# Chapter 6

## **Future Worth Analysis**

## Systematic Economic Analysis Technique

- **1. Identify the investment alternatives**
- 2. Define the planning horizon
- 3. Specify the discount rate
- 4. Estimate the cash flows
- **5. Compare the alternatives**
- 6. Perform supplementary analyses
- 7. Select the preferred investment

## **Future Worth Analysis**

#### **Single Alternative**

#### **Future Worth Method**

- converts all cash flows to a single sum equivalent at the end of the planning horizon using *i* = MARR
- used mostly for financial planning
- not a popular corporate DCF method

$$FW(i\%) = \sum_{t=0}^{n} A_t (1+i)^{n-t}$$

(take all cash flows to "time *n*" and add them up!)

A \$500,000 investment in a surface mount placement machine is being considered. Over a 10-year planning horizon, it is estimated the SMP machine will produce net annual savings of \$92,500. At the end of 10 years, it is estimated the SMP machine will have a \$50,000 salvage value. Based on a 10% MARR and future worth analysis, should the investment be made?

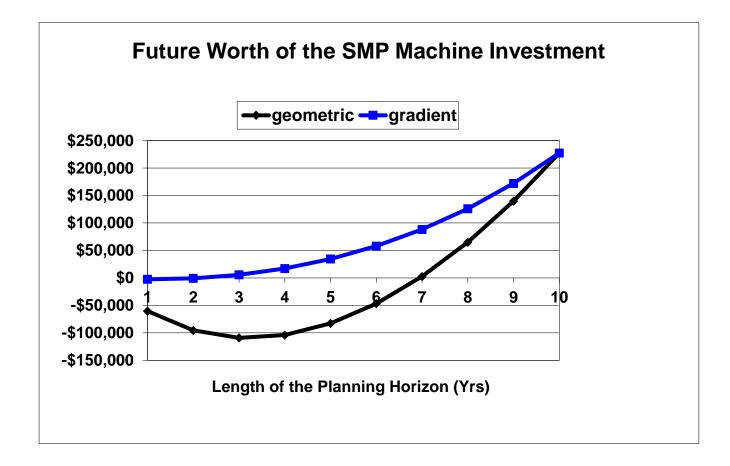
#### FW = -\$500K(F|P 10%,10) + \$92.5K(F|A 10%,10) + \$50K

- = \$227,341.40
- =FV(10%,10,-92500,50000)+50000
- = \$227,340.55

Since FW>\$0, the investment is recommended

How does future worth change over the life of the investment? How does future worth change when the salvage value decreases geometrically and as a gradient series?

