | 1 | 0.2916 |
| 3 | 2 | 0.0486 |
| 4 | 3 | 0.0036 |
| 5 | 4 | 0.0001 |


| $\boldsymbol{\downarrow}$ | $\mathbf{C 1}$ | $\mathbf{C 2}$ |
| :--- | :--- | :--- |
|  | $\mathbf{X}$ | $\mathbf{P ( X )}$ |
| $\mathbf{1}$ | 0 | 0.6561 |
| $\mathbf{2}$ | 1 | 0.2916 |
| $\mathbf{3}$ | 2 | 0.0486 |
| $\mathbf{4}$ | 3 | 0.0036 |
| $\mathbf{5}$ | 4 | 0.0001 |

## The Binomial Distribution Shape

- The shape of the binomial distribution depends on the values of $\pi$ and $n$.
- Here, $\mathrm{n}=5$ and $\mathrm{m}=0.1$.

- Here, $\mathrm{n}=5$ and $\pi=0.5$.



## Binomial Distribution Characteristics

- Mean:

$$
\mu=\mathrm{E}(\mathrm{X})=\mathrm{n} \pi
$$

- Variance and Standard Deviation:

$$
\sigma^{2}=\mathbf{n} \pi(1-\pi)
$$

$$
\sigma=\sqrt{\mathrm{n} \pi(1-\pi)}
$$

Where $n=$ sample size
$\pi=$ probability of the event of interest for any trial
$(1-\pi)=$ probability of no event of interest for any trial

## The Binomial Distribution Characteristics

Examples
$\mu=\mathrm{n} \pi=(5)(.1)=0.5$

$$
\sigma=\sqrt{\mathrm{n} \pi(1-\pi)}=\sqrt{(5)(.1)(1-.1)}
$$

$$
=0.6708
$$




## The Poisson Distribution Definitions

- You use the Poisson distribution when you are interested in the number of times an event occurs in a given area of opportunity.
- An area of opportunity is a continuous unit or interval of time, volume, or such area in which more than one occurrence of an event can occur.
- The number of scratches in a car's paint.
- The number of mosquito bites on a person.
- The number of computer crashes in a day


## The Poisson Distribution

- Apply the Poisson Distribution when:
- You are interested in counting the number of times a particular event occurs in a given area of opportunity. An area of opportunity is defined by time, length, surface area, and so forth.
- The probability that an event occurs in a given area of opportunity is the same for all the areas of opportunity.
- The number of events that occur in one area of opportunity is independent of the number of events that occur in any other area of opportunity.
- The probability that two or more events will occur in an area of opportunity approaches zero as the area of opportunity becomes smaller.
- The average number of events per unit is $\lambda$ (lambda).


## Poisson Distribution Formula

## $P(X=x \mid \lambda)=\frac{e^{-\lambda} \lambda^{x}}{x!}$

where:
$x=$ number of events in an area of opportunity
$\lambda=$ expected number of events
$\mathrm{e}=$ base of the natural logarithm system (2.71828...)

## Poisson Distribution Characteristics

- Mean:

$$
\mu=\lambda
$$

- Variance and Standard Deviation:

$$
\sigma^{2}=\lambda
$$

$$
\sigma=\sqrt{\lambda}
$$

where $\quad \lambda=$ expected number of events.

## The Poisson Distribution Example

The mean number of customers who arrive per minute at a bank during the noon-to-1pm hour is 3.0. What is the probability that 2 customers arrive in a given minute?

$$
\mathrm{x}=2, \lambda=3.0
$$

$\mathbf{P}(\mathbf{X}=2 \mid 3.0)=\frac{e^{-\lambda} \lambda^{x}}{x!}=\frac{e^{-3.0} 3.0^{2}}{2!}$
$=\frac{9}{2.71828^{3}(2)}$
$=0.2240$