	D13 • (*) fx =FV(\$B\$1,A13,-B13+C13,-\$B\$3)+\$C13									
	A	В	С	D	E	F	G	Н		J
	MARR =	10%								
	Planning Horizon	CF	<b>SV</b> geometric	FWgeometric	SV <sub>gradient</sub>	<b>FW</b> gradient				
	0	-\$500,000	\$500,000	\$0.00	\$500,000	\$0.00	=B3+E3			
	1	\$92,500	\$397,000	-\$60,500.00	\$455,000	-\$2,500.00	=FV(\$B\$1	1,A4,-B4,-	-\$B\$3)+\$E4	ł
	2	\$92,500	\$315,218	-\$95,532.00	\$410,000	-\$750.00	=FV(\$B\$1	1,A5,-B5,-	-\$B\$3)+\$E5	<b>i</b>
	3	\$92,500	\$250,283	-\$109,041.91	\$365,000	\$5,675.00	=FV(\$B\$1	I,A6,-B6,-	-\$B\$3)+\$E6	5
	4	\$92,500	\$198,725	-\$104,032.72	\$320,000	\$17,242.50	=FV(\$B\$1	I,A7,-B7,	-\$B\$3)+\$E7	/
	5	\$92,500	\$157,787	-\$82,745.78	\$275,000	\$34,466.75	=FV(\$B\$1	I,A8,-B8,	-\$B\$3)+\$E8	3
	6	\$92,500	\$125,283	-\$46,803.32	\$230,000	\$57,913.43	=FV(\$B\$1	1,A9,-B9,	-\$B\$3)+\$E9	)
	7	\$92,500	\$99,475	\$2,679.67	\$185,000	\$88,204.77	=FV(\$B\$1	I,A10,-B1	0,-\$ <b>B</b> \$3)+\$	E10
	8	\$92,500	\$78,983	\$65,008.32	\$140,000	\$126,025.24	=FV(\$B\$1	I,A11,-B1	1,-\$ <b>B</b> \$3)+\$	E11
	9	\$92,500	\$62,713	\$139,840.33	\$95,000	\$172,127.77	•			
	10	\$142,500	\$50,000	\$227,340.55		\$227,340.55	=FV(\$B\$1	I,A13,-B1	3+C13,-\$B	\$3)+\$E13
	<i>FW</i> =	\$227,340.55	=FV(B1,A13	3,,-NPV(B1,B4	B13)-B3)					
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	D13	<del>-</del> (•	<i>f</i> <sub>≪</sub> =FV(\$B\$1,A1	13,-B13+C13,-\$B\$3)+	\$C13	×							
	A	В	С	D	E	F	G	Н		J	-		
1	MARR =	10%											
2	Planning Horizon	CF	<b>SV</b> geometric	FWgeometric	<b>SV</b> gradient	<b>FW</b> gradient							
3	0	-\$500,000	\$500,000	\$0.00	\$500,000	\$0.00	=B3+E3						
4	1	\$92,500	\$397,000	-\$60,500.00	\$455,000	-\$2,500.00	=FV(\$B\$	1,A4,-B4,•	•\$B\$3)+\$E	4			
5	2	\$92,500	\$315,218	-\$95,532.00	\$410,000	-\$750.00	=FV(\$B\$	1, <b>A</b> 5, <b>-B</b> 5,·	\$B\$3)+\$E	5			
6	3	\$92,500	\$250,283	-\$109,041.91					\$B\$3)+\$E				
7	4	\$92,500	\$198,725	-\$104,032.72	\$320,000	\$17,242.50	=FV(\$B\$	1,A7, <b>-</b> B7,·	•\$B\$3)+\$E	7			
8	5	\$92,500	\$157,787	-\$82,745.78		\$34,466.75	=FV(\$B\$	1,A8, <b>-B</b> 8,•	\$B\$3)+\$E	8			
9	6	\$92,500	\$125,283	-\$46,803.32		\$57,913.43	=FV(\$B\$	1,A9, <b>-B</b> 9,·	\$B\$3)+\$E	9			
10	7	\$92,500	\$99,475	\$2,679.67		\$88,204.77	=FV(\$B\$	1,A10,-B1	0,-\$B\$3)+\$	\$E10			
11	8	\$92,500	\$78,983	\$65,008.32		\$126,025.24							
12	9	\$92,500	\$62,713	\$139,840.33	\$95,000	\$172,127.77	=FV(\$B\$	1,A12,-B1	2,-\$B\$3)+\$	\$E12			
13	10	\$142,500	\$50,000	\$227,340.55	\$50,000	\$227,340.55	=FV(\$B\$	1,A13,-B1	3+C13,-\$E	\$3) <b>+\$E</b> 13	3		
14	<i>FW</i> =	\$227,340.55	=FV(B1,A1	3,,-NPV(B1,B4	:B13)-B3)								
15						1							
16						otice, a ne	•						
17					the	e 3 <sup>rd</sup> year	with g	radier	nt decre	eases			
18						d until th	•						
19							•		•				
20					decreases; also, FW achieves a								
21					minimum during the 1 <sup>st</sup> year with								
22					ar	adient de	crease	es and	during	the 3	rd		
23					•				•	•			
24					ye	ar with g	eometi		leases	•			
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A recent engineering graduate began investing at age 23, with a goal of achieving a net worth of \$5 million by age 58. If the engineer obtains an annual return of 6.5% and makes a first investment of \$5000, what gradient increase is required?

G(A|G 6.5%,36) + \$5000 = \$5,000,000(A|F 6.5%,36) G = [\$5,000,000(A|F 6.5%,36) - \$5000]/(A|G 6.5%,36)

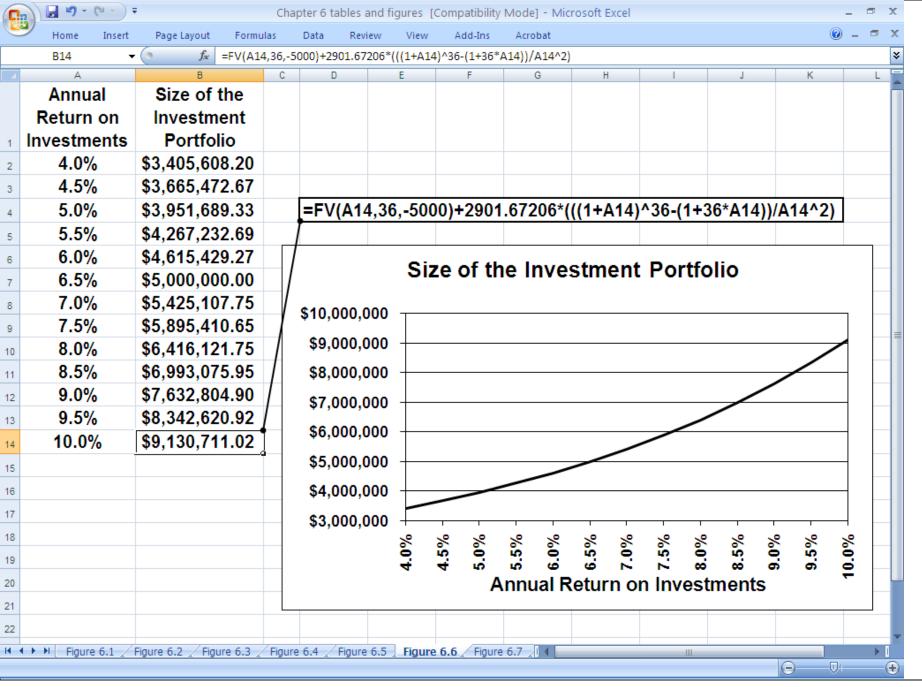
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\begin{array}{l} (\mathsf{A}|\mathsf{F}\ 6.5\%,36) = 0.065/[(1.065)^{36} - 1] = 0.0075133 \\ (\mathsf{A}|\mathsf{G}\ 6.5\%,36) = \{(1.065)^{36} - [1 + 36(0.065)]\}/\{0.065[(1.065)^{36} - 1]\} \\ = 11.22339 \end{array}
```

G = [\$5,000,000(0.0075133) - \$5000]/11.22339 = \$2901.66

### **Example 6.3 (Continued)**

Suppose the return on the investment is quite uncertain. Specifically, suppose it can be between 4% and 10%. What will be the impact on the value of the investment portfolio when the engineer is 58?

# **Answer:** it will have a value between \$3.41 million and \$9.13 million. (Convert CF to FW at different MARR)

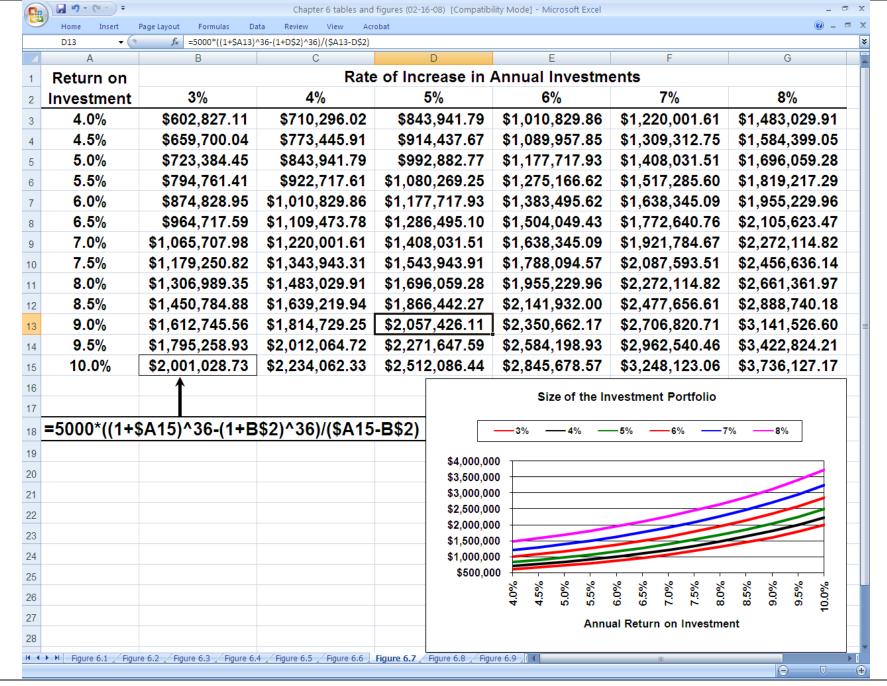


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### **Example 6.3 (Continued)**

Suppose the engineer makes geometric increases in annual investments. Specifically, suppose annual investments increase by 3%, 4%, 5%, 6%, 7%, or 8%. What will be the impact on the value of the investment portfolio when the engineer is 58?

Answer: it will have a value between \$0.6 million and \$3.7 million. (Same however considering different j for geometric series)



#### Example 6.3 (Continued)

Based on the results of the analysis, the engineer decides to increase by \$2500 the annual investment until age 40; the next 18 annual investments are 5% greater than the previous investment. What will be the impact on the value of the investment portfolio when the engineer is 58?

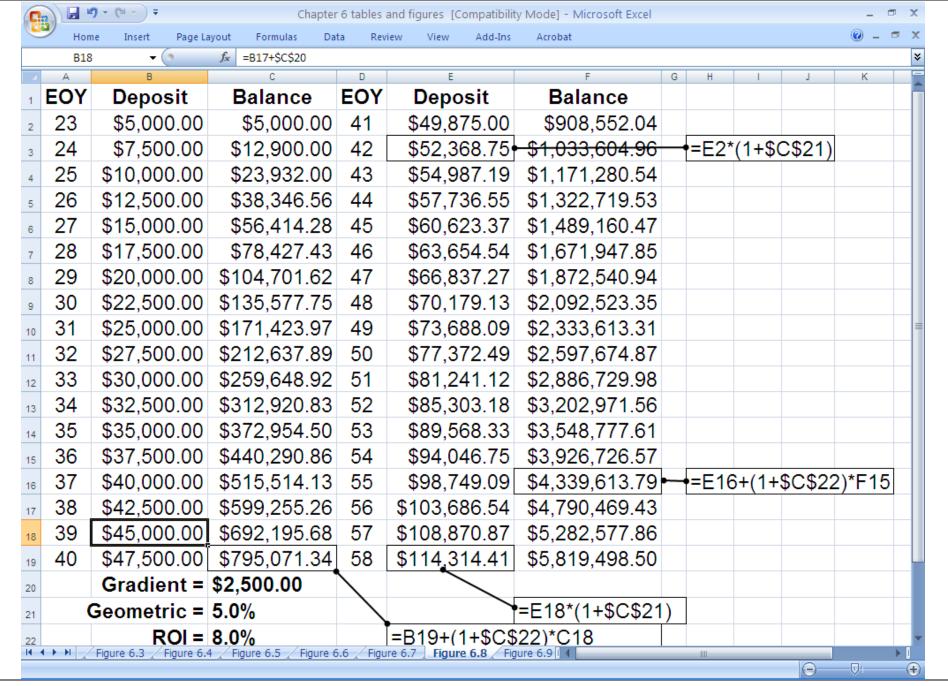
**NEXT 18** 

YEARS

# Answer: The investment portfolio will equal \$5,819,498.50.

FW= 5000 (F/P, 8%, 36)+ G (F/G, 8%, 18)(F/P, 8%, 18)+ 49875 (F/A1, 8%, 5%, 18)

> 5000+2500\*17= 47500, CF at n=40 so n at 41 = (47500+(47500\*.05))