## Excel \& Minitab \& JMP Can Automate Poisson Probability Calculations

## The mean number of customers who arrive per minute at a bank during the noon-to- 1 pm hour is 3.0 .

$$
\lambda=3.0
$$

| 4 | A | B |  | C D | E |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1 | Poisson Probabilities |  |  |  |  |
| 2 |  |  |  |  |  |
| 3 | Data |  |  |  |  |
| 4 | Mean/Expected number of events of interest: |  |  |  | 3 |
| 5 |  |  | =POISSON.DIST(A8, \$E\$4, FALSE) |  |  |
| 6 | Poisson Probabilities Table |  |  |  |  |
| 7 | $\boldsymbol{X}$ | $P(X)$ |  |  |  |
| 8 | 0 | 0.0498 |  |  |  |
| 9 | 1 | 0.1494 | =POISSON.DIST(A9, \$E\$4, FALSE) |  |  |
| 10 | 2 | 0.2240 | =POISSON.DIST(A10, \$E\$4, FALSE) |  |  |
| 11 | 3 | 0.2240 | =POISSON.DIST(A11, \$E\$4, FALSE) |  |  |
| 12 | 4 | 0.1680 | =POISSON.DIST(A12, \$E\$4, FALSE) |  |  |
| 13 | 5 | 0.1008 | =POISSON.DIST(A13, \$E\$4, FALSE) |  |  |
| 14 | 6 | 0.0504 | =POISSON.DIST(A14, \$E\$4, FALSE) |  |  |
| 15 | 7 | 0.0216 | =POISSON.DIST(A15, \$E\$4, FALSE) |  |  |
| 16 | 8 | 0.0081 | =POISSON.DIST(A16, \$E\$4, FALSE) |  |  |
| 17 | 9 | 0.0027 | =POISSON.DIST(A17, \$E\$4, FALSE) |  |  |
| 18 | 10 | 0.0008 | =POISSON.DIST(A18, \$E\$4, FALSE) |  |  |
| 19 | 11 | 0.0002 | =POISSON.DIST(A19, \$E\$4, FALSE) |  |  |
| 20 | 12 | 0.0001 | =POISSON.DIST(A20, \$E\$4, FALSE) |  |  |
| 21 | 13 | 0.0000 | =POISSON.DIST(A21, \$E\$4, FALSE) |  |  |
| 22 | 14 | 0.0000 | =POISSON.DIST(A22, \$E\$4, FALSE) |  |  |
| 23 | 15 | 0.0000 | =POISSON.DIST(A23, \$E\$4, FALSE) |  |  |

Probability Density Function
Poisson with mean $=3$

| $x$ | $P(X=x)$ |
| :--- | :--- |
| 0 | 0.049787 |

0.149361
20.224042
30.224042
40.168031
50.100819
$6 \quad 0.050409$
70.021604
80.008102
$9 \quad 0.002701$
$10 \quad 0.000810$
110.000221
120.000055
$13 \quad 0.000013$
140.000003
$15 \quad 0.000001$

## Graph of Poisson Probabilities

Graphically:

| $\lambda=\mathbf{0 . 5 0}$ |  |
| :---: | :---: |
| $\mathbf{x}$ | $\boldsymbol{\lambda}=$ |
| 0 | 0.50 |
| 1 | 0.6065 |
| 2 | 0.0033 |
| 3 | 0.0758 |
| 4 | 0.0126 |
| 5 | 0.0016 |
| 6 | 0.0002 |
| 7 | 0.0000 |
| 7 | 0.0000 |



## Poisson Distribution Shape

- The shape of the Poisson Distribution depends on the parameter $\lambda$ :



## Chapter Summary

## In this chapter we covered:

- The properties of a probability distribution.
- Computing the expected value and variance of a probability distribution.
- Computing probabilities from binomial and Poisson distributions.
- Using the binomial and Poisson distributions to solve business problems.


## Chapter 6

## The Normal Distribution

## Objectives

## In this chapter, you learn:

- To compute probabilities from the normal distribution.
- How to use the normal distribution to solve business problems.
- To use the normal probability plot to determine whether a set of data is approximately normally distributed.


## Continuous Probability Distributions

- A continuous variable is a variable that can assume any value on a continuum (can assume an uncountable number of values):
- thickness of an item.
- time required to complete a task.
- temperature of a solution.
- height, in inches.
- These can potentially take on any value depending only on the ability to precisely and accurately measure.


# Continuous Probability Distributions Vary By Shape 



Normal Distribution

- Symmetrical
- Bell-shaped
- Ranges from negative to positive infinity
- Symmetrical
- Also known as Rectangular Distribution
- Every value between the smallest \& largest is equally likely


## The Normal Distribution

- Bell Shaped.
- Symmetrical.
- Mean, Median and Mode are equal.
Location is determined by the mean, $\mu$.
Spread is determined by the standard deviation, $\sigma$.