## **Future Worth Analysis**

#### **Multiple Alternatives**

Recall the example involving two design alternatives (A & B) for a new ride (The Scream Machine) in a theme park. A costs \$300,000, has revenue of \$55,000/yr, and has a negligible salvage value at the end of the 10-year planning horizon; B costs \$450,000, has revenue of \$80,000/yr, and has a negligible salvage value. Based on a FW analysis and a 10% MARR, which is preferred?

 $FW_{A}(10\%) = -\$300,000(F/P \ 10\%,10) + \$55,000(F/A \ 10\%,10) \\ = \$98,436.10 \\ = FV(10\%,10,-55000,300000) = \$98,435.62 \\ FW_{B}(10\%) = -\$450,000(F/P \ 10\%,10) + \$80,000(F/A \ 10\%,10) \\ = \$107,810.60$ 

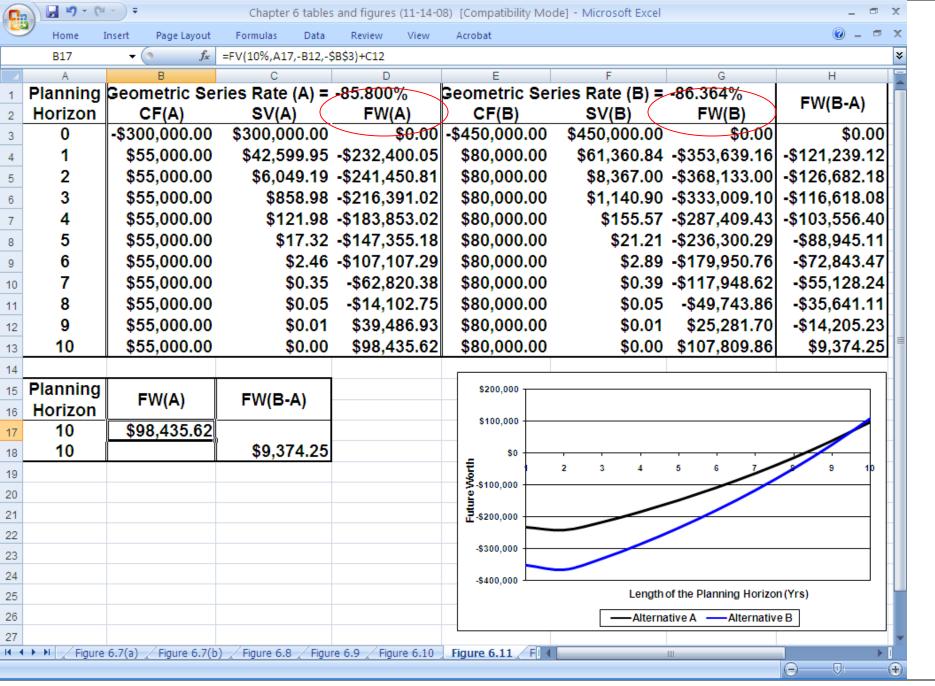
=FV(10%,10,-80000,450000) = \$107,809.86

Recall the example involving two design alternatives (A & B) for a new ride (The Scream Machine) in a theme park. A costs \$300,000, has revenue of \$55,000/yr, and has a negligible salvage value at the end of the 10-year planning horizon; B costs \$450,000, has revenue of \$80,000/yr, and has a negligible salvage value. Based on a FW analysis and a 10% MARR, which is preferred?

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 $FW_{B}(10\%) = -\$450,000(F/P \ 10\%,10) + \$80,000(F/A \ 10\%,10) \\ = \$107,810.60 \\ = FV(10\%,10,-80000,450000) = \$107,809.86$ 

Analyze the impact on FW based on salvage values decreasing geometrically to 1¢ after 10 years; and analyze the impact of changes in the *MARR* on the recommendation.



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	C27	- ()	<i>f</i> <sub>∗</sub> =FV(A27,10,-	80000,450000)								×
	A	В	С	D		E		F	G	Н	1	
1	MARR	FW(A)	FW(B)									
2	0%	\$250,000.00	\$350,000.00									
3	1%	\$244,035.05	\$339,897.05		FV(A3,10,-	80000,450	000)					
4	2%	\$236,536.33	\$327,430.19									
5	3%	\$227,338.45	\$312,347.97		Future	e Worth	as a Fu	nction of	MARR			
6	4%	\$216,262.61	\$294,378.64									
7	5%	\$203,115.70	\$273,228.82	-			Alternative /	A — Altern	ative B			
8	6%	\$187,689.41	\$248,582.13	\$500,000								
9	7%	\$169,759.23	\$220,097.73	3500,000								
10		\$149,083.44	\$187,408.75									
11		\$125,402.03	\$150,120.72	so						 		
12		\$98,435.62	\$107,809.86			6 4 % %	8 <sup>8</sup> 10 <sup>8</sup>	12% 16% 16%	10%	22%		
13		\$67,884.20	\$60,021.27	-\$500,000	,							
14		\$33,425.97	\$6,267.11									
15		-\$5,284.01	-\$53,975.39	-\$1,000,000	)							
16		-\$48,615.16	-\$121,265.98	-								
17		-\$96,962.82	-\$196,203.52	-\$1,500,000	)							
18		-\$150,749.72	-\$279,428.25	-								
19		-\$210,427.57	-\$371,624.12	-\$2,000,000	) ⊥							
20		-\$276,478.69	-\$473,521.31	-			M	ARR				
21		-\$349,417.72	-\$585,898.74									
22		-\$429,793.41	-\$709,586.82									
23		-\$518,190.47	-\$845,470.23 -\$994,490.89									
24 25		-\$615,231.57 -\$721,579.33	-\$994,490.89									
25		-\$721,579.33	-\$1,336,016.31									<u> </u>
	25%	-\$965,058.06	-\$1,530,719.35									
27 28	-	-9905,058.00	-91,000,719.00									L
28		=EV/(A27.40	55000,300000)									
	-	-FV(A27,10,-	55000,500000									
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A recent 22-year old engineering graduate is choosing between 2 retirement plans: with plan 1, up to 4% of salary is matched by employer and, in the past, has earned 6% annual returns; with plan 2, a 1.5% fee is paid, matching up to 4% still occurs, and the investments being considered return between 2% and 12% annually. Her current salary is \$55,000; she assumes her salary will increase at an annual rate of 5%. Which should she choose?

 $FW_1(6\%) = 2(0.04)($55,000)(F|A_1 6\%,5\%,40) = $1,428,120.90$ Fees paid 100-1.5

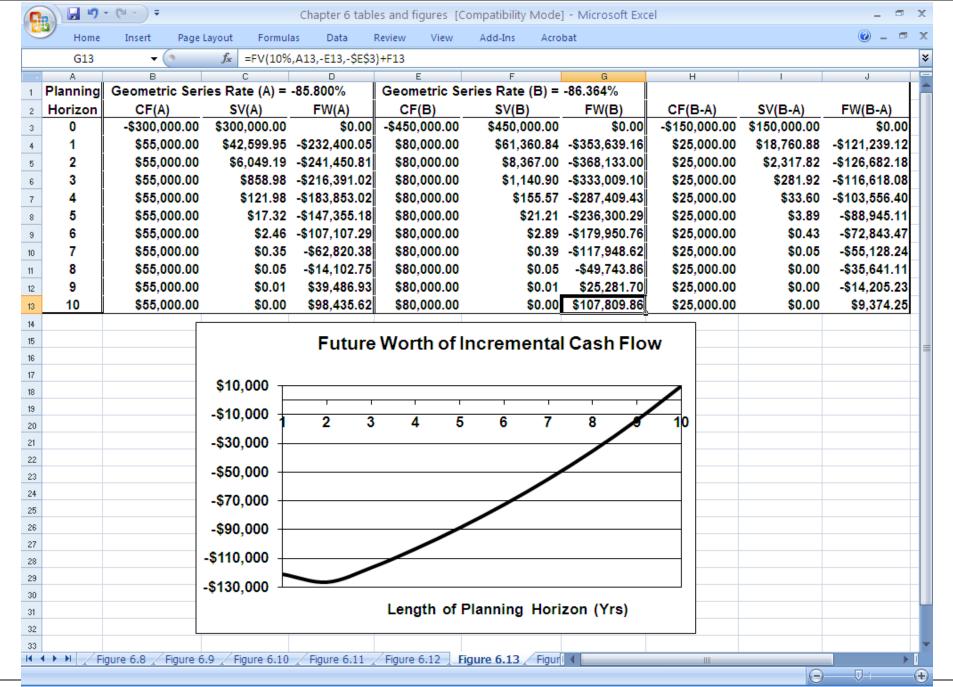
 $FW_{2}(2\%) = 2(0.04)(\$55,000)(0.985)(F|A_{1} 2\%,5\%,40) = \$698,055.57$  $FW_{2}(12\%) = 2(0.04)(\$55,000)(0.985)(F|A_{1} 12\%,5\%,40) = \$5,325,308.50$ 

She chose the 2<sup>nd</sup> plan; which would you choose?