The random variable has an infinite theoretical range:
$-\infty$ to $+\infty$.


## The Normal Distribution Shape

$f(X) \quad$ Changing $\mu$ shifts the distribution left or right.


## By varying the parameters $\mu$ and $\sigma$, we obtain different normal distributions


$A$ and $B$ have the same mean but different standard deviations.
$B$ and $C$ have different means and different standard deviations.

## The Normal Distribution Density Function

- The formula for the normal probability density function is:

$$
\mathrm{f}(\mathrm{X})=\frac{1}{\sqrt{2 \pi} \sigma} \mathrm{e}^{-\frac{1}{2}\left(\frac{(\mathrm{X}-\mu)}{\sigma}\right)^{2}}
$$

Where $\mathrm{e}=$ the mathematical constant approximated by 2.71828
$\pi=$ the mathematical constant approximated by 3.14159
$\mu=$ the population mean
$\sigma=$ the population standard deviation
$\mathrm{X}=$ any value of the continuous variable

## The Standardized Normal

- Any normal distribution (with any mean and standard deviation combination) can be transformed into the standardized normal distribution (Z).
- To compute normal probabilities need to transform $X$ units into $Z$ units.
- The standardized normal distribution ( $Z$ ) has a mean of 0 and a standard deviation of 1 .


## Translation to the Standardized Normal Distribution

- Translate from X to the standardized normal (the "Z" distribution) by subtracting the mean of $X$ and dividing by its standard deviation:


The $Z$ distribution always has mean $=0$ and standard deviation $=1$.

## The Standardized Normal Distribution

- Also known as the "Z" distribution.
- Mean is 0 .
- Standard Deviation is 1 .


Values above the mean have positive Z-values.
Values below the mean have negative $Z$-values.

## Example

- If $X$ is distributed normally with mean of 100 and standard deviation of 50 , the $Z$ value for $X=200$ is:

$$
Z=\frac{X-\mu}{\sigma}=\frac{\$ 200-\$ 100}{\$ 50}=2.0
$$

This says that $X=200$ is two standard deviations (2 increments of 50 units) above the mean of 100 .

## Comparing X and Z units



Note that the shape of the distribution is the same, only the scale has changed. We can express the problem in the original units of $X$ or in standardized units $(Z)$.

## Finding Normal Probabilities

## Probability is measured by the area under the curve.



## Probability as Area Under the Curve

The total area under the curve is 1.0 , and the curve is symmetric, so half is above the mean, half is below.


## The Cumulative Standardized Normal Table

The Cumulative Standardized Normal table in the textbook (Appendix table E.2) gives the probability less than a desired value of $Z$ (i.e., from negative infinity to $Z$ ).

$$
\begin{aligned}
& \text { Example: } \\
& \mathrm{P}(\mathrm{Z}<2.00)=0.9772
\end{aligned}
$$

## The Cumulative Standardized Normal Table

The column gives the value of
$Z$ to the second decimal point.

The row shows the value of $Z$ to the first decimal point.

| Z | 0.00 | $0.01 \quad 0.02 \ldots$ |
| :---: | :---: | :---: |
| 0.0 |  |  |
| 0.1 | The value within the <br> table gives the |  |
| 2.0 | probability from $Z=-\infty$ <br> up to the desired $Z$ <br> value. |  |

# General Procedure for Finding Normal Probabilities 

To find $\mathrm{P}(\mathrm{a}<\mathrm{X}<\mathrm{b})$ when X is distributed normally:

- Draw the normal curve for the problem in terms of X .
- Translate X-values to Z-values.
- Use the Cumulative Standardized Normal Table.


## Finding Normal Probabilities

- Let X represent the time it takes (in seconds) to download an image file from the internet.
- Suppose X is normal with a mean of 18.0 seconds and a standard deviation of 5.0 seconds. Find $\mathrm{P}(\mathrm{X}<18.6)$.