#### Example 6.6 (Incremental Approach)

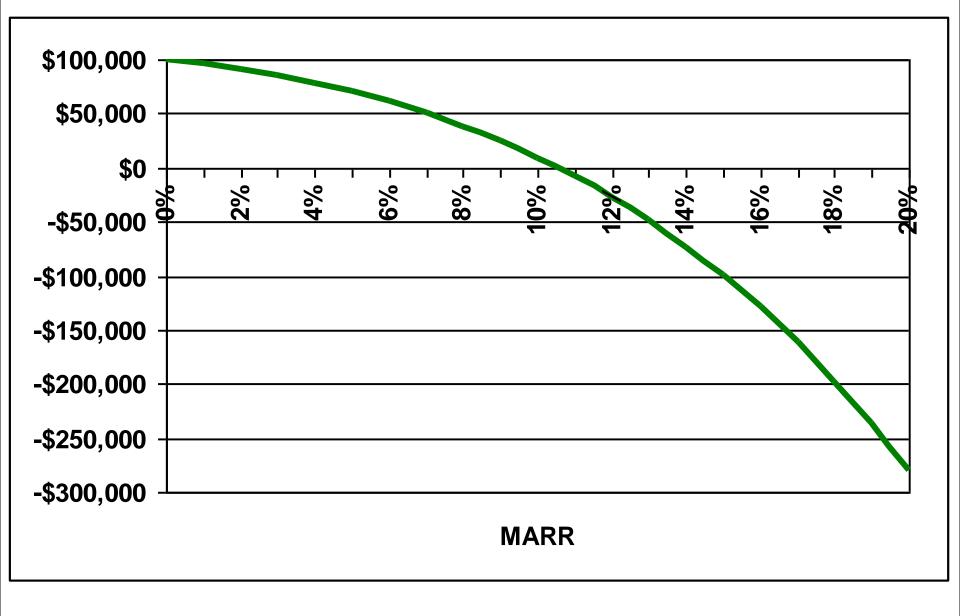
Recall the example with two design alternatives for The Scream Machine: A costs \$300,000, has revenue of \$55,000/yr, and has a negligible salvage value at the end of the 10-year planning horizon; and B costs \$450,000, has revenue of \$80,000/yr, and has a negligible salvage value. Based on an incremental FW analysis and a 10% MARR, which is preferred?

$$\begin{split} \mathsf{FW}_{\mathsf{A}}(10\%) &= -\$300,000(\textit{F/P}\ 10\%,10) + \$55,000(\textit{F/A}\ 10\%,10) \\ &= \$98,436.10 > \$0 \\ &= \mathsf{FV}(10\%,10,-55000,300000) = \$98,435.62 > \$0 \\ &(\mathsf{A} \text{ is better than "do nothing"}) \\ \mathsf{FW}_{\mathsf{B}\text{-}\mathsf{A}}(10\%) &= -\$150,000(\textit{F/P}\ 10\%,10) + \$25,000(\textit{F/A}\ 10\%,10) \\ &= \$9374.50 > \$0 \\ &= \mathsf{FV}(10\%,10,-25000,150000) \\ &= \$9374.25 > \$0 \\ &(\mathsf{B} \text{ is better than }\mathsf{A}) \\ \end{split}$$



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#### Incremental Future Worth as a Function of the MARR



Perform an investment portfolio analysis for the investment involving two design alternatives for The Scream Machine.  $FW_{do nothing}(10\%) = $450,000(F|P 10\%,10) = $1,167,183.00$ =FV(10%,10,,-450000) = \$1,167,184.11  $FW_{B}(10\%) = \$80,000(F/A \ 10\%,10) = \$1,274,993.60$ =FV(10%,10,-80000) = \$1,274,993.97  $FW_{\Delta}(10\%) = $55,000(F/A \ 10\%,10) + $150,000(F/P)$ 10%,10) = \$1,265,619.10 =FV(10%,10,-55000)+FV(10%,10,,-150000)

= \$1,265,619.72

## **More on Unequal Lives**

#### **Principle #8**

### Compare investment alternatives over a common period of time

If an investor's MARR is 12%, which mutually exclusive investment alternative maximizes the investor's future worth, given the parameters shown below?

EOY	CF(1)	CF(2)	CF(3)
0	-\$10,000	-\$14,500	-\$20,000
1	\$5,000	\$5,000	\$0
2	\$5,000	\$5,000	\$3,000
3	\$10,000	\$5,000	\$6,000
4		\$5,000	\$9,000
5		\$5,000	\$12,000
6		\$7,500	\$15,000

What planning horizon should be used? What assumptions are made regarding Alt. 1 for years 4, 5, and 6?

### **Example 6.9 (Continued)**

If we use a 6-year planning horizon and assume no cash flows will occur in years 4, 5, and 6 for Alt. 1, the future worths will be as follows:

 $FW_{1}(12\%) = -\$10,000(F|P 12\%,6) + [\$5000](F|P 12\%,3) = \$10,990.43 = FV(12\%,6,-5000,10000) + FV(12\%,3,5000,-5000) = \$10,990.36$   $FW_{2}(12\%) = -\$14,500(F|P 12\%,6) + \$5000(F|A 12\%,6) = \$11,955.56 = FV(12\%,6,-5000,14500) = \$11,955.52$  $FW_{3}(12\%) = -\$20,000(F|P 12\%,6) + \$3000(A|G 12\%,6)(F|A 12\%,6) = \$13,403.40 = FV(12\%,6,-1000*NPV(12\%,0,3,6,9,12,15)+20000) = \$13,403.27$ 

### **Example 6.9 (Continued)**

If we use a 6-year planning horizon and assume Alt. 1 repeats with identical cash flows for years 4, 5, and 6 for Alt. 1, the cash flow profiles will be as follows:

EOY	CF(1')	CF(2)	CF(3)		
0	-\$10,000	-\$14,500	-\$20,000		
1	\$5,000	\$5,000	\$0		
2	\$5,000	\$5,000	\$3,000		
3	\$0	\$5,000	\$6,000		
4	\$5,000	\$5,000	\$9,000		
5	\$5,000	\$5,000	\$12,000		
6	\$10,000	\$7,500	\$15,000		

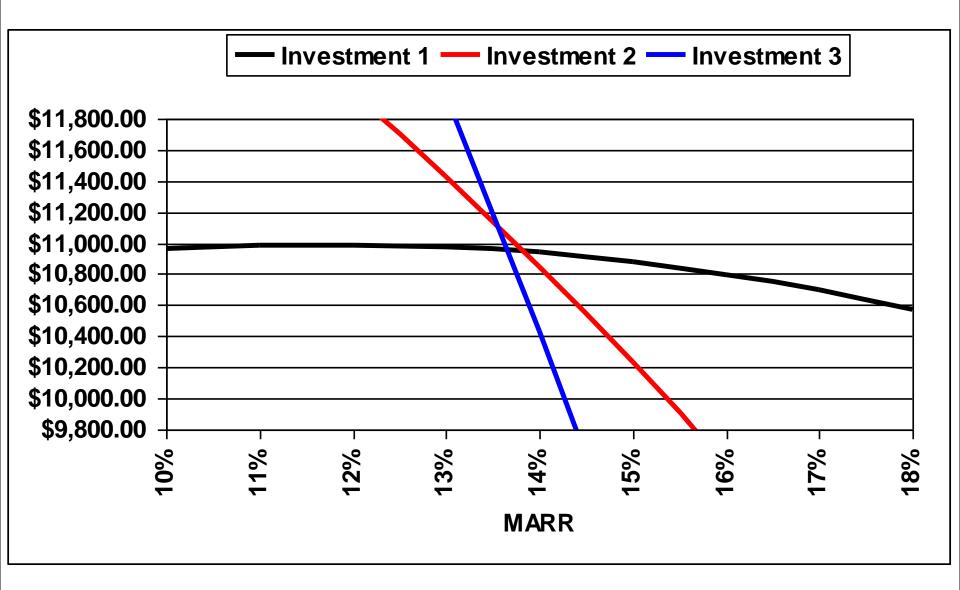
### Example 6.9 (Continued)

Under the assumption that Alt. 1 is repeated with identical cash flows for years 4, 5, and 6, the future worths will be as follows:

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FW_{1}(12\%) = -\$10,000(F|P 12\%,6) + \$5000(F|A 12\%,6) - \$5000(F|P 12\%,3) \\ + \$5000 \\ = FV(12\%,6,-5000,10000) + FV(12\%,3,,5000) + 5000 \\ = \$18,813.08 \\FW_{2}(12\%) = -\$14,500(F|P 12\%,6) + \$5000(F|A 12\%,6) \\ = FV(12\%,6,-5000,14500) \\ = \$11,955.52 \\FW_{3}(12\%) = -\$20,000(F|P 12\%,6) + \$3000(A|G 12\%,6)(F|A 12\%,6) \\ = FV(12\%,6,-1000*NPV(12\%,0,3,6,9,12,15) + 20000) \\ = \$13,403.27
```