## Finding Normal Probabilities

- Let $X$ represent the time it takes, in seconds to download an image file from the internet.
- Suppose X is normal with a mean of 18.0 seconds and a standard deviation of 5.0 seconds. Find $P(X<18.6)$ :

$$
\mathrm{Z}=\frac{\mathrm{X}-\mu}{\sigma}=\frac{18.6-18.0}{5.0}=0.12
$$



## Solution: Finding $\mathrm{P}(\mathrm{Z}<0.12)$

Standardized Normal Probability Table (Portion)

| $Z$ | .00 | .01 | .02 |
| :---: | :---: | :---: | :---: |
| 0.0 | .5000 | .5040 | .5080 |
| 0.1 | .5398 | .5438 | .5478 |
| 0.2 | .5793 | .5832 | .5871 |
| 0.3 | .6179 | .6217 | .6255 |

$$
\begin{gathered}
\mathrm{P}(\mathrm{X}<18.6) \\
=\mathrm{P}(\mathrm{Z}<0.12) \\
0.5478
\end{gathered}
$$



# Finding Normal Upper Tail Probabilities 

- Suppose $X$ is normal with mean 18.0 and standard deviation 5.0.
- Now Find $P(X>18.6)$.



## Finding Normal

 Upper Tail Probabilities(continued)

- Now Find P(X > 18.6).

$$
\begin{aligned}
P(X>18.6)=P(Z>0.12) & =1.0-P(Z \leq 0.12) \\
& =1.0-0.5478=0.4522
\end{aligned}
$$



## Finding a Normal Probability Between Two Values

- Suppose $X$ is normal with mean 18.0 and standard deviation 5.0. Find $\mathrm{P}(18<\mathrm{X}<18.6)$.

Calculate Z-values:

$$
\begin{aligned}
& Z=\frac{X-\mu}{\sigma}=\frac{18-18}{5}=0 \\
& Z=\frac{X-\mu}{\sigma}=\frac{18.6-18}{5}=0.12
\end{aligned}
$$



$$
\begin{gathered}
00.12 \\
P(18<X<18.6) \\
=P(0<Z<0.12)
\end{gathered}
$$

## Solution: Finding $\mathrm{P}(0<\mathrm{Z}<0.12)$



## Probabilities in the Lower Tail

- Suppose X is normal with mean 18.0 and standard deviation 5.0.
- Now Find $P(17.4<X<18)$.



## Probabilities in the Lower Tail

## Now Find $\mathrm{P}(17.4<\mathrm{X}<18)$ :

$$
\begin{aligned}
& P(17.4<X<18) \\
= & P(-0.12<Z<0) \\
= & P(Z<0)-P(Z \leq-0.12) \\
= & 0.5000-0.4522=0.0478
\end{aligned}
$$

The Normal distribution is
symmetric, so this probability is the same as $\mathrm{P}(0<\mathrm{Z}<0.12)$.


# Given a Normal Probability Find the $X$ Value 

- Steps to find the X value for a known probability:

1. Find the $Z$ value for the known probability.
2. Convert to $X$ units using the formula:

$$
X=\mu+Z \sigma
$$

## Finding the $X$ value for a Known Probability

## Example:

- Let X represent the time it takes (in seconds) to download an image file from the internet.
- Suppose X is normal with mean 18.0 and standard deviation 5.0.
- Find $X$ such that $20 \%$ of download times are less than X.



# Find the $Z$ value for 20\% in the Lower Tail 

## 1. Find the $Z$ value for the known probability

Standardized Normal Probability . $20 \%$ area in the lower Table (Portion) tail is consistent with a

| Z |  | . 03 | . 04 | . 05 | Z value of -0.84. |
| :---: | :---: | :---: | :---: | :---: | :---: |
| -0.9 | ... | . 1762 | . 1736 |  |  |
| -0.8 | $\ldots$ | . 2033 | . 2005 |  |  |
| -0.7 | ... | . 2327 | . 2296 |  |  |
|  |  |  |  |  | $\begin{array}{rr} ? & 18.0 \\ 0.84 & 0 \end{array}$ |

## Finding the $X$ value

## 2. Convert to $X$ units using the formula:

$$
\begin{aligned}
X & =\mu+Z \sigma \\
& =18.0+(-0.84) 5.0 \\
& =13.8
\end{aligned}
$$

So $20 \%$ of the values from a distribution with mean 18.0 and standard deviation 5.0 are less than 13.80 .

## Chapter Summary

## In this chapter we discussed:

- Computing probabilities from the normal distribution.
- Using the normal distribution to solve business problems.
- Using the normal probability plot to determine whether a set of data is approximately normally distributed.


[^0]:    Source: Data extracted from A. Bhalla, "Don't Misuse the Pareto Principle," Six Sigma Forum Magazine, May 2009, pp. 15-18.