Is it reasonable to assume an investment alternative equivalent to Alt. 1 will be available in 3 years? If so, why was the MARR set equal to 12%?

#### **Future Worths Assuming Investment 1 Is Not Repeated**



Pit Stop #6—It's Time to Put the Peddle to the Metal!

- 1. True or False: Future worth analysis is the most popular *DCF* measure of economic worth.
- 2. True or False: Unless non-monetary considerations dictate otherwise, choose the mutually exclusive investment alternative that has the greatest future worth, regardless of the lives of the alternatives.
- 3. True or False: If FW > 0 when the MARR = 20%, then DPBP < 5 years.
- 4. True or False: If FW < 0, then PW < 0.
- True or False: If *FW*(A) > *FW*(B), then *DPBP*(A) < *DPBP*(B), and *PBP*(A) < *PBP*(B).
- 6. True or False: When using future worth analysis with mutually exclusive alternatives having unequal lives, use a planning horizon equal to the least common multiple of lives.

Pit Stop #6—It's Time to Put the Peddle to the Metal!

- 1. True or False: Future worth analysis is the most popular DCF measure of economic worth. FALSE
- 2. True or False: Unless non-monetary considerations dictate otherwise, choose the mutually exclusive investment alternative that has the greatest future worth, regardless of the lives of the alternatives. FALSE
- 3. True or False: If *FW* > 0 when the *MARR* = 20%, then *DPBP* < 5 years. FALSE
- 4. True or False: If FW < 0, then PW < 0. TRUE
- 5. True or False: If *FW*(A) > *FW*(B), then *DPBP*(A) < *DPBP*(B), and *PBP*(A) < *PBP*(B). FALSE
- 6. True or False: When using future worth analysis with mutually exclusive alternatives having unequal lives, use a planning horizon equal to the least common multiple of lives. FALSE (it is situation and circumstance dependent)